2021 Final Budget

Presented
December 16, 2020



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Budget Prepared by

Cheryl Heywood Executive Director

Eric Lowell
Director, Finance & IT

With Assistance From

Andrea Heisel
Director,
Collection Sevices

Kendra Jones Deputy Director

Brenda Lane Director, Operations

Grays Harbor County Libraries Library Address Hours of Operation Phor								
Libi ai y	Address	Monday	10 am - 7 pm	Filone				
		Tuesday	10 am - 7 pm					
Aberdeen			10 am - 6 pm					
	121 East Market Street	Thursday	10 am - 6 pm	360-533-2360				
Aberdeen	Aberdeen, WA 98520	Friday	10 am - 6 pm	300-333-2300				
		Saturday	10 am - 5 pm					
		Sunday	Closed					
		Monday	Closed					
		Tuesday	10 am - 5 pm					
			1 pm - 7 pm					
Amanda Park	6118 U.S. Highway 101	Thursday	10 am - 5 pm	360-288-2725				
Amandarank	Amanda Park, WA 98526	Friday	Closed	300 200 2723				
		Saturday	10 am - 4 pm					
		Sunday	Closed					
		Monday	Closed					
		Tuesday	10 am - 7 pm					
		Wednesday	•					
Elma	119 N. First Street Elma,	Thursday	10 am - 5 pm	360-482-3737				
Lilla	WA 98541	Friday	10 am - 5 pm	300 102 3737				
		Saturday	10 am - 5 pm					
		Sunday	Closed					
		Monday	Closed					
	420 7th Street	Tuesday	10 am - 7 pm					
		Wednesday						
Hoquiam		Thursday	10 am - 7 pm	360-532-1710				
noquium	Hoquiam, WA 98550	Friday	10 am - 5 pm	300 332 1710				
		Saturday	10 am - 5 pm					
		Sunday	Closed					
		Monday	Closed					
	121 S. 4th Street McCleary, WA 98557	Tuesday	10 am - 5 pm					
		Wednesday	•					
McCleary		Thursday	1 pm - 8 pm	360-495-3368				
,		Friday	Closed					
		Saturday	10 am - 4 pm					
		Sunday	Closed					
		Monday	Closed					
		Tuesday	10 am - 7 pm					
	425 Mail: 61 16	Wednesday	•					
Montesano	125 Main Street S.	Thursday	10 am - 5 pm	360-249-4211				
	Montesano, WA 98563	Friday	10 am - 5 pm					
		Saturday	10 am - 5 pm					
		Sunday	Closed					
		Monday	Closed					
		Tuesday	10 am - 5 pm					
	204 Main Street	Wednesday	-					
Oakville	204 Main Street	Thursday	1 pm - 7 pm	360-273-5305				
	Oakville, WA 98568	Friday	Closed					
		Saturday	10 am - 4 pm					
		Sunday	Closed					
		Monday	Closed					
		Tuesday	10 am - 6 pm					
	101 F Harres Drive	Wednesday	-					
Westport	101 E. Harms Drive	Thursday	10 am - 5 pm	360-268-0521				
•	Westport, WA 98595	Friday	10 am - 5 pm					
		Saturday	10 am - 4 pm					
1		Sunday	Closed					
		1	2.0000					

Lewis County Libraries								
Library	Address		f Operation	Phone				
Centralia	110 S. Silver Street Centralia, WA 98531	Monday Tuesday Wednesday Thursday Friday Saturday Sunday	10 am - 7 pm 10 am - 7 pm 10 am - 6 pm 10 am - 6 pm 10 am - 6 pm 10 am - 5 pm Closed	360-736-0183				
Chehalis	400 N. Market Boulevard Chehalis, WA 98532	Monday Tuesday	Closed 10 am - 8 pm 10 am - 7 pm 10 am - 7 pm 10 am - 6 pm 10 am - 5 pm Closed	360-748-3301				
Mountain View	210 Silverbrook Road Randle, WA 98377	Monday Tuesday Wednesday Thursday Friday Saturday Sunday	Closed 10 am - 6 pm 1 pm - 7 pm 10 am - 6 pm Closed 10 am - 4 pm Closed	360-497-2665				
Packwood	109 W. Main Street Packwood, WA 98361	Monday Tuesday Wednesday Thursday Friday Saturday Sunday	Closed 12 pm - 7 pm 10 am - 6 pm Closed 10 am - 5 pm 10 am - 4 pm Closed	360-494-5111				
Salkum	2480 U.S. Highway 12 Salkum, WA 98582	Monday Tuesday Wednesday Thursday Friday Saturday Sunday	Closed 10 am - 5 pm 1 pm - 8 pm 1 pm - 8 pm 10 am - 5 pm 10 am - 5 pm Closed	360-985-2148				
Winlock	322 N.E. First Street Winlock, WA 98596	Monday Tues day	Closed 10 am - 7 pm 10 am - 5 pm 10 am - 6 pm 10 am - 5 pm 10 am - 5 pm Closed	360-785-3461				
Morton (Kiosk)	Centralia College East 701 Airport Way Morton, WA 98356	Monday Tuesday Wednesday Thursday Friday Saturday Sunday	8 am - 7 pm 8 am - 5 pm 8 am - 7 pm 8 am - 5 pm 8 am - 5 pm Closed Closed	360-496-5022				
Toledo (Kiosk)	241 Cowlitz Street Toledo, WA 98591	Monday Tuesday Wednesday Thursday Friday Saturday Sunday	Closed Closed 10 am - 7 pm 10 am - 5 pm Closed 10 am - 5 pm Closed	360-864-4247				

Mason County Libraries								
Library	Address	Hours of	Phone					
		Monday	Closed					
		Tuesday	10 am - 5 pm					
	40 N. Schoolhouse Hill Road	Wednesday	10 am - 5 pm					
Hoodsport	Hoodsport, WA 98548	Thursday	10 am - 6 pm	360-877-9339				
	Hoodsport, WA 98548	Friday	Closed					
		Saturday	10 am - 4 pm					
		Sunday	Closed					
		Monday	Closed					
	23081 N.E. State Route 3 Belfair, WA 98528	Tuesday	10 am - 7 pm					
		Wednesday	10 am - 7 pm	360-275-3232				
North Mason		Thursday	10 am - 7 pm					
		Friday	10 am - 5 pm					
		Saturday	10 am - 5 pm					
		Sunday	Closed					
		Monday	10 am - 7 pm					
		Tuesday	10 am - 7 pm					
	710 W. Alder Street	Wednesday	10 am - 6 pm					
Shelton	Shelton, WA 98584	Thursday	10 am - 6 pm	360-426-1362				
	Sileiton, WA 38384	Friday	10 am - 6 pm					
		Saturday	10 am - 5 pm					
		Sunday	Closed					

Pacific County Libraries								
Library	Address	Hours	of Operation	Phone				
		Monday	Closed					
		Tuesday	10 am - 6 pm					
	158 First Avenue N.	Wednesday	10 am - 5 pm					
Ilwaco	Ilwaco, WA 98624	Thursday	10 am - 6 pm	360-642-3908				
	11Waco, WA 38024	Friday	10 am - 5 pm					
		Saturday	10 am - 4 pm					
		Sunday	Closed					
		Monday	Closed					
		Tuesday	11 am - 8 pm					
	4 Parpala Road	Wednesday	11 am - 8 pm					
Naselle	Naselle, WA 98638	Thursday	Closed	360-484-3877				
	Nasciic, WA 30030	Friday	11 am - 5 pm					
		Saturday	11 am - 4 pm					
		Sunday	Closed					
		Monday	Closed					
		Tuesday	10 am - 6 pm					
	1308 265th Place	Wednesday	10 am - 7 pm					
Ocean Park	Ocean Park, WA 98640	Thursday	10 am - 5 pm	360-665-4184				
	·	Friday	10 am - 5 pm					
		Saturday	10 am - 5 pm					
		Sunday	Closed					
		Monday	Closed					
		Tuesday	10 pm - 7 pm					
	507 Duryea Street Raymond,	Wednesday	10 am - 5 pm					
Raymond	507 Duryea Street Raymond, WA 98577	Thursday	10 am - 7 pm	360-942-2408				
	WA 98577	Friday	10 am - 5 pm					
		Saturday	10 am - 5 pm					
		Sunday	Closed					
		Monday	Closed					
		Tuesday	10 am - 5 pm					
	First 9 Decifie	Wednesday	10 am - 7 pm					
South Bend	First & Pacific	Thursday	Closed	360-875-5532				
	South Bend, WA 98586	Friday	10 am - 5 pm					
		Saturday	10 am - 4 pm					
		Sunday	Closed					
		Monday	Closed					
		Tuesday	4 pm - 8 pm					
	2007 North Divor Dood	Wednesday	Closed					
North River*	2867 North River Road	Thursday	4 pm - 8 pm	360-532-3079				
	Cosmopolis, WA 98537	Friday	Closed					
		Saturday	Closed					
		Sunday	Closed					
		Monday	Closed					
		Tuesday	10 am - 6 pm					
	2373 Old Tokeland Road	Wednesday	10 am - 6 pm					
Shoalwater Bay*	Tokeland, WA 98590	Thursday	10 am - 6 pm	360-267-8190				
	TOKEIAIIU, WA 98590	Friday	10 am - 6 pm					
		Saturday	10 am - 6 pm					
		Sunday	Closed					

^{*} Operated by community partners

	Thurston County Libraries							
Library	Address	1	f Operation	Phone				
		Monday	10 am - 6 pm					
		Tuesday	10 am - 6 pm					
	500 College Street S.E.	Wednesday	10 am - 7 pm					
Lacey	Lacey, WA 98503	Thursday	10 am - 7 pm	360-491-3860				
	2accy, 177130303	Friday	10 am - 6 pm					
		Saturday	10 am - 5 pm					
		Sunday	Closed					
		Monday	11 am - 8pm					
		Tuesday	11 am - 8 pm					
	313 8th Avenue S.E.	·	11 am - 7 pm					
Olympia	Olympia, WA 98501	Thursday	11 am - 7 pm	360-352-0595				
	Grympia, Wit 30301	Friday	10 am - 6 pm					
		Saturday	10 am - 5 pm					
		Sunday	Closed					
		Monday	Closed					
		Tuesday	10 am - 6 pm					
	172 Central Avenue W.	Wednesday	10 am - 6 pm					
Tenino	Tenino, WA 98589	Thursday	10 am - 5 pm	360-264-2369				
	Tellino, W/ 30303	Friday	10 am - 5 pm					
		Saturday	10 am - 4 pm					
		Sunday	Closed					
		Monday	10 am - 7 pm					
		Tuesday	10 am - 7 pm					
	7023 New Market Street	Wednesday	10 am - 6 pm					
Tumwater	Tumwater, WA 98501	Thursday	10 am - 6 pm	360-943-7790				
	Tulliwater, WA 98301	Friday	10 am - 6 pm					
		Saturday	10 am - 5 pm					
		Sunday	Closed					
		Monday	Closed					
		Tuesday	10 am - 8 pm					
	210 Prairie Park Street	Wednesday	10 am - 8 pm					
Yelm	Yelm, WA 98597	Thursday	10 am - 8 pm	360-458-3374				
	Tellii, WA 98397	Friday	10 am - 6 pm					
		Saturday	10 am - 5 pm					
		Sunday	Closed					
		Monday	8 am - 5 pm					
		Tuesday	8 am - 5 pm					
Administrative	415 Tumwater Boulevard S.W.	Wednesday	8 am - 5 pm					
Service Center	Tumwater, WA 98501	Thursday	8 am - 5 pm	360-943-5001				
Service Cerrier	Tulliwater, WA 98301	Friday	8 am - 5 pm					
		Saturday	Closed					
		Sunday	Closed					
		Monday	Closed					
		Tuesday	10 am - 4 pm					
Rochester	10140 Highway 12 S W	Wednesday	Closed					
	10140 Highway 12 S.W.	Thursday	10 am - 4 pm	360-858-7086				
(Kiosk)	Rochester, WA 98579	Friday	Closed					
		Saturday	Closed					
		Sunday	Closed					

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Part 1 – Overview of Budget

2021 Final Budget - Executive Director's Message

Beginning in fall of 2018, TRL began the process of engaging our communities to help guide the organization in developing its 2020-2022 Strategic Direction. This process included an ASK questionnaire and scheduling community conversations and community check-ins. TRL made an intentional effort to seek out non-library users to ensure that we were hearing from all voices in the communities we serve. On October 23, 2019, the TRL Board of Trustees approved the 2020-2022 Strategic Direction. With the approved strategic direction, TRL adopted new vision and mission statements, as well as new values:



Vision: libraries connecting to our communities

Mission: welcoming everyone to a vibrant world of possibilities; connecting people, places and ideas; evolving to meet the needs of our communities

Values: access for all; working together; diverse communities and ideas; responsible use of public resources

These statements continue to guide how TRL staff provide exceptional library services to our more than 500,000 residents of Grays Harbor, Pacific, Mason, Lewis and Thurston Counties; and informs how we created the 2021 Final Budget.

Like the rest of the world, 2020 has been a year of disruption and change for Timberland Regional Library (TRL) as the organization adapted, and continues to adapt, to the COVID-19 pandemic.

With plans in place in January to launch TRL's 2020-2022 Strategic Direction, many initiatives, as well as core services, had to move to a virtual platform. To help slow the spread of COVID-19, all 27 libraries closed to the public on March 14. Since then, a lot of effort was made to increase digital resources, services and programs. TRL was fortunate that some online vendors temporarily provided additional access to their content for free or reduced costs. TRL also placed additional funds into online resources and increased checkouts to some of our electronic materials.

Beginning in late June, Library Takeout, or curbside service, was offered at most TRL libraries. Starting in early November, patrons will be able to access limited in library services, including pick up of holds and access to the Internet. TRL continues to follow Governor Inslee's Phase 2 and 3 Guidance for Libraries, as well as CDC cleaning guidelines.

Staff have done an amazing job during the pandemic. Since mid-March, staff jumpstarted a new feature on our website, Live Chat, where patrons can ask staff questions 9 a.m. to 6 p.m., Monday-

Saturday; launched a new social media strategy; provided virtual programming including a virtual Summer Library Program; and prepared all library facilities for Library Takeout and limited inside access to libraries.

During the pandemic TRL has looked for ways to be as fiscally responsible as possible. Facilities staff have taken on painting the interior and exterior of our buildings rather that outsourcing the work. Courier staff assisted Facilities staff with projects, including landscaping. Since our libraries were closed to the public for several months we were able to have staff complete RFID tagging of all TRL materials. RFID allows patrons to check in or out several materials at once at our checkout machines. Originally, this work was going to have to be outsourced, but due to the pandemic staff were able to complete the work saving TRL \$290,000.

As TRL moves towards resuming normal services, TRL will continue to be a Connection Site in the WorkSource system in the five county region. As of October, there are as many as 43,000 residents unemployed in Pacific, Grays Harbor, Mason, Lewis and Thurston Counties. TRL staff are trained to connect job seekers and small business owners to the information they need for retraining, work experiences, and additional resources and services. TRL is committed to continuing to perform a vital role in workforce development now, and in the years to come.

As so many people have said, we live in unprecedented times. This holds true too for budget forecasting with regards to property taxes. Property taxes account for almost 92% of TRL's revenue. TRL's 2020 property tax revenue was budgeted at \$21,130,800. We are not sure what the future holds in store, but are keeping a close eye on information and indicators as they become available. TRL's second biggest revenue source is timber revenue, accounting for a little more than 7% of total TRL revenue. According to the Department of Natural Resources (DNR), timber revenue will most likely decrease for Beneficiaries of Trust Lands, of which TRL is one, beginning in 2023 through the end of the harvest decade in 2025. This reduction is due to overharvesting that occurred in earlier years of the harvest decade. DNR will be providing TRL a financial impact report of these declines later in 2020. Additionally, DNR is looking at methods to ensure that beneficiaries can have steady timber revenue each year during the harvest decade.

Staffing Levels

Staff is at the heart of what we do as a regional public library system. For the 2021 Final Budget, 68.3% is for staff salaries and benefits. As a taxing district in Washington State, TRL is restricted to a 1% increase on its property tax levy. This limitation on revenue does not keep pace with increased costs in salaries and benefits, specifically medical premiums. Due to expenditures continuing to outpace revenues, there has been a soft hiring freeze in place since January 2019. TRL Administration has analyzed positions when they became vacant, looked at ways to streamline processes in their departments, is looking at technology to bring improvements to our internal processes, and in 2020 offered an early retirement incentive all in an effort to reduce staffing costs. On the next page is a chart which shows the changes in budgeted FTE positions from 2017 to 2021:

Timberland Reg	Timberland Regional Library Budgeted Full Time Equivalents									
Library/Department	2017	2018	2019	2020	2021					
Aberdeen	11.63	11.63	12.38	12.25	9.63					
Amanda Park	1.55	1.55	1.30	2.10	1.95					
Centralia	12.75	12.75	13.20	11.45	10.75					
Chehalis	7.70	7.70	7.70	7.70	7.70					
Elma	4.25	4.25	4.25	4.25	4.05					
Hoquiam	4.40	4.40	4.40	4.40	4.40					
Hoodsport	1.70	1.70	1.70	2.50	2.05					
Ilwaco	3.10	3.10	3.10	3.10	3.13					
Lacey	23.98	23.68	23.68	22.43	21.58					
McCleary	1.80	1.80	1.80	1.80	2.00					
Montesano	3.50	3.50	3.50	3.50	3.50					
Mountain View	1.95	1.95	1.95	1.95	2.18					
Naselle	2.63	2.63	2.25	2.50	2.25					
North Mason	5.75	5.75	5.75	6.13	6.63					
Oakville	1.78	1.78	1.78	1.78	2.18					
Olympia	24.58	24.60	23.90	26.10	21.60					
Ocean Park	3.25	3.50	3.50	3.50	3.50					
Packwood	1.78	1.78	1.95	1.93	2.10					
Raymond	4.00	4.00	4.00	4.00	4.00					
Salkum	2.50	2.50	2.30	2.30	2.50					
South Bend	2.60	2.60	2.60	2.70	2.70					
Shelton	15.95	15.95	15.95	15.35	13.35					
Tenino	2.30	3.30	3.30	4.30	3.60					
Tumwater	17.65	16.65	16.65	16.45	18.85					
Westport	2.25	2.25	1.75	2.75	2.75					
Winlock	3.30	3.30	2.30	3.50	3.30					
Yelm	9.50	9.50	9.50	9.50	10.00					
Finance	4.00	4.00	4.00	5.00	5.00					
HR	3.00	3.00	3.00	2.00	2.00					
Collection Services	25.00	24.00	24.00	22.00	18.00					
Creative Services	6.05	6.15	5.15	4.30	3.00					
Public Services	8.25	6.50	6.50	7.75	7.75					
Community Engagement	5.00	6.75	6.85	7.00	5.00					
Administration	5.00	5.00	5.00	4.00	4.00					
Facilities	4.00	3.50	3.50	3.50	4.50					
Couriers	8.00	8.00	8.00	7.75	5.00					
IT	7.00	7.00	7.30	6.00	6.00					
Total	253.43	251.98	249.73	249.50	232.45					

Within five years TRL has reduce budgeted FTE by 20.98 FTE, with 15.05 FTE of the reduction coming from departments at the Administrative Service Center accounting for a 20% reduction in Administrative Service Center staff. Budgeted FTE between the 2020 Adopted Budget and 2021

Final Budget were reduced by 17.05 FTE. This reduction, offset by 3% step increases and a 1% COLA, netted to a \$222,834 reduction in salaries and \$184,345 reduction in benefits for 2021.

Alternative Library Services for 2021

In following TRL's vision of "libraries connecting to our communities," and value of "access for all," TRL is working to find ways to provide greater access to the many communities we are not reaching. Over the last few years, TRL Administration has made it a priority to find ways to provide new service points throughout our five county district. At the November 2019 Board of Trustees meeting, the Trustees voted unanimously for a one-time adjustment of the Beginning Fund Balance, with the changes made to the Fund Balance, with the changes made to the Fund Balance, Effective December 1, 2019, there was a one-time adjustment of \$4.9 million dollars which is to be used for one-time expenditures as specified by the Board of Trustees.

At the Board of Trustees August, 2020 Board Meeting, the Trustees voted unanimously to begin work to implement mobile services. Approval was given to use \$500,000 to purchase two "food" trucks for pick up and drop off of items, access of wi-fi printing and a hotspot, as well as the purchase of a larger truck that patrons would be able to enter to browse a small collection and access the Internet. An "Express Library" was also approved for the Grand Mound area. Similar to a coffee stand, the "Express Library" will allow drive-up service for people to pick up holds, drop off their physical items, and even park to access wi-fi. Lastly, the Board of Trustees approved "Lucky Day Libraries" – two demonstration libraries with popular, high demand items and access to the Internet, in West Olympia and the Hawks Prairie area of Lacey – two areas with the fastest growing populations in the five county area. Staff are working to provide these supplemental new services as soon as possible. These new services are all included in the 2021 Preliminary Budget.

Further, staff have developed a Community Conversations East Lewis County Plan to host a series of community conversations with local community members and organizations from December 2020 to April 2021 to learn, inform and guide library services in East Lewis County. This is an opportunity to work with patrons and residents, knowing the Mountain View Timberland Library is on a three year lease, expiring in March 2022. This approach was per the request of the Board of Trustees, when approving the renewal of the lease of the library.

Building Projects for 2021

TRL wants our buildings to be inviting and comfortable for our patrons. In the 2021 Preliminary Budget there are projects to refresh and improve several libraries. These include:

- Aberdeen Timberland Library Remodel first major remodel since 2000; with all funds coming from the Sherk Fund through Grays Harbor Community Foundation
- Hoodsport Timberland Library and Ocean Park Timberland Library exterior paint refresh
- Shelton Timberland Library major refresh including interior paint, furniture, and bathrooms
- Salkum Timberland Library exterior digital reader board display

- Packwood Timberland Library refresh including new floors
- North Mason Timberland Library covered bike parking
- Centralia Timberland Library meeting room refresh
- Tenino Timberland Library refresh

As was mentioned earlier, in 2021 TRL completed implementing RFID on all of its library materials, the first step in a major project. The next step is Automated Materials Handling equipment at the Lacey and Olympia libraries, as well as at the Administrative Service Center. The Board of Trustees will be reviewing the cost/benefit analysis of this project at the October Board meeting. RFID coupled with Automated Materials Handling allows for a quicker turn-around of materials for patrons accessing the physical collection, fresher library collections in each of the 27 libraries, and staff would be able to focus on serving people, rather than checking one item in or out at a time.

If you are interested in learning more about TRL, the following information is available and updated in real time at trl.org:

- Board of Trustee recorded meetings, including Board packets
- Budget (Draft, Preliminary, and Final versions along with any revisions)
- 2020-2022 Strategic Direction; Objectives and Key Results, by quarter for 2020 based on the Strategic Direction
- Open Data Portal (including "20 Years of Budget History at TRL" & "10 Year Property Tax Forecast")
- Annual Reports, Policies, and Newsletters under "About TRL"
- Collective Bargaining Agreements; Job Descriptions

Respectfully,

Cheryl Heywood

Budget in a Page

The 2021 Final Budget is hereby submitted. It was created with a goal of presenting a transparent document that is useful to citizens, the TRL Board of Trustees, and TRL staff. This budget document strives to demonstrate TRL's commitment to responsible stewardship and provide valuable services to the members of the communities it serves.

Timberland Regional Library									
2021 Final Budget									
	<u> </u>	Condensed -	All Funds						
2020 2020 Year									
Funds	2017 Actual	2018 Actual	2019 Actual	Adopted	End Estimate	2021 Final Budget			
General Fund	20277100001	20207100001	2023710100	7 tuopteu	Ziid Ziiiide	Dauget			
Beginning Fund Balance, Jan 1	\$ 9,038,246	\$ 9,975,365	\$ 11,775,953	\$ 13,148,997	\$ 13,245,793	\$ 9,047,148			
Revenues	22,986,972	23,711,616	24,448,997	24,326,000	24,460,567	25,096,350			
Expenditures	22,049,853	21,911,028	22,979,157	30,177,197	28,659,212	25,931,454			
Ending Fund Balance, Dec 31	9,975,365	11,775,953	13,245,793	7,297,800	9,047,148	8,212,045			
Technology Fund									
Beginning Fund Balance, Jan 1	989,098	973,563	823,417	959,417	961,283	945,748			
Revenues	10,267	13,509	267,229	264,000	10,267	250,000			
Expenditures	25,802	163,655	129,363	400,000	25,802	96,000			
Ending Fund Balance, Dec 31	973,563	823,417	961,283	823,417	945,748	1,099,748			
Unemployment Fund									
Beginning Fund Balance, Jan 1	195,094	188,909	243,736	309,261	309,261	292,446			
Revenues	1,985	62,824	65,525	63,185	63,185	62,185			
Expenditures	8,170	7,997	-	10,000	80,000	40,000			
Ending Fund Balance, Dec 31	188,909	243,736	309,261	362,446	292,446	314,631			
Gift Fund									
Beginning Fund Balance, Jan 1	1,588,820	1,578,941	1,836,503	1,899,602	1,899,602	1,509,454			
Revenues	65,880	283,119	172,309	80,000	40,000	60,000			
Expenditures	75,759	25,557	109,210	13,050	430,148	66,000			
Ending Fund Balance, Dec 31	1,578,941	1,836,503	1,899,602	1,966,552	1,509,454	1,503,454			
5 " " - 1									
Building Fund	2 520 267	2 427 045	4 007 072	2 044 205	2 044 205	6 007 454			
Beginning Fund Balance, Jan 1	2,530,367	2,127,845	1,907,873	2,041,306	2,041,306	6,987,454			
Revenues Expenditures	25,456 427,978	186,819 406,790	481,896 348,464	5,328,973 330,000	5,452,421 506,273	371,650 1,362,500			
Ending Fund Balance, Dec 31	2,127,845	1,907,873	2,041,306	7,040,279	6,987,454	5,996,604			
Elianis i alia balance, Dec 31	2,127,043	1,507,073	2,041,300	1,040,213	0,507,454	3,330,004			
Combined Fund Balances									
Beginning Fund Balance, Jan 1	14,341,625	14,844,623	16,587,482	18,358,583	18,457,245	18,782,251			
Net of all revs, exps, transfers	502,998	1,742,859	1,869,763	(868,089)	325,005	(1,655,769)			
Ending Fund Balance, Dec 31	\$ 14,844,623	\$ 16,587,482	\$ 18,457,245	\$ 17,490,494	\$ 18,782,251	\$ 17,126,482			

Part 2 - General Fund

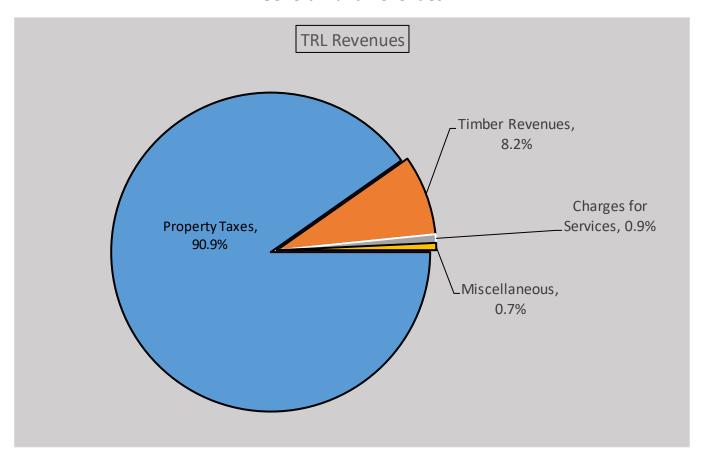
General Fund Budget Summary

Timberland Regional Library 2021 Final Budget General Fund								
					2020 Year End	2021 Final	20 Adopte	d - 21 Final
	2017Actual	2018 Actual	2019 Actual	2020 Budget	Estimate	Budget	\$ Change	% Change
Beginning Fund Balance	\$ 9,038,246	\$ 9,975,365	\$ 11,775,953	\$ 13,148,997	\$ 13,245,793		, , , ,	
Revenues								
Property Taxes	\$ 20,551,995	\$ 20,977,354	\$ 21,561,991	\$ 22,130,800	\$ 22,012,157	22,750,000	\$ 619,200	2.8%
Sale of Tax Title Property	7,540	4,494	7,177	1,500	2,700	5,000	3,500	233.3%
In Lieu of Taxes	7,340	11,037	8,390	4,800	5,200	7,500	2,700	56.3%
Indirect Federal Grants	6,266	90,869	7,013	6,000	25,000	-	(6,000)	-100.0%
DNR Other Trust 2	5,403	35,502	18,854	20,500	5,000	20,000	(500)	-2.4%
DNR Timber Trust 2	154,551	134,401	133,231	100,000	280,000	250,000	150,000	150.0%
DNR In Lieu of Taxes	5,925	6,075	6,263	6,000	6,000	6,000	-	0.0%
Leasehold Excise Tax	55,974	50,268	62,736	56,500	64,500	56,500	-	0.0%
Timber Excise Tax	636,468	887,474	981,450	700,000	831,000	800,000	100,000	14.3%
Intergovernmental	40,067	40,066	20,803	20,800	20,800	20,800	-	0.0%
Other Taxes	916	-	-	-	-	1	-	n/a
Local Grant Revenue	13,551	-	11,096	13,550	25,300	13,550	-	0.0%
Sale of Merchandise	899	400	-	-	-	-	-	n/a
Copies & Printing	32,522	33,264	30,572	35,000	4,850	35,000	-	0.0%
Non-Resident Fees	4,412	2,784	3,207	4,000	1,200	3,000	(1,000)	-25.0%
Other Fees	14,555	6,958	3,130	5,000	1,000	3,000	(2,000)	-40.0%
Library Fines	290,603	268,112	247,716	250,000	5,260	-	(250,000)	-100.0%
Interest on Investments	87,938	137,583	229,869	150,000	130,000	80,000	(70,000)	-46.7%
Forest Board Interest	(857)	478	1,302	200	1,090	1,000	800	400.0%
Forest Board Rentals	46,626	8,065	42,817	7,350	42,000	8,000	650	8.8%
Other Rents	3,675	-	-	-	-	-	-	n/a
Gift & Donations	14,069	5,984	1,664	5,000	400	1,000	(4,000)	-80.0%
Sale of Salvaged Materials	9,526	6,465	9,472	6,000	6,500	6,000	-	0.0%
Sale of Capital Assets	-	149,173	-	-	-	-	-	n/a
Cashier's Over and (Short)	142	116	(78)	-	10	-	-	n/a
Miscellaneous Revenue	3,471	9,475	(993)	3,000	(6,400)	-	(3,000)	-100.0%
Timber Sales/State	549,577	624,827	785,658	550,000	800,000	800,000	250,000	45.5%
Timber Sales/County	225,226	163,675	205,691	190,000	170,000	170,000	(20,000)	-10.5%
Lost/Damaged Recoveries	59,592	56,717	69,967	60,000	27,000	60,000	-	0.0%
Transfer In	159,000	-	-	-	-	-	-	n/a
Total Revenues	\$ 22,986,972	\$ 23,711,616	\$ 24,448,997	\$ 24,326,000	\$ 24,460,567	\$ 25,096,350	\$ 770,350	3.2%

							20 Adopted	d - 21 Final
					2020 Year End	2021 Final		
Expenditures	2017Actual	2018 Actual	2019 Actual	2020 Budget	Estimate	Budget	\$ Change	% Change
Salaries	\$ 11,696,498	\$ 11,682,925	\$ 11,674,836	\$ 12,973,473	\$ 12,273,507	\$ 12,750,639	\$ (222,834)	-1.7%
Benefits	4,340,854	4,340,251	4,664,347	5,149,384	4,697,800	4,965,039	(184,345)	-3.6%
Supplies							-	n/a
General Supplies	447,879	300,133	446,888	551,130	530,700	574,345	23,215	4.2%
Books & Collections Materials	3,025,189	3,017,299	3,034,390	3,150,000	3,250,000	4,000,000	850,000	27.0%
Fuel	55,356	64,268	60,803	70,000	36,500	70,000	-	0.0%
Equipment	199,308	253,111	93,217	254,250	434,700	125,900	(128,350)	-50.5%
Professional Services	1,186,333	1,140,779	1,015,168	803,395	1,092,600	1,262,290	458,895	57.1%
Communications	270,523	194,025	491,667	300,570	157,600	225,730	(74,840)	-24.9%
Mileage, Meals, Trans., Lodging	96,302	79,485	91,237	67,830	14,000	21,570	(46,260)	-68.2%
Advertising	35,179	23,313	16,988	19,500	17,060	19,500	-	0.0%
Operating Rentals	97,854	107,083	130,748	155,697	152,859	171,340	15,643	10.0%
Insurance	82,905	108,995	116,690	120,000	124,000	130,000	10,000	8.3%
Utilities	133,004	127,816	132,972	158,500	119,275	145,800	(12,700)	-8.0%
Repairs & Maintenance	57,999	65,872	144,338	590,000	76,320	76,500	(513,500)	-87.0%
Memberships and Registrations	57,370	61,861	84,586	111,297	52,120	98,241	(13,056)	-11.7%
Intergovernmental	1,539	2,194	-	-	-	-	-	n/a
Capital	265,761	123,288	191,447	83,000	11,000	701,300	618,300	744.9%
Transfer Out	-	218,331	588,835	5,619,171	5,619,171	593,260	(5,025,911)	-89.4%
Total Expenditures	\$ 22,049,853	\$ 21,911,028	\$ 22,979,157	\$ 30,177,197	\$ 28,659,212	\$ 25,931,454	\$ (4,245,743)	-18.5%
Ending Fund Balance	\$ 9,975,365	\$ 11,775,953	\$ 13,245,793	\$ 7,297,800	\$ 9,047,148	\$ 8,212,045		

The summarized version of the 2021 Final Budget for the General Fund is presented above as a balanced budget where expenditures match new revenues. A discussion of revenues and expenditures follows.

General Fund Revenues



The 2021 Final Budget was developed based on recent financials trends. Revenues from property taxes comprise 90.9% of all revenues received by TRL. It is essential for TRL to project these revenues in advance to plan spending for the budget. By state law, the maximum levy limit for library districts is \$0.50 per \$1,000 assessed property valuation. Currently, the levy rate for TRL is \$0.340468 per \$1,000 assessed property valuation.

The second largest revenue stream for TRL is timber revenue received from the five counties. This revenue accounts for 8.2% of the TRL budget. Timber revenues can fluctuate considerably from year to year based on actions of the Department of Natural Resources (DNR), the market price of lumber, impacts from environmental regulations, and the Endangered Species Act. Due to how volatile timber revenues can be, a conservative budget approach for these revenues is used by TRL. DNR has predicted that the recent trend of higher timber revenue will continue through 2021, but due to over-harvesting in the TRL five county region, revenues will begin to see a decrease in 2022.

For 2021, revenues are budgeted to increase by \$770,350 or 3.2% from 2020 budgeted amounts. As discussed earlier, property tax revenue is a majority of total revenues for TRL. Property taxes levy increases are capped by statute at 1% plus new construction and property improvements. Despite some regions in Washington State experiencing strong increases in new construction, a majority of TRL counties are seeing minimal increases in new construction. Additionally, with the outbreak of COVID-19 and the strain that has been put on the U.S. economy, the impacts on property taxes is currently unknown. TRL will continue to monitor for changes in projected property tax revenue.

Timberland Regional Library									
	2021 Final Budget								
General Fund									
	20/								
				2020	2020 Year	2021 Final			
Revenues	2017 Actual	2018 Actual	2019 Actual	Adopted	End Estimate	Budget	\$ Change	% Change	
Property Taxes	\$ 20,551,995	\$ 20,977,354	\$ 21,561,991	\$ 22,130,800	\$ 22,012,157	\$ 22,750,000	619,200	2.8%	
Sale of Tax Title Property	7,540	\$ 4,494	7,177	1,500	2,700	5,000	3,500	233.3%	
In Lieu of Taxes	7,340	11,037	8,390	4,800	5,200	7,500	2,700	56.3%	
Indirect Federal Grants	6,266	90,869	7,013	6,000	25,000	-	(6,000)	-100.0%	
DNR Other Trust 2	5,403	35,502	18,854	20,500	5,000	20,000	(500)	-2.4%	
DNR Timber Trust 2	154,551	134,401	133,231	100,000	280,000	250,000	150,000	150.0%	
DNR In Lieu of Taxes	5,925	6,075	6,263	6,000	6,000	6,000	-	0.0%	
Leasehold Excise Tax	55,974	50,268	62,736	56,500	64,500	56,500	-	0.0%	
Timber Excise Tax	636,468	887,474	981,450	700,000	831,000	800,000	100,000	14.3%	
Intergovernmental Revenue	40,067	40,066	20,803	20,800	20,800	20,800	-	0.0%	
Other Taxes	916	-	-	-	-	-	-	n/a	
Local Grant Revenue	13,551	-	11,096	13,550	25,300	13,550	-	0.0%	
Sale of Merchandise	899	400	-	-	-	-	-	n/a	
Copies & Printing Fees	32,522	33,264	30,572	35,000	4,850	35,000	-	0.0%	
Non-Resident Fees	4,412	2,784	3,207	4,000	1,200	3,000	(1,000)	-25.0%	
Other Fees	14,555	6,958	3,130	5,000	1,000	3,000	(2,000)	-40.0%	
Library Fines	290,603	268,112	247,716	250,000	5,260	-	(250,000)	-100.0%	
Interest on Investments	87,938	137,583	229,869	150,000	130,000	80,000	(70,000)	-46.7%	
Forest Board Interest	(857)	478	1,302	200	1,090	1,000	800	400.0%	
Forest Board Rentals	46,626	8,065	42,817	7,350	42,000	8,000	650	8.8%	
Other Rents	3,675	-	-	-	-	-	-	n/a	
Gifts & Donations	14,069	5,984	1,664	5,000	400	1,000	(4,000)	-80.0%	
Sale of Salvaged Materials	9,526	6,465	9,472	6,000	6,500	6,000	-	0.0%	
Sale of Capital Assets	1	149,173	-	-	-	-	-	n/a	
Cashier's Overages and (Shortages)	142	116	(78)	-	10	-	-	n/a	
Other Miscellaneous Revenue	3,471	9,475	(993)	3,000	(6,400)	-	(3,000)	-100.0%	
Timber Sales/State Forest Board	549,577	624,827	785,658	550,000	800,000	800,000	250,000	45.5%	
Timber Sales/County	225,226	163,675	205,691	190,000	170,000	170,000	(20,000)	-10.5%	
Lost/Damaged Recoveries	59,592	56,717	69,967	60,000	27,000	60,000	-	0.0%	
Transfer In	159,000	-	-	-	-	-	-	n/a	
Total Revenues	\$ 22,986,972	\$ 23,711,616	\$ 24,448,997	\$ 24,326,000	\$ 24,460,567	\$ 25,096,350	\$ 770,350	3.2%	

Revenue by Type

Property Taxes are received from the five counties in TRL's district. By Washington State law, the maximum levy rate that library districts can assess is \$0.50 per \$1,000 of assessed property valuation. Additionally, taxing districts are limited to an increase of 1% per year plus new construction. Currently, the TRL levy rate is at \$0.340468 per \$1,000. Property taxes increased 1.7% or \$369,200.



Sale of Tax Title Property\$5,000
Sale of Tax Title Property is revenue received from the sale of properties that have been foreclosed upon by county assessors. The 2021 budget for Sale of Tax Title Property increased 233.3% or \$3,500 due to an analysis of recent trends.
In Lieu of Taxes
In Lieu of Taxes are revenues that are in lieu of property taxes for state forest land leases managed by the Department of Natural Resources. The 2021 budget for In Lieu of Taxes decreased by 56.3% or \$2,700 based on an analysis of recent trends.
Indirect Federal Grants\$0
Indirect Federal Grants are grants that originate from the federal government and are passed through another agency to TRL. In the past TRL has had one work-study indirect federal grant for up to \$6,000 for a staff member at the Centralia Timberland Library. This position has not been filled in the past two years.
DNR Other Trust 2\$20,000
DNR Other Trust 2 revenues are proceeds from leases and sales of products, other than timber, from state forest lands managed by the Department of Natural Resources for beneficiaries which includes TRL. The 2021 budget for DNR Other Trust 2 revenues has decreased by 2.4% or \$500.
DNR Timber Trust 2\$250,000
DNR Timber Trust 2 revenues are proceeds from sales timber from state forest lands managed by the Department of Natural Resources for beneficiaries which includes TRL. The 2021 budget for DNR Timber Trust 2 increased 150.0% or \$150,000 due to projections by DNR.
Leasehold Excise Tax\$56,500
Leasehold Excise Tax is a tax on the use of public property by a private party which is in lieu of the property tax. There is no increase projected for the 2021 budget.
Timber Excise Tax\$800,000
Timber Excise Tax is a tax on the sale of timber. Ther 2021 budget for Timber Excise Tax has increased by \$100,000 due to projections by DNR.
Intergovernmental Revenue\$20,800
Intergovernmental revenue is revenue received through interlocal agreements related to contracted library services. TRL has an agreement with the City of Hoquiam as part of their annexation with TRL. The City of Hoquiam will make their final payment to TRL in 2021.
Local Grant Revenue\$13,550
Local Grant Revenue are funds received from local agencies for grants or other projects. There is no projected increase in 2021.
Copies & Printing\$35,000
Copies and Printing are charged to patrons for making copies on copiers and printers at the different library branches. There is no projected increase in the 2021 budget.
Non-Resident Fees\$3,000
Non Decident Food are observed to natrons who want a library gard but are not a recident in the Timberland Decianal Library district

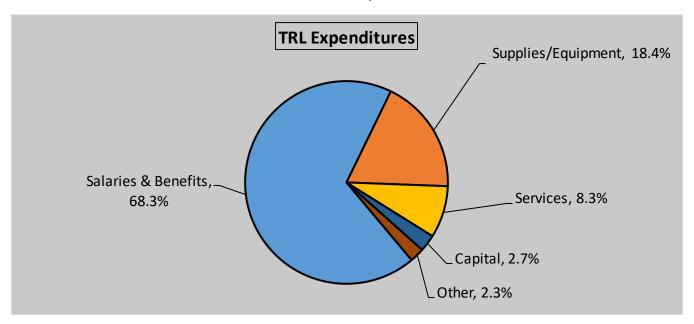
Non-Resident Fees are charged to patrons who want a library card but are not a resident in the Timberland Regional Library district. The 2021 budget for Non-Resident Fees decreased by 25% or \$1,000 due to an analysis of recent trends.

The 2021 budget remains unchanged from 2020.

Other Fees\$3,000
Other Fees include miscellaneous fees. The 2021 budget for Other Fees decreased by \$2,000 or 40% due to an analysis of recent trends.
Library Fines\$0
Library Fines are charged to cardholders who return items past their due date. The TRL Board of Trustees made Motion 19-67 updating the TRL Fees Policy to discontinue charging fines for materials returned past their due date; therefore, there is no budget for Library Fines in the 2021 budget.
Interest on Investments\$80,000
Interest on Investments is revenue received from the Thurston County Treasurer for interest on the fund balance of the General Fund being held in their treasury. The 2021 budget for Interest on Investments decreased by 46.7% or \$70,000 due to the General Fund having a lower fund balance and lower interest returns.
Forest Board Interest\$1,000
Forest Board Interest is TRL's share of interest revenue received by the Department of Natural Resources. The budget for 2021 increased 400.0% or \$800 due to an analysis of recent trends.
Forest Board Rentals\$8,000
Forest Board Rentals are revenue received for rents and leases of state forest land. The 2021 budget for Forest Board Rentals increased 8.8% or \$650 due to analysis of recent trends.
Gifts and Donations\$1,000
Contributions are miscellaneous gifts given by patrons at the library branches. A good portion of this money is when patrons let us keep the change from their transactions. The 2021 budget for Gifts and Donations decreased by 80.0% or \$4,000. Most donations are now being recorded in the Gift Fund, with only very minor gifts at the branches being recorded in the General Fund.
Sale of Junk or Salvage\$6,000
Sale of Junk or Salvage is revenue received from the sale of books and materials that are removed from the TRL collection. The 2021 budget for Sale of Junk or Salvage remain unchanged.
Timber Sales-State Forest Board\$800,000
Timber Sales-State Forest Board is TRL's portion of revenue from timber sales by the State Forest Board. The 2021 budget for Timber Sales-State Forest Board increased by 45.5% or \$250,000 based on projection from DNR.
Timber Sales-County\$170,000
Timber Sales-County is TRL's portion of revenue from timber sales by the counties in the TRL region. The 2021 budget for Timber Sales-County decreased by 10.5% or \$20,000 based on analysis of recent trends.
Lost/Damaged Recoveries\$60,000

Lost/Damaged Recoveries is revenue from patrons for costs related to materials that were lost or damaged while in their possession.

General Fund Expenditures

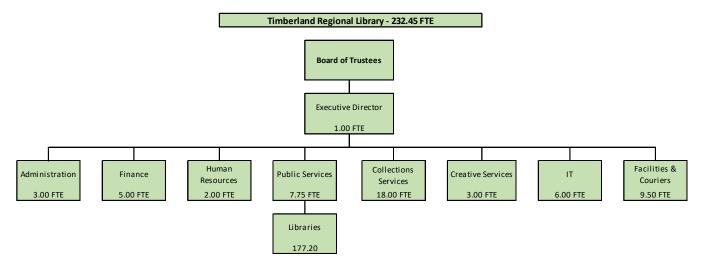


The 2021 budget process was done in a collaborative manner. Directors were given budget worksheets that helped them develop their budget at a detailed level. All budgeted expenditures are included and give a transparent picture of costs for each department and library.

	Timberland Regional Library 2021 Final Budget											
			General F	•								
			Generari	unu			20 Adopted	- 2021 Final				
				2020	2020 Year	2021 Final	207taoptea	LOLITHIA				
Expenditures	2017 Actual	2018 Actual	2019 Actual	Adopted	End Estimate	Budget	\$ Change	% Change				
Salaries	\$ 11,696,498	\$ 11,682,925	\$ 11,674,836	\$ 12,973,473	\$ 12,273,507	\$ 12,750,639	(222,834)	-1.7%				
Benefits	4,340,854	4,340,251	4,664,347	5,149,384	4,697,800	4,965,039	(184,345)	-3.6%				
Supplies												
General Supplies	447,879	300,133	446,888	551,130	530,700	574,345	23,215	4.2%				
Books & Collections Materials	3,025,189	3,017,299	3,034,390	3,150,000	3,250,000	4,000,000	850,000	27.0%				
Fuel	55,356	64,268	60,803	70,000	36,500	70,000	-	0.0%				
Equipment	199,308	253,111	93,217	254,250	434,700	125,900	(128,350)	-50.5%				
Professional Services	1,186,333	1,140,779	1,015,168	803,395	1,092,600	1,262,290	458,895	57.1%				
Communications	270,523	194,025	491,667	300,570	157,600	225,730	(74,840)	-24.9%				
Mileage, Meals, Trans, Lodging	96,302	79,485	91,237	67,830	14,000	21,570	(46,260)	-68.2%				
Advertising	35,179	23,313	16,988	19,500	17,060	19,500	-	0.0%				
Operating Rentals	97,854	107,083	130,748	155,697	152,859	171,340	15,643	10.0%				
Insurance	133,004	127,816	116,690	120,000	124,000	130,000	10,000	8.3%				
Utilities	82,905	108,995	132,972	158,500	119,275	145,800	(12,700)	-8.0%				
Repairs & Maintenance	57,999	65,872	144,338	590,000	76,320	76,500	(513,500)	-87.0%				
Memberships & Registrations	57,370	61,861	84,586	111,297	52,120	98,241	(13,056)	-11.7%				
Intergovernmental	1,539	2,194	-	-	-	-	-	n/a				
Capital	265,761	123,288	191,447	83,000	11,000	701,300	618,300	744.9%				
Transfer Out	-	218,331	588,835	5,619,171	5,619,171	593,260	(5,025,911)	-89.4%				
Total Expenditures	\$ 22,049,853	\$ 21,911,028	\$ 22,979,157	\$ 30,177,197	\$ 28,659,212	\$ 25,931,454	\$ (4,245,743)	-18.5%				

Expenditures by Type

Salaries decreased in the 2021 budget by 1.7% or \$222,834. Staff that are not at the top step of their position grade receive a 3.0% increase when they advance a step. The 2021 COLA for staff is a 1.0% increase. Administration has decreased the FTE for TRL by 17.05 FTE for the 2021 budget as compared to the 2020 budget. All of these factors combined account for the decrease in salary costs.



Т	imberla	nd Regional	Library Posit	tion Invento	ry			
			2020				2021	
Location	FTE	Salary	Benefits	Total	FTE	Salary	Benefits	Total
Aberdeen	12.25	\$ 598,285	\$ 250,887	\$ 849,172	9.63	\$ 486,937	\$ 209,873	\$ 696,810
Amanda Park	2.10	92,441	40,528	132,969	1.95	89,956	36,098	126,054
Centralia	11.45	565,329	223,509	788,837	10.75	579,283	243,168	822,450
Chehalis	7.70	339,802	152,521	492,323	7.70	351,786	157,677	509,463
Elma	4.25	210,784	92,255	303,039	4.05	212,163	92,968	305,131
Hoquiam	4.40	240,676	91,334	332,010	4.40	252,458	95,104	347,563
Hoodsport	2.50	101,378	49,913	151,291	2.05	93,723	40,492	134,215
Ilwaco	3.10	151,696	70,470	222,166	3.13	158,879	72,027	230,906
Lacey	22.43	1,087,383	458,226	1,545,608	21.58	1,084,107	450,895	1,535,002
McCleary	1.80	97,602	37,855	135,457	2.00	107,844	43,325	151,169
Montesano	3.50	177,078	70,870	247,948	3.50	182,410	73,097	255,508
Mountain View	1.95	90,154	30,780	120,934	2.18	101,301	33,712	135,013
Naselle	2.50	133,495	50,231	183,727	2.25	126,846	46,772	173,619
North Mason	6.13	294,640	113,767	408,407	6.63	327,091	127,164	454,255
Oakville	1.78	92,599	31,200	123,799	2.18	108,101	35,104	143,206
Olympia	26.10	1,290,136	533,454	1,823,590	21.60	1,039,332	422,598	1,461,930
Ocean Park	3.50	185,029	61,902	246,931	3.50	188,771	65,408	254,179
Packwood	1.93	81,301	35,543	116,844	2.10	91,178	30,928	122,106
Raymond	4.00	204,023	77,048	281,071	4.00	206,569	78,672	285,241
Salkum	2.30	105,458	42,636	148,094	2.50	127,980	49,211	177,191
South Bend	2.70	114,721	38,016	152,738	2.70	120,014	47,113	167,126
Shelton	15.35	766,519	309,859	1,076,378	13.35	714,207	284,518	998,725
Tenino	4.30	237,721	85,956	323,677	3.60	173,026	76,912	249,937
Tumwater	16.45	853,173	357,083	1,210,256	18.85	992,844	412,758	1,405,602
Westport	2.75	119,717	55,847	175,565	2.75	121,145	39,657	160,802
Winlock	3.50	154,219	63,498	217,717	3.30	147,328	63,933	211,262
Yelm	9.50	436,794	197,908	634,702	10.00	508,675	214,814	723,488
Service Center	69.30	4,133,237	1,615,003	5,702,562	60.25	3,972,682	1,485,652	5,458,335
Total	249.50	\$12,955,392	\$ 5,238,099	\$18,147,812	232.45	\$12,666,639	\$ 5,029,649	\$17,696,288

Timberland Regional Library Budgeted Positions										
2017	2018	2019	2020	2021						
253.43	251.98	249.73	249.50	232.45						

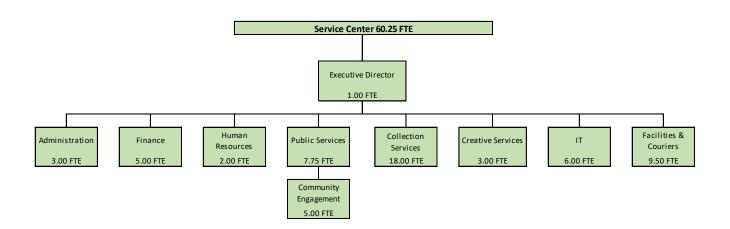
Benefits......\$4,965,039 Benefits decreased in the 2021 budget by 3.6% or \$184,345. Despite medical premiums increasing with AWC, there was an overall reduction in benefits due to a decrease in FTE by 17.05 from 2020. Supplies consist of office supplies which cost less than \$500. The 2021 Supplies budget increased by 4.2% or \$23,215. Books & Collections Materials......\$4,000,000 Books & Collections Materials consists of both physical and digital items purchased for the library's collection. The 2021 budget for Books and Collections Materials is 15.43% of the total budget, and increase from 2020 of 27.0% or \$850,000 Fuel costs are for the courier vans that transport materials between all libraries in the TRL district and the Service Center, as well as for fleet vehicles used by staff to travel to other libraries for coverage and to meetings, trainings, and conferences. The 2021 budget for Fuel remains unchanged. Equipment are items that cost between \$500 and \$4,999. The 2021 budget for these items decreased by 50.5% or \$128,350. The decrease is due to reduction in the amount of replacement computers and computer equipment compared to 2020. Professional Services......\$1,262,290 Professional Services in the 2021 budget largely includes landscaping, janitorial, security services, and computer technology maintenance. Professional Services increased by 57.1% or \$458,895 due to a portion of the repairs and maintenance budget being technology license renewals and therefore being moved to the correct budget account. Communications costs are for telephone, internet, and data lines. The 2021 budget for these costs show a decrease of 24.9% or \$74,840. The decrease in costs is due to transferring our internet service from Centurylink to Fatbeam. Mileage, Meals, Transportation, and Lodging.....\$21,570 The 2021 budget for Mileage, Meals, Transportation, and Lodging decreased by 68.2% or \$46,260. This decrease is due to TRL transitioning to online meetings instead of in person meetings. Conference attendance is also greatly reduced due to COVID-19 causing most conferences to be cancelled or changed to online at a much greater savings. Advertising covers costs related to advertising TRL events and programs via different outlets, as well as for employment recruitment. The 2021 budget for Advertising remains unchanged from 2020. Operating Rentals are costs for the Service Center land lease from the Port of Olympia and rent for Mountain View Timberland Library and parking lot as well as equipment leases. The 2021 budget for rentals increased 10.0% or \$15,643 due to the lease payment for the new copier in Creative Services. Insurance for TRL property, buildings, and assets is covered through CIAW. The 2021 budget for insurance increased by 8.3% or \$10,000 due to increased premiums.

Utilities costs include electricity, sewer, and waste disposal. The 2021 budget for utilities decreased 8.0% or \$12,700.

Repairs & Maintenance\$76,	500
Repairs and Maintenance include those related to facilities and vehicles. The 2021 budget for these items decreased 87.0 \$513,500. The decrease is due to technology license renewals being moved to the correct budget line item in professional services.	
Memberships & Registrations\$98	3,241
Memberships & Registrations include professional memberships and registrations for conferences or trainings. Member decreased in the 2021 budget by 11.7% or \$13,056 due to a decrease conferences as a result of COVID-19.	ships
Capital\$70	1,300
Capital costs are for items that cost \$5,000 or more. The 2021 capital budget increased by 744.9% or \$618,300 due to one expenses for new server equipment and purchase of two box trucks a bookmobile for mobile services.	-time
Transfers Out\$593	3,260

Transfers Out are transfers made to the other special purpose funds. Transfers Out decreased 89.4% or \$5,025,911. This decrease is due to the change in Fund Balance policy in 2019. With a lower fund balance requirement in the General Fund, the resulting surplus of \$5,031,021 was transferred from the General Fund to the Building Fund in 2020.

TRL Service Center Department Budgets





Finance Position Inventory														
					2020)						202	1	
Position Title	Group	FTE		Salary	В	Benefits		Total	FTE		Salary	E	Benefits	Total
Director, Finance & IT	Non-Rep	1.00	\$	107,643	\$	33,683	\$	141,326	1.00	\$	110,623	\$	34,576	\$ 145,199
Accountant	Local 3758	1.00		71,165		24,866		96,031	1.00		77,800		27,018	104,818
Finance Specialist	Local 3759	1.00		57,864		21,985		79,849	1.00		63,500		23,920	87,420
Finance Specialist	Local 3758	1.00		57,864		21,985		79,849	1.00		58,442		22,825	81,267
Finance Specialist	Local 3758	1.00		47,049		20,635		67,684	1.00		50,046		21,641	71,687
	Total	5.00	\$	341,585	\$	123,154	\$	464,738	5.00	\$	360,411	\$	129,980	\$ 490,391

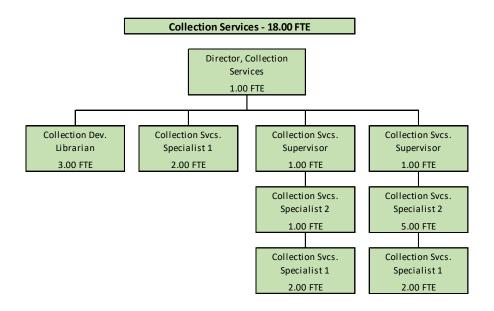
- Salaries increased 5.5% or \$18,826 due to step increases and 1% COLA.
- Benefits increased 5.5% or \$6,826 due to increase in medical premiums.
- Supplies decreased 48.1% or \$37,000 due to an analysis of supplies costs after supply budget being moved to the individual branches.
- Mileage, Meals, Transportation, and Lodging decreased 100.0% or \$1,000 due to a reduction of conferences.
- Insurance increased 8.3% or \$10,000 due to an increase in premiums.

	Timberland Regional Library 2021 Final Budget General Fund Finance													
2020 2020 Year 20 Adopted - 21 Fin														
				Adopted	End	2021 Final								
Expenditures	2017 Actual	2018 Actual	2019 Actual	Budget	Estimate	Budget	\$ Change	% Change						
Salaries	\$ 267,393	\$ 284,892	\$ 282,372	\$ 341,585	\$ 347,000	\$ 360,411	\$ 18,826	5.5%						
Benefits	79,674	119,514	140,135	123,154	122,000	129,980	6,826	5.5%						
Supplies	168,971	76,499	54,373	77,000	15,000	40,000	(37,000)	-48.1%						
Equipment	538	-	-		2,000	-	-	n/a						
Professional Services	46,781	37,157	80,505	37,000	5,000	37,000	-	0.0%						
Communications	51,957	39,402	39,553	60,000	20,000	60,000	-	0.0%						
Mileage, Meals, Trans, Lodging	1,525	33	107	1,000	-	-	(1,000)	-100.0%						
Operating Rentals	31	(990)	12,024	4,000	4,000	4,000	-	0.0%						
Insurance	82,905	108,995	116,690	120,000	124,000	130,000	10,000	8.3%						
Repairs & Maintenance	-	65	-	-	-	-	-	n/a						
Memberships & Registrations	13,463	1,731	(1,019)	425	200	425	-	0.0%						
Intergovernmental	29	27	-	-	-	-	-	n/a						
Total Expenditures	\$ 713,268	\$ 667,326	\$ 724,740	\$ 764,164	\$ 639,200	\$ 761,816	\$ (2,348)	-0.3%						

Human Resources Position Inventory												
				2020		2021						
Position Title	Group	FTE	Salary	Benefits	Total	FTE	Salary	Benefits	Total			
Human Resources Coordinator	Non-Rep	1.00	75,500	26,719	102,219	1.00	78,934	27,712	106,646			
Recruitment & Retention Coordinator	Non-Rep	0.00	-	-	-	1.00	69,958	25,954	95,911			
Human Resources Specialist	Non-Rep	1.00	51,411	21,670	73,081	0.00	-	-	-			
	Total	2.00	\$ 126,910	\$ 48,389	\$ 175,300	2.00	\$ 148,892	\$ 53,666	\$ 202,558			

- Salaries increased 14.6% or \$18,982 due to step increases, 1.0% COLA and re-classification of position.
- Benefits decreased 10.9% or \$5,277 due increase in medical premiums and increase in salaries.
- Supplies increased 172.7% or \$4,750 due to supplies needed for wellness.
- Professional Services decreased 76.5% or \$58,500 due to training expenses being moved to Public Services.
- Mileage, Meals, Transportation, and Lodging decreased 87.4% or \$20,900 due to trainings being moved to online and decrease in conference attendance due to COVID-19.
- Memberships & Registrations decreased 31.3% or \$7,750 due to decrease in conference registrations as a result of COVID-19.

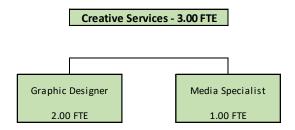
	Timberland Regional Library												
2021 Final Budget													
General Fund													
			Human Re	sources									
		20 Adopte	d - 21 Final										
				Adopted	End	2021 Final							
Expenditures	2017 Actual	2018 Actual	2019 Actual	Budget	Estimate	Budget	\$ Change	% Change					
Salaries	\$ 214,086	\$ 228,746	\$ 190,855	\$ 129,910	\$ 143,000	\$ 148,892	\$ 18,982	14.6%					
Benefits	68,607	71,250	66,804	48,389	51,000	53,666	5,277	10.9%					
Supplies	12,810	5,649	7,425	2,750	5,500	7,500	4,750	172.7%					
Equipment	1,407	1,250	-	-	500	-	-	n/a					
Professional Services	104,778	42,705	87,286	76,500	87,000	18,000	(58,500)	-76.5%					
Mileage, Meals, Trans, Lodging	21,796	21,589	28,319	23,900	(5,000)	3,000	(20,900)	-87.4%					
Advertising	1,679	975	430	2,500	-	2,500	-	0.0%					
Operating Rentals	6,130	3,981	2,079	4,000	-	-	(4,000)	-100.0%					
Memberships & Registrations	5,254	23,657	38,036	24,750	15,900	17,000	(7,750)	-31.3%					
Total Expenditures	\$ 436,547	\$ 399,802	\$ 421,233	\$ 312,699	\$ 297,900	\$ 250,558	\$ (62,141)	-14.8%					



		Colle	ection Servic	es Position I	nventory				
				2020				2021	
Position Title	Group	FTE	Salary	Benefits	Total	FTE	Salary	Benefits	Total
Director, Collection Services	Non-Rep	1.00	\$ 92,854	\$ 29,750	\$ 122,604	1.00	\$ 109,535	\$ 34,077	\$ 143,612
Collection Development Librarian	Local 3758	1.00	82,500	27,321	109,822	1.00	83,325	28,214	111,540
Collection Development Librarian	Local 3758	1.00	82,500	27,321	109,822	1.00	83,325	28,214	111,540
Collection Development Librarian	Local 3758	1.00	67,080	16,055	83,135	1.00	68,767	16,420	85,187
Collection Services Specialist 2	Local 3758	1.00	52,953	21,914	74,867	1.00	53,483	22,385	75,868
Collection Services Specialist 2	Local 3758	1.00	52,953	20,922	73,875	1.00	53,483	21,750	75,233
Collection Services Specialist 2	Local 3758	1.00	38,255	18,730	56,985	0.00	-	-	-
Collection Services Specialist 2	Local 3758	1.00	52,953	20,922	73,875	0.00	-	-	-
Collection Services Specialist 2	Local 3758	1.00	45,679	20,338	66,016	1.00	47,519	21,094	68,613
Collection Services Supervisor	Local 3758-S	1.00	67,080	24,973	92,053	1.00	67,751	25,476	93,227
Collection Services Specialist 2	Local 3758	1.00	52,953	21,914	74,867	0.00	-	-	-
Collection Services Specialist 2	Local 3758	1.00	39,402	17,986	57,388	1.00	40,792	19,002	59,793
Collection Services Specialist 2	Local 3758	1.00	44,348	20,050	64,398	1.00	52,704	22,217	74,921
Collection Services Specialist 1	Local 3758	1.00	39,402	19,164	58,566	1.00	38,450	19,315	57,764
Collection Services Specialist 1	Local 3758	1.00	36,059	18,177	54,236	1.00	36,966	18,622	55,588
Collection Services Specialist 1	Local 3758	1.00	44,348	20,050	64,398	1.00	45,688	20,697	66,385
Collection Services Specialist 1	Local 3758	1.00	37,141	18,412	55,553	1.00	38,262	18,903	57,165
Collection Services Supervisor	Local 3758-S	1.00	67,080	23,981	91,061	1.00	67,751	24,841	92,592
Collection Services Specialist 2	Local 3758	1.00	49,914	20,263	70,177	1.00	51,421	21,304	72,725
Collection Services Specialist 1	Local 3758	1.00	47,049	20,558	67,607	0.00	-	-	-
Collection Services Specialist 1	Local 3758	1.00	36,059	18,177	54,236	1.00	36,966	18,622	55,588
Collection Services Specialist 1	Local 3758	1.00	37,141	17,682	54,823	1.00	38,356	18,659	57,015
	Total	22.00	\$ 1,165,703	\$ 464,659	\$ 1,630,363	18.00	\$ 1,014,543	\$ 399,814	\$ 1,414,357

- Salaries decreased 13.0% or \$151,160 due to reduction of 4 FTE. Note: In 2019, during the class & comp survey, department Manager positions were reclassified to Director positions. In 2020, all Directors were put at the same salary.
- Benefits decreased 14.0% or \$64,845 due to reduction of 4 FTE.
- Supplies increased 26.8% or \$850,000 due to increase in books and materials budget from 13.0% to 15.43%.
- Mileage, Meals, Transportation, & Lodging decreased 96.7% or \$7,250 due to decrease in conference budget as a result of COVID-19.
- Memberships & Registrations decreased 50.0% or \$2,500 due to decrease in conference budget as a result of COVID-19.

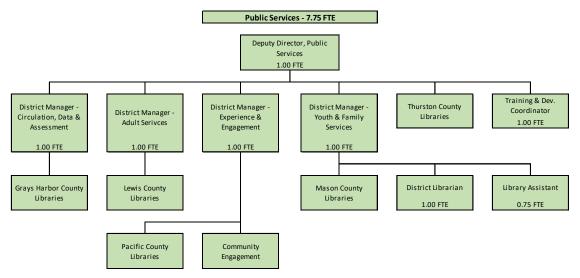
Timberland Regional Library													
2021 Final Budget													
General Fund													
			Collection	Services									
2020 2020 Year 20 Adopted - 21 Final													
				Adopted	End	2021 Final							
Expenditures	2017 Actual	2018 Actual	2019 Actual	Budget	Estimate	Budget	\$ Change	% Change					
Salaries	\$ 1,190,602	\$ 1,195,586	\$ 1,232,616	\$ 1,165,703	\$ 1,083,000	\$ 1,014,543	\$ (151,160)	-13.0%					
Benefits	442,998	439,436	474,953	464,659	412,000	399,814	(64,845)	-14.0%					
Supplies	3,025,189	3,035,550	3,070,496	3,170,000	3,250,000	4,020,000	850,000	26.8%					
Equipment	1,052	542	7,660	-	1,000	7,900	7,900	n/a					
Professional Services	72,518	82,597	79,401	93,700	93,000	93,700	-	0.0%					
Mileage, Meals, Trans, Lodging	9,369	3,971	3,208	7,500	2,100	250	(7,250)	-96.7%					
Memberships & Registrations	4,318	3,022	3,853	5,000	2,500	2,500	(2,500)	-50.0%					
Capital	-	16,025			-	-	-	n/a					
Total Expenditures	\$ 4,746,046	\$ 4,776,729	\$ 4,872,186	\$ 4,906,562	\$ 4,843,600	\$ 5,538,707	\$ 632,145	13.0%					



Creative Services Position Inventory														
				2021										
Position Title	Group	FTE	Salary	Benefits	Total	FTE	Salary	Benefits	Total					
PR/Communications Coord.	Local 3758	1.00	67,080	24,973	92,053	0.00	-	-	-					
Graphic Designer	Local 3758	0.50	31,614	12,771	44,386	0.00	-	-	-					
Graphic Design Specialst	Local 3758	1.00	49,914	21,255	71,169	1.00	55,363	22,607	77,970					
Graphic Designer	Local 3758	0.80	48,460	20,199	68,659	1.00	51,547	21,966	73,513					
Media Specialist	Local 3758	1.00	44,348	19,058	63,406	1.00	51,043	21,222	72,265					
	Total	4.30	\$ 241,417	\$ 98,257	\$ 339,674	3.00	\$ 157,953	\$ 65,795	\$ 223,748					

- Salaries decreased by 34.6% or \$83,464 due to elimination of 1.3 FTE.
- Benefits decreased by 33.0% or \$32,462 due to elimination of 1.3 FTE.
- Professional Services decreased 56.7% or \$25,500 due to not using external designer for services, decrease in copier images, and moving Emma software charges to IT budget.
- Operating Rentals increased 105.6% or \$9,500 due to increased leasing costs for new copier.

Timberland Regional Library 2021 Final Budget														
			General											
Creative Services 2020 2020 Year 20 Adopted - 21 Fina														
2020 2020 Year 20 Adopted - 21 Final Adopted End 2021 Final														
Expenditures 2017 Actual 2018 Actual 2019 Actual Budget Estimate Budget \$ Change % Change														
Salaries	\$ 335,384	\$ 319,301	\$ 232,399	\$ 241,417	\$ 248,000	\$ 157,953	\$ (83,464)	-34.6%						
Benefits	129,395	119,543	94,697	98,257	98,100	65,795	(32,462)	-33.0%						
Supplies	33,650	20,936	26,521	77,500	30,000	75,500	(2,000)	-2.6%						
Equipment	-	1,002	-	-	-	-	-	n/a						
Professional Services	61,480	31,524	39,597	45,000	9,000	19,500	(25,500)	-56.7%						
Mileage, Meals, Trans, Lodging	300	580	1,501	300	-	150	(150)	-50.0%						
Advertising	33,000	22,338	16,558	17,000	17,000	17,000	-	0.0%						
Operating Rentals	-	9,221	8,736	9,000	16,000	18,500	9,500	105.6%						
Repairs & Maintenance	2,000	53	18	1,000	-	1,000	-	0.0%						
Memberships & Registrations	1,004	1,300	573	1,700	-	1,700	-	0.0%						
Total Expenditures	\$ 596,213	\$ 525,799	\$ 420,599	\$ 491,174	\$ 418,100	\$ 357,098	\$ (134,076)	-31.9%						



Public Services Position Inventory														
				2020				2021						
Position Title	Group	FTE	Salary	Benefits	Total	FTE	Salary	Benefits	Total					
Deputy Director, Public Services	Non-Rep	1.00	\$ 98,509	\$ 31,781	\$ 130,290	1.00	\$ 111,166	\$ 34,245	\$ 145,411					
District Manager: Adult Svcs	Local 3758-S	1.00	80,097	27,902	107,999	1.00	82,112	28,772	110,884					
District Manager: Circ, Data	Local 3758-S	1.00	101,464	31,429	132,893	1.00	105,298	32,974	138,271					
District Manager: Youth & Family Svcs	Local 3758-S	1.00	82,500	27,507	110,007	1.00	84,575	29,305	113,880					
District Manager: Experience & Engag.	Local 3758-S	1.00	82,500	28,499	110,999	1.00	84,783	28,530	113,313					
Training & Dev. Coordinator	Local 3757	1.00	73,300	25,514	98,815	1.00	76,826	26,992	103,818					
Librarian 2	Local 3758	1.00	80,097	26,801	106,899	1.00	80,898	27,689	108,587					
Library Assistant	Local 3758	0.75	27,044	15,376	42,420	0.75	27,861	15,862	43,723					
Total 7.75 \$ 625,513 \$ 214,809 \$ 840,322 7.75 \$ 653,520 \$ 224,369 \$ 8														

- Salaries increased 4.5% or \$28,007 due to step increases and 1.0% COLA. Note: In 2019, during the class & comp survey, department Manager positions were reclassified to Director positions. In 2020, all Directors were put at the same salary.
- Benefits increased 4.5% or \$9,560 due to increase in medical premiums.
- Supplies decreased 13.2% or \$10,000 due to decrease in SLP prizes.
- Professional Services increased 42.2% or \$24,500 due training budget being moved from HR to Public Services.
- Mileage, Meals, Transportation, & Lodging increased 150.0% or \$12,000 due to All Staff Training Day budget being moved from HR to Public Services.
- Memberships & Registrations decreased 28.2% or \$4,000 due to a decrease in conference registrations as a result of COVID-19.

	Timberland Regional Library 2021 Final Budget General Fund														
Public Services															
2020 2020 Year 20 Adopted - 21 Final															d - 21 Final
Adopted End 2021 Final															
Expenditures	Expenditures 2017 Actual 2018 Actual 2019 Actual Budget Estimate Budget \$ Change % Change														
Salaries	\$.	525,671	\$	468,531	\$	507,641	\$	628,513	\$	625,600	\$	656,520	\$	28,007	4.5%
Benefits		174,921		153,207		179,192		214,809		207,000		224,369		9,560	4.5%
Supplies		28,751		51,945		79,789		75,500		140,000		65,500		(10,000)	-13.2%
Equipment		2,216		13,924		-		-		1,000		-		-	n/a
Professional Services		75,538		53,625		42,480		58,000		10,000		82,500		24,500	42.2%
Communications		-		-		-				-		-		-	n/a
Mileage, Meals, Trans, Lodging		15,928		9,268		13,575		8,000		2,600		20,000		12,000	150.0%
Advertising		500		-		-				60		-		-	n/a
Operating Rentals		-		261		496				-		-		-	n/a
Memberships & Registrations	Temberships & Registrations 2,793 4,583 4,740 14,200 8,700 10,200 (4,000) -28.2%														
Total Expenditures	\$	826,317	\$	755,344	\$	827,913	\$	999,022	\$	994,960	\$1	1,059,088	\$	60,066	7.3%

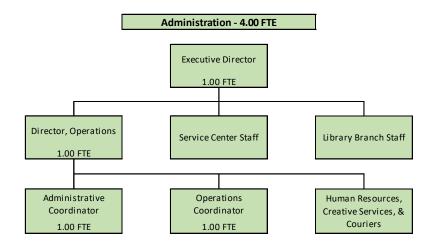
Community Engagement - 5.00 FTE



					2020)									
Position Title	Group	FTE	9	Salary	В	enefits		Total	FTE		Salary	Benefi	s		Total
Comm Engagement Manager	Local 3758-S	1.00	\$	67,080	\$	23,981	\$	91,061	1.00	\$	69,444	\$ 25,	208	\$	94,652
Comm Engagement Librarian	Local 3754	1.00		51,411		21,579		72,990	1.00		53,884	22,	023		75,907
Comm Engagement Librarian	Local 3755	1.00		51,411		21,579		72,990	1.00		57,733	23,	306		81,039
Comm Engagement Librarian	Local 3756	1.00		51,411		21,579		72,990	1.00		54,151	22,	081		76,232
Comm Engagement Librarian	Local 3757	1.00		51,411		21,579		72,990	1.00		71,876	25,	735		97,611
Library Assistant	Local 3758	1.00		35,009		17,220		52,229	0.00		-		-		-
Library Assistant	Local 3758	1.00		38,255		18,730		56,985	0.00		-		-		-
	Total	Total 7.00 \$ 345,986 \$ 146,249 \$ 492,236									307,089	\$ 118,	352	\$	425,441

- Salaries decreased 11.2% or \$38,897 due to elimination of 2.0 FTE.
- Benefits decreased 19.1% or \$27,897 due to elimination of 2.0 FTE.

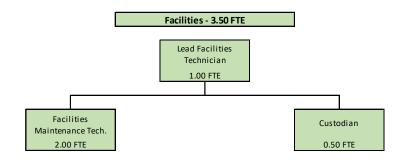
	Timberland Regional Library 2021 Final Budget														
General Fund															
Community Engagement															
2020 2020 Year 20 Adopted - 21 Final															
	Adopted End 2021 Final														
Expenditures															
Salaries	\$	308,500	\$	330,102	\$	339,315	\$	345,986	\$	359,000	\$	307,089	\$	(38,897)	-11.2%
Benefits		100,256		115,113		124,844		146,249		140,700		118,352		(27,897)	-19.1%
Supplies		2,005		1,785		200		1,305		1,000		1,305		-	0.0%
Equipment		2,064		-		-				-		-		-	n/a
Professional Services		7,764		3,778		34		100		-		-		(100)	-100.0%
Mileage, Meals, Trans, Lodging		5,671		1,297		201		600		-		600		-	0.0%
Memberships & Registrations	Memberships & Registrations 3,282 148 203 700 200 700 - 0.0%														
Total Expenditures	\$	429,540	\$	452,223	\$	464,798	\$	494,940	\$	500,900	\$	428,046	\$	(66,894)	-14.4%



	Administration Position Inventory																												
			2020 2021																										
Position Title	Group	FTE													Total														
Executive Director	Non-Rep	1.00	\$	138,511	\$	39,453	\$	177,965	1.00	\$	145,000	\$	41,573	\$	186,573														
Director, Operations	Non-Rep	1.00		92,854		29,564		122,418	1.00		109,807		33,950		143,757														
Administrative Coordinator	Non-Rep	1.00	49,914			20,449		20,449		70,363	1.00		63,551		24,117		87,668												
Operations Coordinator	Non-Rep	1.00		40,584		19,234		19,234		19,234		19,234		19,234		19,234		19,234		19,234		59,819	1.00		62,622		24,365		86,987
	Total						\$	430,564	4.00	\$	380,980	\$	124,005	\$	504,985														

- Salaries increased 18.4% or \$59,116 due to Executive Assistant and Administrative Assistant being re-classified as Administrative Coordinator and Operations Coordinator. Note: In 2019, during the class & comp survey, department Manager positions were reclassified to Director positions. In 2020, all Directors were put at the same salary.
- Professional Services increased 66.7% or \$16,000 due to increase in attorney fees with new law firm.

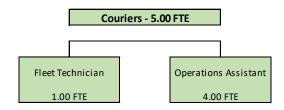
	Timberland Regional Library 2021 Final Budget General Fund													
Administration 2020 2020 Year 20 Adopted - 21 Final														
				Adopted	End	2021 Final								
Expenditures	2017 Actual	2018 Actual	2019 Actual	Budget	Estimate	Budget	\$ Change	% Change						
Salaries	\$ 325,190	\$ 333,553	\$ 335,611	\$ 321,864	\$ 351,000	\$ 380,980	\$ 59,116	18.4%						
Benefits	104,615	106,362	110,317	118,153	111,000	124,005	5,852	5.0%						
Supplies	23,147	15,046	6,808	18,800	1,100	20,700	1,900	10.1%						
Equipment	3,880	-	5,562	-	1,000	-	-	n/a						
Professional Services	29,604	39,200	29,625	24,000	45,000	40,000	16,000	66.7%						
Mileage, Meals, Trans, Lodging	8,628	13,072	12,759	6,010	3,000	7,310	1,300	21.6%						
Operating Rentals	232	901	984	1,000	-	1,000	-	0.0%						
Repairs & Maintenance	-	-	663	-	1,100	-	-	n/a						
Memberships & Registrations	16,630	11,189	13,964	19,332	9,000	19,335	3	0.0%						
Total Expenditures	Total Expenditures \$ 511,926 \$ 519,322 \$ 516,292 \$ 509,159 \$ 522,200 \$ 593,330 \$ 84,171 16.3%													



Facilities Position Inventory																							
					2020							2021											
Position Title	Group	FTE	S	Salary	Ber	nefits		Total	FTE Salary			Be	nefits	Total									
Operations Specialist	Local 3756	1.00	\$	52,953	\$	23,728	\$	76,681	1.00	\$	54,954	\$	23,884	\$	78,838								
Operations Technician	Local 3757	1.00		48,460		22,660		71,120	1.00		47,173		22,384		69,557								
Operations Technician	Local 3758	1.00		49,914		22,993		72,907	1.00		50,413		23,350		73,763								
Grounds keeper	Local 3758	0.00		-		-		-	1.00		35,359		20,090		55,449								
Custodian	Local 3758	0.50		15,552		11,520		11,520		11,520		11,520		11,520		27,072	0.50		15,213		11,344		26,558
	Total	3.50	\$	166,880	\$	80,901	\$	247,781	4.50	\$	203,112	\$	101,052	\$	304,165								

- Salaries increased 21.7% or \$36,232 due to addition of 1.0 FTE Groundskeeper position.
- Benefits increased 24.9% or \$20,151 due to addition of 1.0 FTE Groundskeeper position.
- Supplies increased 50.0% or \$20,000 due to increase in cleaning supplies as a result of COVID-19.
- Equipment in the amount of \$20,000 was added to the 2021 budget to purchase items for landscaping.

	Timberland Regional Library 2021 Final Budget General Fund Facilities														
	2020 2020 Year 20 Adopted - 21 Final														
- "	2047.4		2040 4 1 1	Adopted	End	2021 Final	4.01	0/ 61							
Expenditures	2017 Actual	2018 Actual	2019 Actual	Budget	Estimate	Budget	\$ Change	% Change							
Salaries	\$ 175,924	\$ 175,366	\$ 189,767	\$ 166,880	\$ 161,100	\$ 203,112	\$ 36,232	21.7%							
Benefits	73,142	73,065	80,805	80,901	70,900	101,052	20,151	24.9%							
Supplies	41,566	23,514	32,593	40,000	103,000	60,000	20,000	50.0%							
Equipment	690	3,128	6,577		-	20,000	20,000	n/a							
Professional Services	23,890	19,579	38,073	20,200	13,000	21,700	1,500	7.4%							
Mileage, Meals, Trans, Lodging	1,447	2,392	1,574	1,800	100	-	(1,800)	-100.0%							
Operating Rentals	68,896	73,978	82,238	81,400	81,400	81,400	-	0.0%							
Utilities	62,812	63,666	68,165	76,000	60,000	76,000	-	0.0%							
Repairs & Maintenance	279	3,515	17,222	20,000	25,000	20,000	-	0.0%							
Memberships & Registrations	325	718	890	750	20	-	(750)	-100.0%							
Intergovernmental	ntergovernmental - 261 n/a														
Capital	5,257	-	-	-	-	-	-	n/a							
Total Expenditures	\$ 454,228	\$ 439,183	\$ 517,905	\$ 487,931	\$ 514,520	\$ 583,265	\$ 95,334	18.4%							

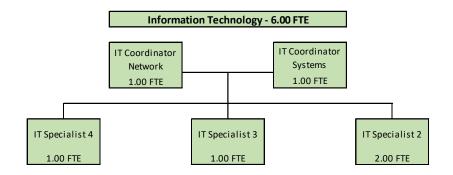


Courier Position Inventory															
		2020							2021						
Position Title	Group	FTE	9	Salary		enefits		Total	FTE		Salary	Benefits			Total
Fleet Technician	Local 3758-S	1.00	\$	51,411	\$	12,661	\$	64,071	1.00	\$	54,018	\$ 13,2	26	\$	67,243
Operations Assistant	Local 3758	1.00		44,348		19,973		64,321	1.00		48,945	21,2	17		70,162
Operations Assistant	Local 3758	1.00		36,059		17,262		53,321	1.00		41,503	19,3	41		60,844
Courier	Local 3758	1.00		36,059		17,448		53,506	0.00		-		-		
Operations Assistant	Local 3758	1.00		44,348		19,243		63,592	1.00		48,945	20,9	53		69,898
Operations Assistant	Local 3758	1.00		44,348		20,050		64,398	1.00		48,945	21,4	03		70,347
Library Page	Local 3758	1.00		36,059		17,262		53,321	0.00		-		-		
Library Page	Local 3758	0.75		21,989		14,299		36,288	0.00		-		-		-
	314,621	\$	138,198	\$	452,819	5.00	\$	242,355	\$ 96,1	39	\$	338,494			

Budget Highlights:

- Salaries decreased 23.0% or \$72,266 due to Library Page positions being moved to the Tumwater branch and elimination of
- Benefits decreased 30.4% or \$42,059 due to Library Page positions being moved to the Tumwater branch and elimination of 1.0 FTE

	Timberland Regional Library 2021 Final Budget General Fund Couriers													
Couriers 2020 Year 20 Adopted - 21 Final														
								Adopted		End		021 Final		
Expenditures	201	17 Actual	20:	18 Actual	20	19 Actual		Budget	E	stimate		Budget	\$ Change	% Change
Salaries	\$	323,008	\$	327,917	\$	333,587	\$	314,621	\$	274,500	\$	242,355	\$ (72,266)	-23.0%
Benefits		125,363		130,252		142,405		138,198		116,700		96,139	(42,059)	-30.4%
Supplies		403		189		125		1,000		17,000		1,000	-	0.0%
Fuel		45,399		52,085		47,380		55,000		32,000		55,000	-	0.0%
Professional Services		298		2,155		668		1,000		200		1,000	-	0.0%
Mileage, Meals, Trans, Lodging		9		-		-				-		-	-	n/a
Repairs & Maintenance		8,054		15,485		12,730		15,000		20,000		15,000	-	0.0%
Memberships & Registrations		5		96		72		1,500		1,500		1,500	-	0.0%
Capital		96,653		50,087		25,449		70,000		-		70,000	-	0.0%
Total Expenditures	\$	599,192	\$	578,265	\$	562,416	\$	596,319	\$	461,900	\$	481,994	\$ (114,325)	-20.3%



	Information Technology Position Inventory												
				2020			2021						
Position Title	Group	FTE	Salary	Benefits	Total	FTE	Salary	Benefits	Total				
IT Coordinator - Systems	Non-Rep	1.00	95,640	31,083	126,723	1.00	96,597	31,538	128,135				
IT Coordinator - Network	Non-Rep	1.00	95,640	31,160	126,800	1.00	96,597	31,724	128,320				
IT Specialist 4	Non-Rep	1.00	84,975	28,849	113,824	1.00	88,400	29,949	118,348				
IT Specialist 4	Non-Rep	0.00	-	-	-	1.00	90,610	29,792	120,402				
IT Specialist 3	Non-Rep	1.00	87,525	28,410	115,934	0.00	-	-	-				
IT Specialist 2	Non-Rep	1.00	73,300	26,506	99,806	1.00	74,033	26,837	100,870				
IT Specialist 2	Non-Rep	0.00	-	-	-	1.00	57,591	22,641	80,233				
IT Specialist 1	Non-Rep	1.00	45,679	45,679	45,679	0.00	-	-	-				
	Total	6.00	\$ 482,758	\$ 191,686	\$ 628,766	6.00	\$ 503,827	\$ 172,481	\$ 676,308				

Budget Highlights:

- Salaries increased 4.4% or \$21,069 due to reclassification of two staff.
- Benefits increased 4.3% or \$7,127 due to reclassification of two staff.
- Equipment decreased 61.5% or \$156,250 due to less equipment needing replacement in 2021.
- Professional Services decreased 5.4% or \$33,250 due to a decrease in ongoing maintenance costs for routers and core switch
- Communications decreased 68.2% or \$92,700 due to moving data charges to individual library budgets and lower costs from new provider.
- Operating Rentals decreased 96.9% or \$33,900 due to copier lease payments being moved to individual library budgets.
- Capital increased 910.0% or \$118,300 due to purchase of server equipment and storage area network.

	Timberland Regional Library 2021 Final Budget											
	General Fund											
Information Technology												
2020 2020 Year 20 Adopted - 21 Final												
Adopted End 2021 Final												
Expenditures 2017 Actual 2018 Actual 2019 Actual Budget Estimate Budget \$ Change % Change												
Salaries	\$ 529,843	\$ 536,107	\$ 492,947	\$ 482,758	\$ 485,300	\$ 503,827	\$ 21,069	4.4%				
Benefits	165,855	169,261	169,196	165,354	161,700	172,481	7,127	4.3%				
Supplies	41,862	(5,269)	42,716	43,730	70,000	42,000	(1,730)	-4.0%				
Equipment	158,950	207,458	53,408	254,250	400,000	98,000	(156,250)	-61.5%				
Professional Services	435,361	517,198	298,976	618,200	600,000	584,950	(33,250)	-5.4%				
Communications	180,816	114,834	405,534	136,000	15,000	43,300	(92,700)	-68.2%				
Mileage, Meals, Trans, Lodging	1,944	309	238	100	2,500	-	(100)	-100.0%				
Operating Rentals	-	-	-	35,000	4,500	1,100	(33,900)	-96.9%				
Repairs & Maintenance	11,607	738	34,121	-	100	=	-	n/a				
Memberships & Registrations	5	185	7,905	2,550	3,200	1,670	(880)	-34.5%				
Capital	89,392	13,747	106,802	13,000	11,000	131,300	118,300	910.0%				
Total Expenditures	\$ 1,615,635	\$ 1,554,569	\$ 1,611,844	\$ 1,750,942	\$ 1,753,300	\$ 1,578,628	\$ (172,314)	-10.7%				

Fleet

Budget Highlights:

• Capital increased by \$500,000 due to purchase of two box trucks and a bookmobile for mobile services.

	Timberland Regional Library 2021 Final Budget											
General Fund												
Fleet												
2020 2020 Year 20 Adopted - 21 Final												
				Adopted	End	2021 Final						
Expenditures	2017 Actual	2018 Actual	2019 Actual	Budget	Estimate	Budget	\$ Change	% Change				
Supplies	\$ 985	\$ 543	\$ 1,231	\$ 1,000	\$ -	\$ 1,000	\$ -	0.0%				
Fuel	9,957	12,183	13,422	15,000	4,500	15,000	-	0.0%				
Professional Services	-	-	932	-	-	-	-	n/a				
Repairs & Maintenance	3,253	8,215	4,648	12,000	2,000	12,000	-	0.0%				
Memberships & Registrations	-	147	2,183	1,500	-	1,500	-	0.0%				
Capital	68,457	31,288	36,299	-	-	500,000	500,000	n/a				
Total Expenditures \$ 82,652 \$ 52,377 \$ 58,716 \$ 29,500 \$ 6,500 \$ 529,500 \$ 500,000 851.6%												

TRL Library Budgets

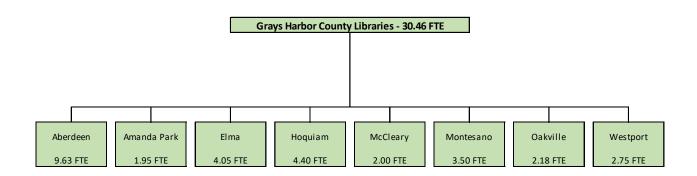
Grays Harbor County Library Budgets

	Property Tax Levies Grays Harbor County									
	Giuys	2017 Levy	2018 Levy	2019 Levy	2020 Levy					
	Property Assessed Values	\$ 2,705,015,659	\$ 2,844,741,604	\$ 3,095,271,271	\$ 3,358,897,600					
Unincorporated	Levy Rate	\$ 0.399261	\$ 0.382151	\$ 0.362124	\$ 0.340468					
	Amount Levied	\$ 1,080,007	\$ 1,087,121	\$ 1,120,872	\$ 1,143,597					
	Property Assessed Values	\$ 879,487,501	\$ 908,717,485	\$ 968,220,391	\$ 1,083,101,686					
Aberdeen	Levy Rate	\$ 0.399261	\$ 0.382151	\$ 0.362124	\$ 0.340468					
	Amount Levied	\$ 351,145	\$ 347,267	\$ 350,616	\$ 368,761					
	Property Assessed Values	\$ 201,310,430	\$ 228,123,359	\$ 256,765,373	\$ 299,744,729					
Elma	Levy Rate	\$ 0.399261	\$ 0.382151	\$ 0.362124	\$ 0.340468					
	Amount Levied	\$ 80,375	\$ 87,178	\$ 92,981	\$ 102,053					
	Property Assessed Values	\$ 414,474,660	\$ 413,934,753	\$ 442,292,250	\$ 497,190,419					
Hoquiam	Levy Rate	\$ 0.399261	\$ 0.382151	\$ 0.362124	\$ 0.340468					
	Amount Levied	\$ 165,484	\$ 158,186	\$ 160,165	\$ 169,277					
	Property Assessed Values	\$ 94,846,925	\$ 104,695,062	\$ 121,842,753	\$ 148,746,956					
McCleary	Levy Rate	\$ 0.399261	\$ 0.382151	\$ 0.362124	\$ 0.340468					
	Amount Levied	\$ 37,869	\$ 40,009	\$ 44,122	\$ 50,644					
	Property Assessed Values	\$ 275,931,662	\$ 285,457,456	\$ 322,000,439	\$ 343,034,245					
Montesano	Levy Rate	\$ 0.399261	\$ 0.382151	\$ 0.362124	\$ 0.340468					
	Amount Levied	\$ 110,169	\$ 109,088	\$ 116,604	\$ 116,792					
	Property Assessed Values	\$ 35,749,543	\$ 36,094,843	\$ 39,337,007	\$ 42,422,288					
Oakville	Levy Rate	\$ 0.399261	\$ 0.382151	\$ 0.362124	\$ 0.340468					
	Amount Levied	\$ 14,273	\$ 13,794	\$ 14,245	\$ 14,443					
	Property Assessed Values	\$ 314,330,571	\$ 327,881,320	\$ 336,433,155	\$ 355,493,564					
Westport	Levy Rate	\$ 0.399261	\$ 0.382151	\$ 0.362124	\$ 0.340468					
	Amount Levied	\$ 125,500	\$ 125,300	\$ 121,831	\$ 121,034					
	Property Assessed Values	\$ 4,921,146,951	\$ 5,149,645,882	\$ 5,582,162,639	\$ 6,128,631,487					
Grays Harbor County Total	Levy Rate	\$ 0.399261	\$ 0.382151	\$ 0.362124	\$ 0.340468					
	Amount Levied	\$ 1,964,822	\$ 1,967,942	\$ 2,021,435	\$ 2,086,603					

Service Data Grays Harbor County											
	Population	71,459									
	# of Active Cards	15,575									
	% of Population Active	21.8%									
	Service	2017	2018	2019	2020 YTD						
	Circulation										
	Physical	358,135	343,917	409,439							
Grays Harbor County Libraries	Digital	62,388	73,942	85,715							
	Total	420,523	417,859	495,154							
	Events										
	Number of Events	1,033	1,164	1,488							
	Attendance	24,201	25,815	27,574							
	Computer Use										
	Hours	39,560	46,272	48,127	-						

The chart below contains a list of cities in Grays Harbor County that are contractually responsible for building repairs, maintenance, and utilities of the libraries in their cities. These items are not a part of the TRL budget.

City Budgets for Library Building Repairs, Maintenance, and Utilities Grays Harbor County									
	·	20:	17 Budget	20	18 Budget	20	19 Budget	20	020 Budget
	Supplies	\$	3,900	\$	3,900	\$	3,900	\$	3,500
Aberdeen	Services	\$	61,500	\$	59,500	\$	81,233	\$	67,180
	Total Amount Budgeted	\$	65,400	\$	63,400	\$	85,133	\$	70,680
	Supplies	\$	1,000	\$	1,000	\$	1,000	\$	1,000
Elma	Services	\$	22,000	\$	27,200	\$	39,700	\$	40,000
	Total Amount Budgeted	\$	23,000	\$	28,200	\$	40,700	\$	41,000
	Supplies	\$	2,200	\$	2,200	\$	2,200	\$	2,200
Hoquiam	Services	\$	44,310	\$	44,310	\$	43,409	\$	43,409
	Total Amount Budgeted	\$	46,510	\$	46,510	\$	45,609	\$	45,609
	Supplies	\$	-	\$	-	\$	5,000	\$	5,000
McCleary	Services	\$	4,700	\$	6,000	\$	6,000	\$	1,500
	Total Amount Budgeted	\$	4,700	\$	6,000	\$	11,000	\$	6,500
	Supplies	\$	-	\$	-	\$	300	\$	350
Oakville*	Services	\$	-	\$	-	\$	10,500	\$	13,550
	Total Amount Budgeted	\$	-	\$	-	\$	10,800	\$	13,900
	Supplies	\$	-	\$	-	\$	-	\$	-
Westport	Services	\$	7,000	\$	7,000	\$	7,200	\$	9,200
	Total Amount Budgeted	\$	7,000	\$	7,000	\$	7,200	\$	9,200
	Supplies	\$	7,100	\$	7,100	\$	12,400	\$	12,050
Grays Harbor County Total	Services	\$	139,510	\$	144,010	\$	188,042	\$	174,839
	Total Amount Budgeted	\$	146,610	\$	151,110	\$	200,442	\$	186,889



	Timberland Regional Library 2021 Final Budget General Fund Revenues Grays Harbor County Libraries												
	20 Adopted - 21 Final												
					2020 Year End	2021 Final							
Revenue Type 2017 Actual 2018 Actual 2019 Actual 2020 Adopted Estimate Budget \$Change %Change													
Property Tax	\$ 1,963,224	\$ 1,958,414	\$ 2,013,700	\$ 2,086,679	\$ 2,031,018	\$ 2,046,000	\$ (40,679)	-1.9%					
Sale of Tax Title Property	6,819	1,914	4,130	1,500	150	1,500	-	0.0%					
Leasehold Tax	14,817	13,887	15,776	15,000	15,000	15,000	-	0.0%					
Timber Excise Tax	184,143	247,518	251,135	250,000	200,000	250,000	-	0.0%					
In Lieu of Taxes	783	607	949	800	3,000	800	-	0.0%					
DNR Trust	88,853	89,482	74,710	80,000	154,000	80,000	-	0.0%					
DNR In Lieu of Taxes	-	-	3,626	4,000	-	-	(4,000)	-100.0%					
Forest Board Interest	144	176	217	50	230	150	100	200.0%					
Forest Board Rentals	133	118	144	100	70	150	50	50.0%					
Timber Sales - State	20,039	13,969	31,003	40,000	-	20,000	(20,000)	-50.0%					
Timber Sales - County	232,167	198,827	205,691	190,000	170,000	190,000	-	0.0%					
Total Revenues	\$ 2.511.122	\$ 2.524.912	\$ 2,601,081	\$ 2,668,129	\$ 2,573,468	\$ 2,603,600	\$ (64,529)	-2.5%					

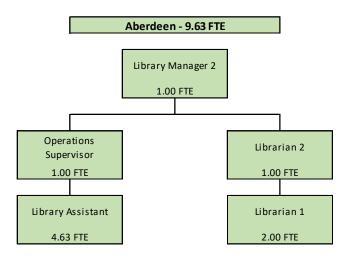
Timberland Regional Library 2021 Final Budget **General Fund Expenditures Grays Harbor County Libraries** 2020 2020 Year 20 Adopted - 21 Final Adopted End **2021** Final **Expenditures** 2017 Actual 2018 Actual 2019 Actual Budget **Estimate** Budget \$ Change % Change \$ 1,376,139 \$ 1,354,147 \$ 1,388,764 \$ 1,643,182 \$ 1,472,300 -4.4% Salaries \$ 1,571,016 (72, 166)Benefits 515,170 511,090 565,151 670,776 565,700 625,226 (45,550)-6.8% Supplies 13,083 21,639 26,880 -12.8% 31,287 30,815 26,400 (3,935)1,987 715 9,819 Equipment 3,600 n/a **Professional Services** 68,439 81,503 99,053 103,210 47,100 123,860 20,650 20.0% Communications 13,344 14,819 15,841 30,940 36,200 38,870 7,930 25.6% 6,982 7,872 5,120 2,590 -49.4% Mileage, Meals, Trans, Lodging 4,495 2,550 (2,530)9,906 **Operating Rentals** 554 803 508 554 6,350 10,460 1788.1% Utilities 19,468 13,948 14,235 18,600 12,000 17,500 (1,100)-5.9% 5,200 Repairs & Maintenance 3,519 29,457 5,090 -2.1% 3,777 5,650 (110)2,202 Memberships & Registrations 2,931 4,963 9,200 9,095 -1.1% 4,350 (105)Capital 2,990 16,422 n/a Total Expenditures \$ 2,024,607 | \$ 2,009,138 \$ 2,183,372 | \$ 2,517,597 \$ 2,182,200 \$ 2,430,587 (87,010) -4.0%

Aberdeen

Property Tax Levies											
Aberdeen											
	2017 Levy 2018 Levy 2019 Levy 2020 Levy										
Property Assessed Values	\$	879,487,501	\$	908,717,485	\$	968,220,391	\$1	,083,101,686			
Levy Rate	\$	0.399261	\$	0.382151	\$	0.362124	\$	0.340468			
Amount Levied	\$	351,145	\$	347,267	\$	350,616	\$	368,761			

Amounts Budgeted for Library Building Repairs, Maintenance, and Utilities											
	by the City of Aberdeen										
	2017 Budget 2018 Budget 2019 Budget 2020 Bu							020 Budget			
Supplies	\$	3,900	\$	3,900	\$	3,900	\$	3,500			
Services	\$	61,500	\$	59,500	\$	81,233	\$	67,180			
Total Amount Budgeted \$ 65,400 \$ 63,400 \$ 85,133 \$ 70,680											

Service Data Aberdeen											
Туре	City										
Population	27,147										
# of Active Cards	5,711										
% of Population Active	21.0%										
Service	2017	2018	2019	2020 YTD							
Circulation											
Physical	136,504	128,219	142,091								
Digital	24,977	28,424	33,028								
Total	161,481	156,643	175,119								
Events											
Number of Events	281	277	345								
Attendance	7,530	8,544	6,938								
Computer Use											
Hours	19,943	26,175	26,095								



			Aberdeen F	osition Inve	ntory				
				2020				2021	
Position Title	Group	FTE	Salary	Benefits	Total	FTE	Salary	Benefits	Total
Library Manager 2	Local 3758-S	1.00	\$ 71,165	\$ 25,858	\$ 97,023	1.00	\$ 76,636	\$ 27,400	\$ 104,036
Librarian 2	Local 3758-S	1.00	77,764	27,288	105,051	1.00	79,524	28,026	107,550
Librarian 2	Local 3758-S	1.00	63,229	24,139	87,368	0.00	-	-	-
Operations Supervisor	Local 3758-S	1.00	51,411	21,579	72,990	1.00	53,750	22,443	76,194
Librarian 1	Local 3758	1.00	51,411	20,773	72,184	1.00	54,018	22,052	76,069
Librarian 1	Local 3758	0.00		-	-	1.00	52,704	22,402	75,106
Public Services Specialist	Local 3758	1.00	47,049	20,635	67,683	0.00	-	-	-
Public Services Specialist	Local 3758	1.00	51,411	21,579	72,990	0.00	-	-	-
Library Assistant	Local 3758	0.88	30,633	16,187	46,820	1.00	36,784	18,319	55,102
Library Assistant	Local 3758	1.00	36,059	9,336	45,395	1.00	36,966	18,359	55,325
Library Assistant	Local 3758	0.88	30,633	16,587	47,219	0.88	32,265	17,189	49,454
Library Assistant	Local 3758	0.88	30,633	16,187	46,820	0.88	31,867	16,459	48,326
Library Assistant	Local 3758	0.75	26,257	14,152	40,408	0.00	-	-	-
Library Assistant	Local 3758	0.88	30,633	16,587	47,219	0.88	32,425	17,223	49,648
	Total	12.25	\$ 598,285	\$ 250,887	\$ 849,172	9.63	\$ 486,937	\$ 209,873	\$ 696,810

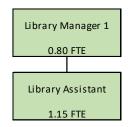
- Salaries decreased 18.5% or \$111,348 due to a reduction of 2.62 FTE.
- Benefits decreased 16.3% or \$41,017 due to a reduction of 2.62 FTE.
- Professional Services increased 18.1% or \$12,960 due to an increase in budget for Library in the Park and re-upholstering staff chairs.
- Operating Rentals budget of \$2,200 was added for new leased color copiers deployed in 2020.

	Timberland Regional Library 2021 Final Budget General Fund													
Aberdeen 2020 2020 Year 20 Adopted - 21 Final														
2020 2020 Year 20 Adopted - 21 Final Adopted End 2021 Final														
Expenditures	2017 Actual	2018 Actual	2019 Actual	Budget	Estimate	Budget	\$ Change	% Change						
Salaries	\$ 533,965	\$ 499,753	\$ 526,136	\$ 601,285	\$ 474,000	\$ 489,937	\$ (111,348)	-18.5%						
Benefits	205,709	201,994	228,514	250,887	198,000	209,873	(41,014)	-16.3%						
Supplies	3,439	6,141	11,070	9,870	4,000	9,120	(750)	-7.6%						
Equipment	-	-	9,286	-	-	-	-	n/a						
Professional Services	47,606	61,364	59,200	71,540	17,000	84,500	12,960	18.1%						
Communications	936	798	855	3,520	4,000	4,020	500	14.2%						
Mileage, Meals, Trans, Lodging	2,507	1,277	3,312	1,400	700	700	(700)	-50.0%						
Operating Rentals	-	-	-		1,100	2,200	2,200	n/a						
Repairs & Maintenance	760	-	1,684	1,100	200	1,340	240	21.8%						
Memberships & Registrations	Memberships & Registrations 2,336 985 3,995 1,120 3,800 1,000 (120) -10.7%													
Total Expenditures	\$ 797.258	\$ 772.312	\$ 844.052	\$ 940,722	\$ 702.800	\$ 802.690	\$ (138.032)	-16.4%						

Amanda Park

	Service D Amanda F			
Туре	Unincorporated			
Population	1,084			
# of Active Cards	332			
% of Population Active	30.6%			
Service	2017	2018	2019	2020 YTD
Circulation				
Physical	8,824	9,390	13,964	
Digital	1,250	1,404	1,629	
Total	10,074	10,794	15,593	
Events				
Number of Events	72	90	100	
Attendance	904	906	869	
Computer Use				
Hours	373	498	587	

Amanda Park - 1.95 FTE



	Amanda Park Position Inventory														
		2020 2021													
Position Title	Group	FTE		Salary	В	enefits		Total	FTE		Salary	В	enefits		Total
Library Manager 1	Local 3758-S	0.80	\$	41,129	\$	18,778	\$	59,907	0.80	\$	43,321	\$	10,772	\$	54,093.14
Library Assistant	Local 3758	0.65		27,171		15,235		42,406	0.65		28,690		15,431		44,122
Library Assistant	Local 3758	0.65												27,839	
Total 2.10 \$ 92,441 \$ 40,528 \$ 132,969 1.95 \$ 89,956 \$ 36,098 \$ 126,054															

- Salaries decreased 2.7% or \$2,485 due to reduction in Library Assistant FTE.
- Benefits decreased 10.9% or \$4,430 due to reduction in Library Assistant FTE.
- Communications increased 81.5% or \$3,300 due to increased costs for internet service.
- Operating rentals increased 916.7% due to new leased color copier deployed in 2020.

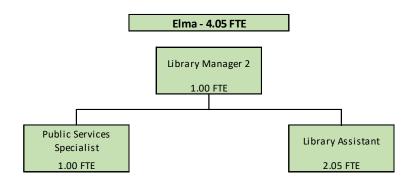
Timberland Regional Library															
				20	21 Final	Bu	dget								
	General Fund														
Amanda Park															
	2020 2020 Year 20 Adopted - 21 Final														
Adopted End 2021 Final															
Expenditures 2017 Actual 2018 Actual 2019 Actual Budget Estimate Budget \$ Change % Change															
Salaries	\$ 54,642	\$	54,300	\$	53,377	\$	93,441	\$	73,000	\$	90,956	\$	(2,485)	-2.7%	
Benefits	19,329		19,709		21,444		40,528		25,000		36,098		(4,430)	-10.9%	
Supplies	1,903		2,516		1,244		1,880		1,100		1,145		(735)	-39.1%	
Equipment	1,987		-		-		-		-		-		-	n/a	
Professional Services	4,755		5,049		21,369		7,680		11,000		7,900		220	2.9%	
Communications	1,283		1,438		1,130		4,050		4,000		7,350		3,300	81.5%	
Mileage, Meals, Trans, Lodging	848		789		661		570		100		290		(280)	-49.1%	
Operating Rentals	116		116		120		120		300		1,220		1,100	916.7%	
Utilities	3,838		3,512		3,473		5,100		3,500		4,000		(1,100)	-21.6%	
Repairs & Maintenance															
Memberships & Registrations	Memberships & Registrations 500 50 50 - 0.0%														
Total Expenditures	\$ 88,701	Ś	87.452	Ś	109.870	Ś	153.869	Ś	118.080	Ś	149.529	Ś	(4.340)	-4.0%	

Elma

	Property Tax	Le	vies		
	Elma				
	2017 Levy		2018 Levy	2019 Levy	2020 Levy
Property Assessed Values	\$ 201,310,430	\$	228,123,359	\$ 256,765,373	\$ 299,744,729
Levy Rate	\$ 0.399261	\$	0.382151	\$ 0.362124	\$ 0.340468
Amount Levied	\$ 80,375	\$	87,178	\$ 92,981	\$ 102,053

Amounts Budgeted for Library Building Repairs, Maintenance, and Utilities by the City of Elma														
	2017 Budget 2018 Budget 2019 Budget 2020 Budget													
Supplies	\$	1,000	\$	1,000	\$	1,000	\$	1,000						
Services	\$	22,000	\$	27,200	\$	39,700	\$	40,000						
Total Amount Budgeted \$ 23,000 \$ 28,200 \$ 40,700 \$ 41,000														

	Service D Elma	ata		
Туре	City			
Population	9,082			
# of Active Cards	2,063			
% of Population Active	22.7%			
Service	2017	2018	2019	2020 YTD
Circulation				
Physical	50,053	52,681	57,520	
Digital	7,793	10,120	10,601	
Total	57,846	62,801	68,121	
Events				
Number of Events	145	195	195	
Attendance	4,219	4,228	3,400	
Computer Use				
Hours	4,918	5,891	5,349	



	Elma Position Inventory														
			2020									2021			
Position Title	Group	FTE		Salary	В	Benefits		Total	FTE	Salary Benefits			nefits	Total	
Library Manager 2	Local 3758-S	1.00	\$	75,500	\$	25,991	\$	101,490	1.00	\$	78,351	\$	27,322	\$	105,673
Public Services Specialist	Local 3758	1.00		48,460		21,031		69,491	1.00		50,791		21,845		72,636
Library Assistant	Local 3758	0.75		33,261		15,669		48,930	0.75		34,948		15,881		50,829
Library Assistant	Local 3758	1.00		36,059		18,345		54,403	0.80		29,864		16,648		46,512
Library Assistant	Local 3758	0.50		17,504		11,221		28,725	0.50		18,210		11,271		29,481
Total 4.25 \$ 210,784 \$ 92,255 \$ 303,039 4.05 \$ 212,163 \$ 92,968 \$ 305,1												305,131			

- Supplies increased 34.1% or \$1,500 due to decrease in toner costs and one-time purchase of flat screen TV.
- Operating Rentals increased 951.7% or \$1,104 due to new leased color copier deployed in 2020.
- Repairs & Maintenance decreased 81.5% or \$1,060 due to removal of scanner that had an annual maintenance contract.

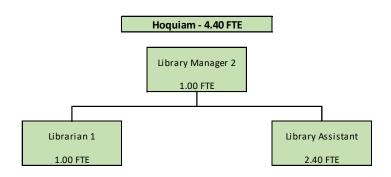
	Timberland Regional Library 2021 Final Budget General Fund Elma														
2020 2020 Year 2021 Final 2021 Fi															
Expenditures	2017 Actual	2018 Actual	2019 Actual	Adopted	End Estimate	2021 Final Budget	\$ Change	% Change							
Salaries	\$ 155,146	\$ 176,196	\$ 186,373	Budget \$ 211,784	\$ 200,700	\$ 213,163	\$ 1,379	0.7%							
Benefits	61,062	71,196	\$ 180,373 80,270	92,255	\$ 200,700 85,000	92,968	713	0.7%							
Supplies	3,937	2,225	2,874	4,395	2,000	2,895	(1,500)	-34.1%							
Professional Services	2,077	1,651	1,462	2,740	500	2,500	(240)	-8.8%							
Communications	1,210	1,235	1,257	3,900	4,100	4,400	500	12.8%							
Mileage, Meals, Trans, Lodging	410	305	499	300	200	150	(150)	-50.0%							
Operating Rentals	116	341	60	116	350	1,220	1,104	951.7%							
Repairs & Maintenance	-	1,278	1,310	1,300	1,500	240	(1,060)	-81.5%							
Memberships & Registrations - 75 361 1,550 70 1,550 - 0.0%															
Total Expenditures	\$ 223,958	\$ 254,502	\$ 274,467	\$ 318,340	\$ 294,420	\$ 319,086	\$ 746	0.3%							

Hoquiam

	Property Tax Hoquia	vies		
	2017 Levy	2018 Levy	2019 Levy	2020 Levy
Property Assessed Values	\$ 414,474,660	\$ 413,934,753	\$ 442,292,250	\$ 497,190,419
Levy Rate	\$ 0.399261	\$ 0.382151	\$ 0.362124	\$ 0.340468
Amount Levied	\$ 165,484	\$ 158,186	\$ 160,165	\$ 169,277

•	Amounts Budgeted for Library Building Repairs, Maintenance, and Utilities by the City of Hoquiam													
	2017 Budget 2018 Budget 2019 Budget 2020 Budget													
Supplies	\$	2,200	\$	2,200	\$	2,200	\$	2,200						
Services	\$	44,310	\$	44,310	\$	43,409	\$	43,409						
Total Amount Budgeted \$ 46,510 \$ 46,510 \$ 45,609 \$ 45,609														

	Service D Hoquia			
Туре	City			
Population	13,749			
# of Active Cards	2,690			
% of Population Active	19.6%			
Service	2017	2018	2019	2020 YTD
Circulation				
Physical	60,687	53,517	69,345	
Digital	8,578	11,071	13,452	
Total	69,265	64,588	82,797	
Events				
Number of Events	164	151	272	
Attendance	4,729	3,861	5,722	
Computer Use	·			
Hours	6,668	5,719	7,159	



Hoquiam Position Inventory															
					2020)						2021			
Position Title	Group	FTE		Salary	В	enefits		Total	FTE		Salary	Be	enefits		Total
Library Manager 2	Local 3758-S	1.00	\$	87,525	\$	29,402	\$	116,926	1.00	\$	90,831	\$	30,475	\$	121,306
Librarian 1	Local 3758	1.00		56,179		21,620		77,799	1.00		60,647		23,302		83,950
Library Assistant	Local 3758	1.00		45,679		20,261		65,940	1.00		47,404		20,883		68,287
Library Assistant	Local 3758	0.50		18,029		11,149		29,178	0.50		18,711		11,195		29,905
Library Assistant	Local 3758	0.40		15,761		3,742		19,503	0.40		16,519		3,906		20,425
Library Assistant	Local 3758	0.50		17,504		5,161		22,665	0.50 18,346			5,343		23,689	
	Total	4.40	\$	240,676	\$	91,334	\$	332,010	4.40	\$	252,458	\$	95,104	\$	347,563

- Salaries increased 4.0% or \$9,782 due to step increases and 1.0% COLA.
- Benefits increased 4.1% or \$3,769 due to step increases and 1.0% COLA.
- Operating Rentals budget of \$1,100 was added due to new leased color copier deployed in 2020.

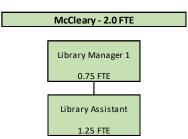
Timberland Regional Library 2021 Final Budget **General Fund Hoquiam** 2020 2020 Year 20 Adopted - 21 Final **Adopted** End **2021** Final **Expenditures** 2017 Actual 2018 Actual 2019 Actual **Budget Estimate** Budget \$ Change % Change \$ 206,583 \$ 212,348 \$ 243,676 \$ 243,000 \$ 253,458 \$ Salaries \$ 219,208 9,782 4.0% Benefits 75,382 77,217 84,522 91,334 89,000 95,104 3,770 4.1% Supplies 714 3,068 5,293 4,690 1,000 4,690 0.0% **Professional Services** 1,799 1,223 2,700 2,500 (200)-7.4% 2,072 4,403 Communications 3,128 3,245 3,500 5,700 4,400 900 25.7% Mileage, Meals, Trans, Lodging 528 61 1,008 450 300 250 (200)-44.4% 1,100 **Operating Rentals** 1,100 n/a 1,500 15.4% Repairs & Maintenance 1,278 1,293 1,300 1,400 200 Memberships & Registrations 334 75 1,500 1,500 0.0% Total Expenditures \$ 288,134 299,623 317,026 349,150 340,400 364,503 15,353 4.8%

McCleary

Property Tax Levies McCleary													
		2017 Levy		2018 Levy		2019 Levy		2020 Levy					
Property Assessed Values	\$	94,846,925	\$	104,695,062	\$	121,842,753	\$	148,746,956					
Levy Rate	\$	0.399261	\$	0.382151	\$	0.362124	\$	0.340468					
Amount Levied	\$	37,869	\$	40,009	\$	44,122	\$	50,644					

Amounts Budgeted for Library Building Repairs, Maintenance, and Utilities by the City of McCleary													
2017 Budget 2018 Budget 2019 Budget 2020 Budget													
Supplies	\$	-	\$		\$	5,000	\$	5,000					
Services	\$	4,700	\$	6,000	\$	6,000	\$	1,500					
Total Amount Budgeted \$ 4,700 \$ 6,000 \$ 11,000 \$ 6,500													

	Service D McClea			
Туре	City			
Population	3,200			
# of Active Cards	862			
% of Population Active	26.9%			
Service	2017	2018	2019	2020 YTD
Circulation				
Physical	16,698	16,885	26,338	
Digital	4,134	4,534	5,624	
Total	20,832	21,419	31,962	
Events				
Number of Events	146	165	186	
Attendance	976	2,024	1,601	
Computer Use				·
Hours	1,163	1,215	1,573	·



McCleary Position Inventory															
					2020							2021			
Position Title	Group	FTE	FTE Salary Benefits Total FTE Salary Benefits Total									Total			
Library Manager 1	Local 3758-S	0.75	\$ 5	3,374	\$	20,025	\$	73,399	0.75	\$	53,907	\$	19,988	\$	73,895
Library Assistant	Local 3758	0.70	3	1,975		14,882		46,857	0.70		33,596		15,091		48,687
Library Assistant	Local 3758	0.35	1	2,253		2,948		15,201	0.35		12,874		3,082		15,957
Library Assistant	Local 3759	0.00			-	0.20 7,466		7,466		5,165		12,631			
	Total	1.80	\$ 9	7,602	\$	37,855	\$	135,457	2.00	\$	107,844	\$	43,325	\$	151,169

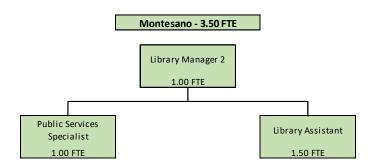
- Salaries increased 10.4% or \$10,242 due to an Elma Library Assistant that now works at McCleary for 0.20 of their FTE.
- Benefits increased 14.5% or \$5,470 due to an Elma Library Assistant that now works at McCleary for 0.20 of their FTE.
- Operating Rentals increased 916.7% or \$1,100 due to new leased color copier being deployed in 2020.

	Timberland Regional Library 2021 Final Budget General Fund McCleary														
								2020	20	020 Year			:	20 Adopte	d - 21 Final
Expenditures 2017 Actual 2018 Actual 2019 Actual Budget Estimate Budget \$ Change % Change															
alaries \$ 83,409 \$ 84,719 \$ 91,113 \$ 98,602 \$ 98,400 \$ 108,844 \$ 10,242 10.4%														10.4%	
Benefits	nefits 29,705 30,602 33,992 37,855 34,500 43,325													5,470	14.5%
Supplies		590		1,925		1,427		2,365		200		1,965		(400)	-16.9%
Equipment		-		-		533		-		-		-		-	n/a
Professional Services		396		383		4,753		3,200		300		2,500		(700)	-21.9%
Communications		1,073		1,097		1,118		3,800		4,100		4,300		500	13.2%
Mileage, Meals, Trans, Lodging		668		430		190		500		150		250		(250)	-50.0%
Operating Rentals		116		138		120		120		1,000		1,220		1,100	916.7%
Repairs & Maintenance		-		-		7		-		100		100		100	n/a
Memberships & Registrations		-		25				1,050		20		1,050			0.0%
Total Expenditures	Ś	115,957	\$	119,319	\$	133,254	\$	147,492	\$	138,770	\$	163,554	\$	16,062	12.1%

Montesano

Property Tax Levies														
		Montesa	no											
		2017 Levy		2018 Levy		2019 Levy		2020 Levy						
Property Assessed Values	\$	275,931,662	\$	285,457,456	\$	322,000,439	\$	343,034,245						
Levy Rate	\$	0.399261	\$	0.382151	\$	0.362124	\$	0.340468						
Amount Levied														

	Service D Montesa			
Туре	City			
Population	8,490			
# of Active Cards	1,995			
% of Population Active	23.5%			
Service	2017	2018	2019	2020 YTD
Circulation				
Physical	47,526	46,811	54,788	
Digital	9,568	11,481	12,498	
Total	57,094	58,292	67,286	
Events				
Number of Events	91	100	183	
Attendance	2,353	3,399	6,760	
Computer Use		·		
Hours	2,667	2,386	2,408	



Montesano Position Inventory															
					2020							2021	l .		
Position Title	Group	FTE	TE Salary Benefits Total FTE Salary Benefits										Total		
Library Manager 2	Local 3758-S	1.00	\$	65,126	\$	24,550	\$	89,677	1.00	\$	68,428	\$	25,623	\$	94,051
Public Services Specialist	Local 3758	1.00		57,864		22,977		80,841	1.00		58,442		23,460		81,902
Library Assistant	Local 3758	1.00		36,059		18,254		54,313	1.00		37,057		18,828		55,885
Library Assistant	Local 3758	0.50		18,029		5,089		23,118	0.50		18,483		5,187		23,670
	3.50	\$	177,078	\$	70,870	\$	247,948	3.50	\$	182,410	\$	73,097	\$	255,508	

- Salaries increased 2.4% or \$4,332 due to step increases and 1.0% COLA.
- Benefits increased 3.1% or \$2,227 due to step increases and 1.0% COLA as well as medical premium increase.
- Professional Services increased 86.6% or \$8,800 due to increased janitorial hours.
- Operating Rentals budget of \$1,100 was added in 2020 due to new leased color copier deployed in 2020.

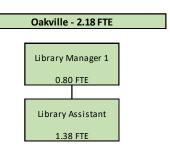
	Timberland Regional Library 2021 Final Budget														
			General	Fund											
			Monte	sano											
				2020	2020 Year		20 Adopte	d - 21 Final							
	Adopted End 2021 Final														
Expenditures	2017 Actual	2018 Actual	2019 Actual	Budget	Estimate	Budget	\$ Change	% Change							
Salaries	\$ 177,716	\$ 163,321	\$ 157,863	\$ 179,078	\$ 177,500	\$ 183,410	\$ 4,332	2.4%							
Benefits	62,356	52,607	61,982	70,870	69,200	73,097	2,227	3.1%							
Supplies 234 2,893 3,816 2,090 14,000 2,090 - 0.0%															
Equipment	-	715	-		-	-	-	n/a							
Professional Services	11,528	9,087	10,187	10,160	18,000	18,960	8,800	86.6%							
Communications	1,336	1,152	1,180	3,800	4,100	4,300	500	13.2%							
Mileage, Meals, Trans, Lodging	396	306	475	600	-	300	(300)	-50.0%							
Operating Rentals	-	-	-		2,900	1,100	1,100	n/a							
Utilities	15,630	10,436	10,762	13,500	8,500	13,500	-	0.0%							
Repairs & Maintenance	2,759	1,197	18,086	1,500	2,300	1,700	200	13.3%							
Memberships & Registrations	100	105	35	1,580	50	1,580	-	0.0%							
Capital	2,990	-	16,422	-	-	-	-	n/a							
Total Expenditures	\$ 275,045	\$ 241,819	\$ 280,808	\$ 283,178	\$ 296,550	\$ 300,038	\$ 16,860	6.0%							

Oakville

Property Tax Levies														
		Oakvill	e											
2017 Levy 2018 Levy 2019 Levy 2020 Levy														
Property Assessed Values	\$	35,749,543	\$	36,094,843	\$	39,337,007	\$	42,422,288						
Levy Rate	\$	0.399261	\$	0.382151	\$	0.362124	\$	0.340468						
Amount Levied	\$	14,273	\$	13,794	\$	14,245	\$	14,443						

Amounts Budgeted for Library Building Repairs, Maintenance, and Utilities by the City of Oakville*															
	2017 Budget 2018 Budget 2019 Budget 2020 Budget														
Supplies	\$	-	\$	-	\$	300	\$	350							
Services	\$	-	\$	-	\$	10,500	\$	13,550							
Total Amount Budgeted	\$														

	Service D Oakvill			
Туре	City			
Population	2,202			
# of Active Cards	557			
% of Population Active	25.3%			
Service	2017	2018	2019	2020 YTD
Circulation				
Physical	8,668	7,552	10,733	
Digital	1,634	1,737	1,997	
Total	10,302	9,289	12,730	
Events				
Number of Events	69	127	136	
Attendance	2,084	1,785	1,313	
Computer Use			·	
Hours	1,368	1,502	1,328	



	Oakville Position Inventory														
					202	0						202	1		
Position Title	Group	FTE Salary Benefits Total FTE Salary Benefits Total													
Library Manager 1	Local 3758-S	0.83	\$	58,711	\$	22,129	\$	80,840	0.80	\$	57,501	\$	21,450	\$	78,951
Library Assistant	Local 3758	0.60		21,635		6,124		27,759	0.50		18,574		5,392		23,966
Library Assistant	Local 3758	0.35		12,253		2,948		15,201	0.88		32,026		8,262		40,289
														143,206	

- Salaries increased 15.3% or \$14,502 due to the addition of 0.30 FTE as well as step increases and 1.0% COLA.
- Benefits increased 12.5% or \$3,904 due to the addition of 0.30 FTE, along with salary and medical insurance premium increases.
- Operating Rentals budget of \$1,100 was added due to a new leased color copier deployed in 2020.

	Timberland Regional Library 2021 Final Budget														
	General Fund														
Oakville															
								2020	2	020 Year			•	20 Adopte	d - 21 Final
Adopted End 2021 Final															
Expenditures 2017 Actual 2018 Actual 2019 Actual Budget Estimate Budget \$ Change % Change															
alaries \$ 91,493 \$ 90,932 \$ 93,465 \$ 94,599 \$ 98,000 \$ 109,101 \$ 14,502 15.3%															
Benefits		25,739		26,152		28,415		31,200		30,000		35,104		3,904	12.5%
Supplies		1,027		905		2,101		2,495		1,100		2,245		(250)	-10.0%
Equipment		-		-		-		-		3,600		-		-	n/a
Professional Services		24		866		39		2,530		300		2,500		(30)	-1.2%
Communications		2,948		4,303		4,316		4,200		5,700		5,400		1,200	28.6%
Mileage, Meals, Trans, Lodging		762		447		1,270		800		850		400		(400)	-50.0%
Operating Rentals		-		-		-				200		1,100		1,100	n/a
Repairs & Maintenance		-		-		4				20		40		40	n/a
Memberships & Registrations	Memberships & Registrations 60 - 115 1,115 100 1,115 - 0.0%														
Total Expenditures	\$	122,053	\$	123,605	\$	129,723	\$	136,939	\$	139,870	\$	157,006	\$	20,067	15.5%

Westport

	Property Tax	(Le	vies		
	Westpo	ort			
	2017 Levy		2018 Levy	2019 Levy	2020 Levy
Property Assessed Values	\$ 314,330,571	\$	327,881,320	\$ 336,433,155	\$ 355,493,564
Levy Rate	\$ 0.399261	\$	0.382151	\$ 0.362124	\$ 0.340468
Amount Levied	\$ 125,500	\$	125,300	\$ 121,831	\$ 121,034

Amounts Budgeted for Library Building Repairs, Maintenance, and Utilities by the City of Westport															
	2017 Budget 2018 Budget 2019 Budget 2020 Budget														
Supplies	\$	-	\$	-	\$	-									
Services	\$	7,000	\$	7,000	\$	7,200	\$	9,200							
Total Amount Budgeted	\$	7,000	\$	7,000	\$	7,200	\$	9,200							

	Service D Westpo			
Туре	City			
Population	6,505			
# of Active Cards	1,365			
% of Population Active	21.0%			
Service	2017	2018	2019	2020 YTD
Circulation				
Physical	29,175	28,862	34,660	
Digital	4,454	5,171	6,886	
Total	33,629	34,033	41,546	
Events				
Number of Events	65	59	71	
Attendance	1,406	1,068	971	
Computer Use				
Hours	2,461	2,885	3,628	



Westport Position Inventory																											
					2020	0						2021															
Position Title	Group	FTE Salary Benefits Total FTE Salary Benefits Total																									
Library Manager 1	Local 3758-S	1.00	\$	51,411	\$	21,765	\$	73,176	1.00	\$	57,875	\$	22,887	\$	80,763												
Library Assistant	Local 3758	0.88		37,674		18,080		55,754	0.88		31,635		8,477		40,112												
Library Assistant	Local 3758	0.88		30,633		16,002		46,634	0.88		31,635		8,292		39,927												
	Total	2.75	\$	119,717	\$	55,847	\$	175,565	2.75	\$	121,145	\$	39,657														

- Benefits decreased 29.0% or \$16,090 due staff opting out of medical coverage.
- Operating Rentals budget of \$1,100 was added due to new color copier deployed in 2020.

	Timberland Regional Library 2021 Final Budget General Fund Westport														
	2020 2020 Year 2021 Final 2021 Fi														
Adopted End 2021 Final															
Expenditures 2017 Actual 2018 Actual 2019 Actual Budget Estimate Budget \$ Change % Change															
Salaries	\$	73,186	\$	72,578	\$	61,229	\$	120,717	\$	107,700	\$	122,145	\$	1,428	1.2%
Benefits		35,888		31,614		26,010		55,847		35,000		39,657		(16,190)	-29.0%
Supplies		1,239		1,966		3,462		3,030		3,000		2,730		(300)	-9.9%
Professional Services		254		1,032		820		2,660		-		2,500		(160)	-6.0%
Communications		1,430		1,551		1,582		4,170		4,500		4,700		530	12.7%
Mileage, Meals, Trans, Lodging		863		879		456		500		250		250		(250)	-50.0%
Operating Rentals		206		208		208		198		500		1,300		1,102	556.6%
Repairs & Maintenance		-		-		21		-		100		100		100	n/a
Memberships & Registrations		435		678		383		785		260		800		15	1.9%
Total Expenditures	\$:	113,501	\$	110,506	\$	94,172	\$	187,907	\$	151,310	\$	174,182	\$	(13,725)	-14.6%

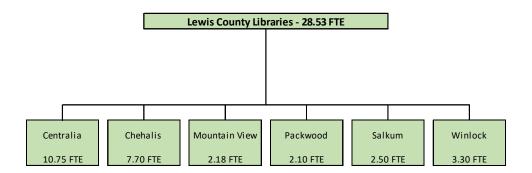
Lewis County Library Budgets

	Pr		rty Tax Levies			
		Lev	vis County 2017 Levy	2018 Levy	2019 Levy	2020 Levy
	Property Assessed Values	\$	5,182,614,321	\$ 5,461,606,717	\$ 5,907,374,799	\$ 6,685,321,044
Unincorporated	Levy Rate	\$	0.399261	\$ 0.382151	\$ 0.362124	\$ 0.340468
Ì	Amount Levied	\$	2,069,216	\$ 2,087,158	\$ 2,139,202	\$ 2,276,138
	Property Assessed Values	\$	1,091,717,928	\$ 1,059,990,378	\$ 1,168,662,275	\$ 1,426,683,541
Centralia	Levy Rate	\$	0.399261	\$ 0.382151	\$ 0.362124	\$ 0.340468
<u> </u>	Amount Levied	\$	435,880	\$ 405,076	\$ 423,201	\$ 485,740
	Property Assessed Values	\$	639,490,698	\$ 711,910,025	\$ 717,643,811	\$ 769,615,890
Chehalis	Levy Rate	\$	0.399261	\$ 0.382151	\$ 0.362124	\$ 0.340468
_	Amount Levied	\$	255,324	\$ 272,057	\$ 259,876	\$ 262,030
	Property Assessed Values	\$	96,633,485	\$ 96,828,441	\$ 99,404,749	\$ 109,583,525
Morton	Levy Rate	\$	0.399261	\$ 0.382151	\$ 0.362124	\$ 0.340468
<u> </u>	Amount Levied	\$	38,582	\$ 37,003	\$ 35,997	\$ 37,310
	Property Assessed Values	\$	39,636,566	\$ 40,765,178	\$ 43,873,387	\$ 48,512,318
Toledo	Levy Rate	\$	0.399261	\$ 0.382151	\$ 0.362124	\$ 0.340468
	Amount Levied	\$	15,825	\$ 15,578	\$ 15,888	\$ 16,517
<u> </u>	Property Assessed Values	\$	71,081,852	\$ 76,270,430	\$ 84,767,450	\$ 95,868,962
Winlock	Levy Rate	\$	0.399261	\$ 0.382151	\$ 0.362124	\$ 0.340468
	Amount Levied	\$	28,380	\$ 29,147	\$ 30,696	\$ 32,640
	Property Assessed Values	\$	7,121,174,850	\$ 7,447,371,169	\$ 8,021,726,471	\$ 9,135,585,280
Lewis County Total	Levy Rate	\$	0.399261	\$ 0.382151	\$ 0.362124	\$ 0.340468
	Amount Levied	\$	2,843,207	\$ 2,846,020	\$ 2,904,860	\$ 3,110,374

		Service Data ewis County			
	Population	87,537			
	# of Active Cards	23,592			
	% of Population Active	27.0%			
	Service	2017	2018	2019	2020 YTD
	Circulation				
	Physical	423,951	412,381	473,374	
Lewis County Libraries	Digital	93,829	116,482	134,679	
	Total	517,780	528,863	608,053	
	Events				
	Number of Events	1,046	1,224	1,315	
	Attendance	25,506	28,651	28,182	
	Computer Use				-
	Hours	34,657	43,324	42,540	

The chart below contains a list of cities in Lewis County that are contractually responsible for building repairs, maintenance, and utilities of the libraries in their cities. These items are not a part of the TRL budget.

	City Budgets for Library Building Repairs, Maintenance, and Utilities Lewis County													
		2	017 Budget		2018 Budget		2019 Budget		2020 Budget					
	Supplies	\$	4,000	\$	4,787	\$	4,787	\$	4,878					
Centralia	Services	\$	42,495	\$	46,323	\$	46,323	\$	47,203					
Centralia	Capital	\$	36,357	\$	-	\$	-	\$	-					
	Total Amount Budgeted	\$	82,852	\$	51,110	\$	51,110	\$	52,081					
	Supplies	\$	1,500	\$	3,500	\$	8,500	\$	3,584					
Chehalis	Services	\$	23,900	\$	43,535	\$	75,499	\$	39,100					
	Total Amount Budgeted	\$	25,400	\$	47,035	\$	83,999	\$	42,684					
	Supplies	\$	100	\$	170	\$	200	\$	200					
Winlock	Services	\$	5,054	\$	11,978	\$	5,925	\$	6,325					
	Total Amount Budgeted	\$	5,154	\$	12,148	\$	6,125	\$	6,525					
	Supplies	\$	5,600	\$	8,457	\$	13,487	\$	8,662					
Lawis County Total	Services	\$	65,311	\$	55,513	\$	81,424	\$	45,425					
Lewis County Total	Capital	\$	36,357	\$	-	\$	-	\$	-					
	Total Amount Budgeted	\$	113,406	\$	110,293	\$	141,234	\$	101,290					



Timberland Regional Library 2021 Final Budget **General Fund Revenues Lewis County Libraries** 20 Adopted - 21 Final 2020 Year End 2021 Final 2017 Actual 2018 Actual 2019 Actual 2020 Adopted **Revenue Type** Estimate Budget \$ Change % Change Property Tax 3,117,646 2,857,818 \$ 2,907,087 2,906,896 \$ 3,110,426 2,965,000 (145,426) -4.7% Leasehold Tax 8,395 9,000 11,500 9,000 0.0% 8,000 6,303 263,260 250,831 200,000 361,000 200,000 Timber Excise Tax 224,352 0.0% In Lieu of Taxes 66 56 n/a DNR Trust 6,891 35,198 150 1,000 46,000 1,000 0.0% DNR In Lieu of Taxes 62 n/a 148 545 420 200 150 300.0% Forest Board Interest 190 50 Forest Board Rentals 288 477 773 50 250 200 150 300.0% 198,228 160,953 325,071 200,000 480,000 200,000 Timber Sales - State 0.0% 3,295,833 \$ 3,373,426 \$ 3,520,526 \$ 4,016,872 \$ 3,375,400 \$ Total Revenues \$ 3,492,722 \$ (145,126) -4.2%

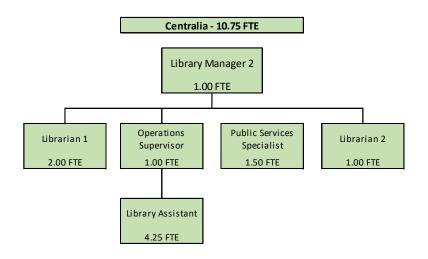
		Tim	berland Reg	ional Library	1						
			2021 Final	Budget							
			General	Fund							
Lewis County Libraries											
	2020 2020 Year 20 Adopted - 21 Final										
				Adopted	End	2021 Final					
Expenditures	2017 Actual	2018 Actual	2019 Actual	Budget	Estimate	Budget	\$ Change	% Change			
Salaries	\$1,300,033	\$ 1,307,846	\$ 1,291,045	\$ 1,350,263	\$ 1,217,200	\$ 1,424,856	\$ 74,593	5.5%			
Benefits	485,699	489,246	508,244	548,488	476,600	578,629	30,141	5.5%			
Supplies	13,345	20,751	35,536	39,630	27,500	65,865	26,235	66.2%			
Equipment	17,275	12,721	2,708	-	-	-	-	n/a			
Professional Services	31,611	27,224	26,607	37,250	34,100	43,960	6,710	18.0%			
Communications	7,932	8,429	9,249	21,780	26,500	25,830	4,050	18.6%			
Mileage, Meals, Trans, Lodging	4,614	6,332	4,576	4,650	1,350	2,430	(2,220)	-47.7%			
Operating Rentals	20,005	17,979	21,593	19,696	23,409	27,800	8,104	41.1%			
Utilities	11,767	12,213	13,359	19,600	14,275	14,800	(4,800)	-24.5%			
Repairs & Maintenance	-	1,271	1,037	-	1,790	770	770	n/a			
Memberships & Registrations	837	2,252	1,191	8,555	1,150	8,555	-	0.0%			
Intergovernmental	1,041	190	-	-	-	-	-	n/a			
Total Expenditures	\$ 1,894,159	\$ 1,906,456	\$ 1,915,143	\$ 2,049,912	\$ 1,823,874	\$ 2,193,495	\$ 143,583	7.5%			

Centralia

Property Tax Levies Centralia												
	2017 Levy 2018 Levy 2019 Levy 2020 Levy											
Property Assessed Values	\$ 1,091,717,928	\$ 1,059,990,378	\$ 1,168,662,275	\$ 1,426,683,541								
Levy Rate	\$ 0.399261	\$ 0.382151	\$ 0.362124	\$ 0.340468								
Amount Levied \$ 435,880 \$ 405,076 \$ 423,201 \$ 485,740												

Amounts Budgeted f	or Lib	rary Building	Rep	airs, Mainten	ance	, and Utilities		Amounts Budgeted for Library Building Repairs, Maintenance, and Utilities										
by the City of Centralia																		
	2017 Budget 2018 Budget 2019 Budget 2020 Budget																	
Supplies	\$	4,000	\$	4,787	\$	4,787	\$	4,878										
Services	\$	42,495	\$	46,323	\$	46,323	\$	47,203										
Capital Outlay \$ 36,357 \$ - \$ -																		
Total Amount Budgeted \$ 82,852 \$ 51,110 \$ 51,110 \$ 52,081																		

	Service Data Centralia										
Туре	City										
Population	39,165										
# of Active Cards	12,175										
% of Population Active	31.1%										
Service	2017	2018	2019	2020 YTD							
Circulation											
Physical	157,709	156,072	174,823								
Digital	34,047	41,618	49,459								
Total	191,756	197,690	224,282								
Events											
Number of Events	332	329	353								
Attendance	8,837	9,787	9,263								
Computer Use											
Hours	18,674	22,984	22,210								



Centralia Position Inventory													
				2020			2021						
Position Title	Group	FTE	Salary	alary Benefits Total FTE Salary Be		Benefits	Total						
Library Manager 2	Local 3758-S	1.00	\$ 82,500	\$ 28,218	\$ 110,7	19 1.00	\$ 84,158	\$ 28,887	\$ 113,045				
Librarian 2	Local 3758-S	1.00	80,097	26,801	106,8	99 1.00	80,898	27,690	108,588				
Operations Supervisor	Local 3758-S	1.00	52,953	21,818	74,7	72 1.00	54,553	22,432	76,984				
Librarian 1	Local 3758	1.00	54,542	22,181	76,7	23 1.00	58,017	23,182	81,199				
Librarian 1	Local 3758	0.00		-		- 1.00	57,875	22,703	80,578				
Public Services Specialist	Local 3758	0.50	22,174	5,986	28,1	61 0.00	-	-	-				
Public Services Specialist	Local 3758	0.75	34,259	16,957	51,2	16 0.75	35,907	17,562	53,469				
Public Services Specialist	Local 3758	0.75	34,259	16,957	51,2	16 0.75	35,818	17,543	53,361				
Library Assistant	Local 3758	1.00	35,009	17,950	52,9	59 1.00	36,601	18,543	55,145				
Library Assistant	Local 3758	1.00	43,056	18,963	62,0	19 1.00	44,357	19,959	64,316				
Library Assistant	Local 3758	1.00	43,056	19,770	62,8	26 0.75	33,846	15,643	49,488				
Library Assistant	Local 3758	0.50	18,029	9,829	27,8	58 0.75	28,486	14,482	42,967				
Library Assistant	Local 3758	0.50	18,571	5,206	23,7	76 0.75	28,767	14,543	43,310				
Library Assistant	Local 3758	0.50	17,504	4,975	22,4	79 0.00	-	-	-				
Library Assistant	Local 3758	0.50	14,659	4,359	19,0	18 0.00	-	-	-				
Temporary Workstudy	Non-Rep	0.45	14,659	3,538	18,1	98 0.00	-	-	-				
	Total	11.45	\$ 565,329	\$ 223,509	\$ 788,8	37 10.75	\$ 579,283	\$ 243,168	\$ 822,450				

- Salaries increased 2.5% or \$13,954 due 1.0% COLA and step increases.
- Benefits increased 8.8% or \$19,659 due elimination of positions and redistribution of FTE which increased employees with medical insurance.
- Operating Rentals budget of \$2,200 was added due to new leased color copiers deployed in 2020.

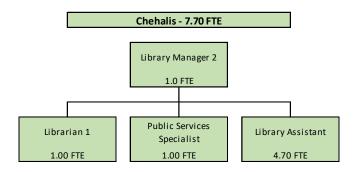
				Tim		021 Final	Bu	J	/						
						General									
	Centralia 2020 2020 Year 20 Adopted - 21 Final														
							Δ	Adopted		End	20	021 Final	- 4	20 Adopte	ı - ZI Finai
Expenditures															
Salaries	\$	561,320	\$	581,577	\$	544,487	\$	568,329	\$	474,000	\$	582,283	\$	13,954	2.5%
Benefits		212,036		215,326		218,417		223,509		189,000		243,168		19,659	8.8%
Supplies		7,342		11,176		17,447		15,205		9,500		18,425		3,220	21.2%
Equipment		12,347		9,392		2,708		-		-		-		-	n/a
Professional Services		3,975		3,231		1,255		2,920		5,300		2,500		(420)	-14.4%
Communications		889		671		914		3,530		3,900		4,030		500	14.2%
Mileage, Meals, Trans, Lodging		1,541		564		494		900		150		450		(450)	-50.0%
Operating Rentals		930		238		247		-		1,939		2,200		2,200	n/a
Utilities		-		-		-				275		-		-	n/a
Repairs & Maintenance		-		1,271		795		-		1,200		250		250	n/a
Memberships & Registrations		504		1,191		810		1,975		50		1,975		-	0.0%
Total Expenditures	\$	800,884	\$	824,637	\$	787,575	\$	816,368	\$	685,314	\$	855,280	\$	38,912	4.9%

Chehalis

	Property Tax Levies										
Chehalis											
2017 Levy 2018 Levy 2019 Levy 2020 Levy											
Property Assessed Values	\$	639,490,698	\$	711,910,025	\$	717,643,811	\$	769,615,890			
Levy Rate	\$	0.399261	\$	0.382151	\$	0.362124	\$	0.340468			
Amount Levied	\$	255,324	\$	272,057	\$	259,876	\$	262,030			

Amounts Budgeted for Library Building Repairs, Maintenance, and Utilities by the City of Chehalis										
	2017 Budget									
Supplies	\$	1,500	\$	3,500	\$	8,500	\$	3,584		
Services	\$	23,900	\$	43,535	\$	75,499	\$	39,100		
Total Amount Budgeted \$ 25,400 \$ 47,035 \$ 83,999 \$ 42,684										

	Service Data Chehalis											
Туре	City											
Population	25,525											
# of Active Cards	6,459											
% of Population Active	25.3%											
Service	2017	2018	2019	2020 YTD								
Circulation												
Physical	142,511	128,972	145,589									
Digital	30,813	41,066	48,963									
Total	173,324	170,038	194,552									
Events												
Number of Events	208	266	275									
Attendance	4,567	7,475	5,537									
Computer Use												
Hours	9,731	12,030	12,541									



	Chehalis Position Inventory														
		2020							2021						
Position Title	Group	FTE		Salary	Е	Benefits		Total	FTE		Salary	Bene	fits		Total
Library Manager 2	Local 3758-S	1.00	\$	67,080	\$	24,167	\$	91,247	1.00	\$	68,767	\$ 2	5,246	\$	94,013
Librarian 1	Local 3758	1.00		51,411		20,587		71,998	1.00		54,018	2	1,866		75,884
Public Services Specialist	Local 3758	1.00		48,460		21,126		69,586	1.00		50,291	2	1,694		71,985
Library Assistant	Local 3758	1.00		36,059		18,159		54,218	1.00		36,966	1	8,665		55,631
Library Assistant	Local 3758	1.00		35,009		18,212		53,221	1.00		36,875	1	8,339		55,213
Library Assistant	Local 3758	1.00		39,402		18,172		57,574	1.00		41,298	1	9,297		60,595
Library Assistant	Local 3758	0.70		25,241		13,423		38,664	0.70		25,122	1	3,441		38,563
Library Assistant	Local 3758	1.00		37,141		18,674		55,815	1.00		38,450	1	9,129		57,579
	Total	7.70	\$	339,802	\$	152,521	\$	492,323	7.70	\$	351,786	\$ 15	7,677	\$	509,463

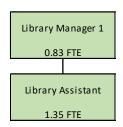
- Salaries increased 3.5% or \$11,984 due to step increases and 1.0% COLA.
- Benefits increased 3.4% or \$5,156 due to step increases and 1.0% COLA as well as medical premium increases.
- Supplies increased 276.1% or \$16,000 due to purchase of new furniture and display items.
- Operating Rentals increased by 323.5% or \$1,100 due to new leased color copier deployed in 2020.

Timberland Regional Library 2021 Final Budget General Fund Chehalis											
2020 2020 Year 20 Adopted - 21 Final											
Expenditures	Expenditures 2017 Actual 2018 Actual 2019 Actual Budget Estimate Budget \$ Change % Change										
Salaries	\$ 299,539	\$ 298,780	\$ 309,514	\$ 342,802	\$ 321,400	\$ 354,786	\$ 11,984	3.5%			
Benefits	116,197	120,898	140,816	152,521	137,500	157,677	5,156	3.4%			
Supplies	1,333	4,463	5,170	5,795	4,000	21,795	16,000	276.1%			
Professional Services	1,150	511	294	2,680	1,500	3,050	370	13.8%			
Communications	1,066	851	967	3,800	4,100	4,100	300	7.9%			
Mileage, Meals, Trans, Lodging	182	361	1,096	500	-	250	(250)	-50.0%			
Operating Rentals	313	338	356	340	1,400	1,440	1,100	323.5%			
Repairs & Maintenance	-	-	151	-	350	180	180	n/a			
Memberships & Registrations	-	745	-	1,500	500	1,500	-	0.0%			
Total Expenditures	\$ 419,780	\$ 426,946	\$ 458,366	\$ 509,938	\$ 470,750	\$ 544,778	\$ 34,840	7.6%			

Mountain View

	Service Data Mountain View											
Туре	Unincorporated											
Population	3,830											
# of Active Cards	792											
% of Population Active	20.7%											
Service	2017	2018	2019	2020 YTD								
Circulation												
Physical	22,655	23,728	32,577									
Digital	3,710	4,580	5,714									
Total	26,365	28,308	38,291									
Events												
Number of Events	123	132	194									
Attendance	3,393	3,418	5,177	·								
Computer Use												
Hours	1,145	1,941	1,642									

Mountain View - 2.18 FTE



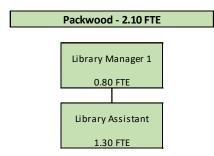
Mountain View Position Inventory																		
		2020								2021								
Position Title	Group	FTE	Salary		Benefits		Total		FTE	Salary		Benefits		Total				
Library Manager 1	Local 3758-S	0.83	\$	49,170	\$	12,056	\$	61,226	0.83	\$	51,151	\$	12,485	\$	63,637			
Library Assistant	Local 3758	0.75		27,856		15,570		43,426	0.75		28,134		15,879		44,013			
Library Assistant	Local 3758	0.38		13,128		3,154		16,283	0.60		22,016		5,348		27,363			
	Total	1.95	\$	90,154	\$	30,780	\$	120,934	2.18	\$	101,301	\$	33,712	\$	135,013			

- Salaries increased 21.0% or \$19,147 due to FTE increase of 0.22 FTE and extra hours budget for substitutes.
- Benefits increased 9.5% or \$2,932 due to FTE increase of 0.22 FTE.
- Supplies increased 443.8% or \$7,300 due to budget for new chairs.
- Professional Services increased 89.0% or \$4,710 due to increased janitorial hours.
- Operating Rentals increased 7.8% or \$1,500 due to new copier deployed in 2020.

Timberland Regional Library 2021 Final Budget General Fund Mountain View														
2020 2020 Year 20 Adopted - 21 Fi														
e	2047.4	2040 A	2040 4 .1 .1	Adopted	End	2021 Final	ć ob	0/ 61						
Expenditures	2017 Actual		2019 Actual	Budget	Estimate	Budget	\$ Change	% Change						
Salaries	\$ 75,579	\$ 79,953	\$ 81,148	\$ 91,154	\$ 96,300	\$ 110,301	\$ 19,147	21.0%						
Benefits	23,250	24,268	26,409	30,780	28,600	33,712	2,932	9.5%						
Supplies	691	1,631	2,553	1,645	1,000	8,945	7,300	443.8%						
Equipment	-	1,623	-		-	-	-	n/a						
Professional Services	4,031	3,618	3,984	5,290	5,000	10,000	4,710	89.0%						
Communications	1,576	2,354	2,825	3,600	5,800	4,800	1,200	33.3%						
Mileage, Meals, Trans, Lodging	1,591	2,348	1,367	800	350	400	(400)	-50.0%						
Operating Rentals	18,530	17,171	20,750	19,120	19,120	20,620	1,500	7.8%						
Utilities	2,721	2,901	2,762	6,600	3,500	3,300	(3,300)	-50.0%						
Repairs & Maintenance	-	-	25	-	60	120	120	n/a						
Memberships & Registrations	333	95	80	1,080	100	1,080	-	0.0%						
Total Expenditures	\$ 128,302	\$ 135,961	\$ 141,904	\$ 160,069	\$ 159,830	\$ 193,278	\$ 33,209	23.4%						

Packwood

Service Data Packwood												
Туре	Unincorporated											
Population	1,687											
# of Active Cards	597											
% of Population Active	35.4%											
Service	2017	2018	2019	2020 YTD								
Circulation												
Physical	7,114	9,055	15,905									
Digital	2,949	3,097	2,769									
Total	10,063	12,152	18,674									
Events												
Number of Events	51	119	93									
Attendance	903	925	2,360									
Computer Use												
Hours	809	957	986									



Packwood Position Inventory																		
		2020								2021								
Position Title	Group	FTE	Salary		Benefits		Total		FTE	Salary		Benefits		Total				
Library Manager 1	Local 3758-S	0.80	\$	41,129	\$	17,881	\$	59,010	0.80	\$	43,642	\$	19,404	\$	63,046			
Library Assistant	Local 3758	0.75		27,044		14,508		41,552	0.50		18,255		4,466		22,721			
Library Assistant	Local 3758	0.38		13,128		3,154		16,283	0.80		29,281		7,058		36,339			
	Total	1.93	\$	81,301	\$	35,543	\$	116,844	2.10	\$	91,178	\$	30,928	\$	122,106			

Total Expenditures \$

136,258

\$

137,008 \$ 159,143

Highlighted Changes:

- Salaries increased 21.7% or \$17,877 due to increase in FTE of 0.17 FTE and extra hours budget for substitutes.
- Benefits decreased 13.0% or \$4,615 due to part-time position opting out of medical coverage.
- Supplies increased 119.5% or \$3,400 due to one-time purchase display furniture and new patron seating.
- Operating Rental budget of \$1,100 was added due to new leased color copier deployed in 2020.

Timberland Regional Library 2021 Final Budget **General Fund Packwood** 2020 2020 Year 20 Adopted - 21 Final **2021** Final **Adopted** End **Expenditures** 2017 Actual 2018 Actual 2019 Actual Budget Estimate Budget \$ Change % Change \$ 103,352 Salaries 83,108 84,185 82,301 \$ 92,500 \$ 100,178 17,877 21.7% 31,384 -13.0% Benefits 30,168 34,003 35,543 32,000 30,928 (4,615)2,845 4,000 3,400 119.5% Supplies 258 412 2,406 6,245 1,706 Equipment n/a Professional Services 15,240 10,743 11,121 13,380 13,300 13,550 170 1.3% 1,150 Communications 2,007 2,203 3,650 4,800 4,800 31.5% 2,360 -42.3% Mileage, Meals, Trans, Lodging 625 1,059 872 1,300 200 750 (550)**Operating Rentals** 200 1,100 1,100 n/a Utilities 4,852 4,973 5,159 6,500 -15.4% 6,000 5,500 (1,000)Repairs & Maintenance 8 40 90 90 n/a 1,000 101 Memberships & Registrations 18 100 1,000 0.0% Intergovernmental 85 n/a 146,519

153,140

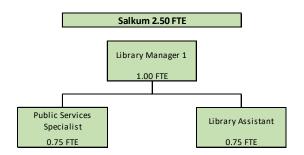
164,141

17,622

11.1%

Salkum

Service Data Salkum												
Туре	Unincorporated											
Population	8,018											
# of Active Cards	1,596											
% of Population Active	19.9%											
Service	2017	2018	2019	2020 YTD								
Circulation												
Physical	37,570	43,114	59,609									
Digital	10,229	13,212	14,774									
Total	47,799	56,326	74,383									
Events												
Number of Events	182	185	208									
Attendance	3,946	3,824	3,844									
Computer Use												
Hours	1,840	2,460	2,601									



Salkum Position Inventory																	
					2020			2021									
Position Title	Group	FTE	Salary		Benefits		Total		FTE	FTE Salar		y Benefits			Total		
Library Manager 2	Local 3758-S	1.00	\$	51,411	\$ 20	,587	\$	71,998	1.00	\$	67,751	\$	25,026	\$	92,777		
Public Services Specialist	Local 3758	0.80		36,543	17	,073		53,616	0.75	\$	32,778	\$	8,454	\$	41,232		
Library Assistant	Local 3758	0.50		17,504	4	,975		22,479	0.75	\$	27,451	\$	15,731	\$	43,182		
	Total	2.30	\$	105,458	\$ 42	,636	\$	148,094	2.50	\$	127,980	\$	49,211	\$	177,191		

- Salaries increased 18.9% or \$20,522 due increase in FTE by 0.20 FTE as well as step increases and 1.0 % COLA.
- Benefits increased 15.4% or \$6,575 due to increase in FTE by 0.20 FTE as well as increases in salary and medical premiums.
- Supplies decreased 38.3% or \$3,100 due to one-time purchase of office equipment and furniture in 2020.
- Professional Services increased 20.2% or \$2,080 due to increased landscaping costs.
- Operating Rentals increased 951.7% or \$1,104 due to new leased color copier deployed in 2020.

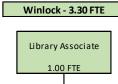
Timberland Regional Library 2021 Final Budget **General Fund** Salkum 2020 Year 20 Adopted - 21 Final 2020 **Adopted** End **2021** Final **Expenditures** 2017 Actual 2018 Actual 2019 Actual **Budget Estimate** Budget \$ Change % Change \$ 121,300 \$ 147,785 \$ 108,458 \$ 105,000 \$ 128,980 \$ 20,522 18.9% Salaries \$ 123,982 **Benefits** 42,212 39,977 47,176 42,636 40,500 49,211 6,575 15.4% 4,000 4,985 -38.3% Supplies 134 415 6,660 8,085 (3,100)Equipment 4,307 n/a **Professional Services** 6,179 6,796 8,269 10,280 9,000 12,360 2,080 20.2% Communications 1,016 1,022 1,027 3,600 3,600 3,700 100 2.8% Mileage, Meals, Trans, Lodging 504 793 260 300 100 150 (150)-50.0% 951.7% **Operating Rentals** 116 116 120 116 450 1,220 1,104 Utilities 4,194 4,340 5,437 6,500 4,500 6,000 (500)-7.7% Repairs & Maintenance 37 100 20 20 n/a Memberships & Registrations 120 73 1,500 400 1,500 0.0% Intergovernmental 1,041 105 n/a Total Expenditures \$ 183,685 \$ 174,983 \$ 216,845 \$ 181,475 \$ 167,650 208,126 \$ 26,651 12.3%

Winlock

		Property Tax	Lev	/ies								
Winlock												
	2017 Levy 2018 Levy 2019 Levy 2020 Lev											
Property Assessed Values	\$	71,081,852	\$	76,270,430	\$	84,767,450	\$	95,868,962				
Levy Rate	\$	0.399261	\$	0.382151	\$	0.362124	\$	0.340468				
Amount Levied	\$	28,380	\$	29,147	\$	30,696	\$	32,640				

Amounts Budgeted for Library Building Repairs, Maintenance, and Utilities											
	by t	the City of	Win	lock							
	2017	2017 Budget 2018 Budget 2019 Budget 2020 Budge									
Supplies	\$	100	\$	170	\$	200	\$	200			
Services	\$	5,054	\$	11,978	\$	5,925	\$	6,325			
Total Amount Budgeted \$ 5,154 \$ 12,148 \$ 6,125 \$ 6,525											

	Service Data Winlock												
Туре	City												
Population	8,090												
# of Active Cards	1,768												
% of Population Active	21.9%												
Service	2017	2018	2019	2020 YTD									
Circulation													
Physical	50,687	46,558	44,871	0									
Digital	10,780	11,062	13,000	0									
Total	61,467	57,620	57,871	0									
Events													
Number of Events	150	193	192	0									
Attendance	3,860	3,222	2,001	0									
Computer Use	·			·									
Hours	2,458	2,952	2,560	0									



Library Assistant 2.30 FTE

	Winlock Position Inventory														
		2020									2021				
Position Title	Group	FTE	Sala	ary	Benef	Benefits Total			FTE	FTE Salary		Ben	efits	Total	
Library Manager 1	Local 3758-S	1.00	\$ 5	1,411	\$ 20	0,772	\$	72,183	1.00	\$	54,553	\$ 2	22,167	\$	76,719
Public Services Specialist	Local 3758	1.00	4	7,049	19	9,828		66,877	0.00		-		-		-
Library Assistant	Local 3758	0.00		-		-		-	0.80		34,963	:	17,709		52,673
Library Assistant	Local 3758	1.00	3	8,255	17	7,923		56,178	1.00		39,603	:	18,929		58,532
Library Assistant	Local 3758	0.50	1	7,504	4	1,975		22,479	0.50		18,210		5,128		23,338
	3.50	\$ 15	4,219	\$ 63	3,498	\$	217,717	3.30	\$	147,328	\$ (63,933	\$	211,262	

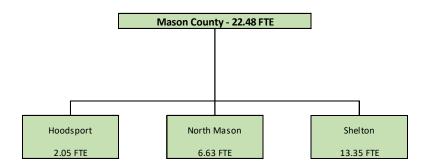
- Salaries decreased 5.7% or \$8,891 due to decrease in FTE.
- Operating Rentals increased 916.7% or \$1,100 due to new leased color copier deployed in 2020.

Timberland Regional Library 2021 Final Budget **General Fund** Winlock 2020 2020 Year 20 Adopted - 21 Final Adopted End **2021 Final Expenditures** 2017 Actual 2018 Actual 2019 Actual **Budget Estimate** Budget \$ Change % Change \$ 142,053 \$ 104,759 \$ 128,000 (8,891)-5.7% Salaries \$ 156,505 \$ 157,219 \$ 148,328 Benefits 57,393 41,423 63,499 49,000 0.7% 61,836 63,933 434 -9.7% Supplies 6,055 5,000 (585)3,587 2,656 1,300 5,470 Equipment 621 n/a **Professional Services** 1,036 2,325 1,683 2,700 2,500 (200)-7.4% 3,600 4,300 4,400 22.2% Communications 1,378 1,171 1,312 800 Mileage, Meals, Trans, Lodging 171 1,206 485 850 550 430 (420)-49.4% 120 120 1,220 916.7% **Operating Rentals** 116 116 300 1,100 Repairs & Maintenance 20 40 110 110 n/a Memberships & Registrations 210 1,500 1,500 0.0% Total Expenditures \$ 225,250 206,919 151,311 235,543 187,190 227,892 (7,651)-5.1%

Mason County Library Budgets

		Pro	perty Tax Levies	5			
			Mason County				
			2017 Levy		2018 Levy	2019 Levy	2020 Levy
	Property Assessed Values	\$	6,428,237,851	\$	6,904,788,532	\$ 7,502,256,649	\$ 7,991,433,162
Unincorporated	Levy Rate	\$	0.399261	\$	0.382151	\$ 0.362124	\$ 0.340468
	Amount Levied	\$	2,566,545	\$	2,638,672	\$ 2,716,747	\$ 2,720,827
	Property Assessed Values	\$	563,299,953	\$	652,529,064	\$ 712,548,758	\$ 733,130,558
Shelton	Levy Rate	\$	0.399261	\$	0.382151	\$ 0.362124	\$ 0.340468
	Amount Levied	\$	224,904	\$	249,365	\$ 258,031	\$ 249,607
	Property Assessed Values	\$	6,991,537,804	\$	7,557,317,596	\$ 8,214,805,407	\$ 8,724,563,720
Mason County Total	Levy Rate	\$	0.399261	\$	0.382151	\$ 0.362124	\$ 0.340468
	Amount Levied	\$	2,791,448	\$	2,888,036	\$ 2,974,778	\$ 2,970,435

		Service Data Mason County			
	Population	62,918			
	# of Active Cards	20,154			
	% of Population Active	32.0%			
	Service	2017	2018	2019	2020 YTD
	Circulation				
	Physical	282,164	261,589	297,495	
Mason County Libraries	Digital	80,167	92,555	106,493	
	Total	362,331	354,144	403,988	
	Events				
	Number of Events	643	871	992	
	Attendance	7,268	7,243	6,284	
	Computer Use			•	
	Hours	23,408	28,110	25,607	`



The chart below contains a list of cities in Mason County that are contractually responsible for building repairs, maintenance, and utilities of the libraries in their cities. These items are not a part of the TRL budget.

	City Budgets for Librar	•	• •	aint	tenance, and Ut	iliti	es	
			on County 17 Budget		2018 Budget		2019 Budget	2020 Budget
	Supplies	\$	6,000	\$	6,000	\$	6,000	\$ 6,180
Shelton	Services	\$	31,558	\$	39,350	\$	40,750	\$ 41,980
	Total Amount Budgeted	\$	37,558	\$	45,350	\$	46,750	\$ 48,160
	Supplies	\$	6,000	\$	6,000	\$	6,000	\$ 6,180
	Services	\$	31,558	\$	39,350	\$	40,750	\$ 41,980
	Total Amount Budgeted	\$	37,558	\$	45,350	\$	46,750	\$ 48,160

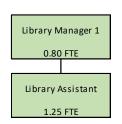
	Timberland Regional Library 2021 Final Budget General Fund Revenues Mason County Libraries												
	20 Adopted	l - 21 Final											
Revenue Type	2017 Actual	2018 Actual	2019 Actual	2020 Adopted	2020 Year End Estimate	2021 Final Budget	\$ Change	% Change					
Property Tax	\$ 2,789,813	\$ 2,879,418	\$ 2,982,670	\$ 2,970,490	\$ 2,922,718	\$ 3,060,000	\$ 89,510	3.0%					
Sale of Tax Title Property	-	503	175	-	2,400	-	-	n/a					
Leasehold Tax	8,310	7,308	5,923	7,500	10,000	7,500	-	0.0%					
Timber Excise Tax	84,657	131,377	139,902	85,000	70,000	85,000	-	0.0%					
In Lieu of Taxes	1,119	3,741	-	-	1,200	-	-	n/a					
DNR Trust	24	1,199	86	500	-	500	-	0.0%					
DNR In Lieu of Taxes	-	-	1,155	1,000	-	-	(1,000)	-100.0%					
Forest Board Interest	109	161	217	50	90	100	50	100.0%					
Forest Board Rentals	7,929	4,770	5,706	50	6,000	5,000	4,950	9900.0%					
Other Rentals	62	-	-		-	-	-	n/a					
Timber Sales - State	91,144	271,497	173,594	200,000	80,000	200,000	-	0.0%					
Total Revenues	\$ 2,983,167	\$ 3,299,974	\$ 3,309,428	\$ 3,264,590	\$ 3,092,408	\$ 3,358,100	\$ 93,510	2.8%					

			berland Reg 2021 Final General lason Count	Fund	1					
2020 2020 Year 200 Adopted - 21 Final										
Expenditures	2017 Actual	2018 Actual	2019 Actual	Adopted Budget	End Estimate	2021 Final Budget	\$ Change	% Change		
Salaries	\$ 962,586	\$ 1,006,886	\$ 1,002,190	\$ 1,169,537	\$ 1,075,800	\$ 1,139,021	\$ (30,516)	-2.6%		
Benefits	368,366	387,305	395,757	473,539	417,100	452,174	(21,365)	-4.5%		
Supplies	7,475	12,300	16,301	17,505	10,100	47,925	30,420	173.8%		
Equipment	2,000	9,263	1,881	-	-	-	-	n/a		
Professional Services	87,140	70,246	59,898	47,405	46,000	42,550	(4,855)	-10.2%		
Communications	5,846	4,895	5,016	13,400	15,100	14,400	1,000	7.5%		
Mileage, Meals, Trans, Lodging	2,350	3,558	2,764	1,450	250	800	(650)	-44.8%		
Operating Rentals	1,257	334	663	365	4,200	5,890	5,525	1513.7%		
Utilities	28,238	28,111	25,318	30,000	23,000	25,500	(4,500)	-15.0%		
Repairs & Maintenance	1,272	2,341	12,036	14,300	12,200	12,750	(1,550)	-10.8%		
Memberships & Registrations	1,973	2,046	1,774	3,980	1,800	4,030	50	1.3%		
Intergovernmental	35	-	-	-	-	-	-	n/a		
Total Expenditures	\$ 1,468,538	\$ 1,527,287	\$ 1,523,598	\$ 1,771,481	\$ 1,605,550	\$ 1,745,040	\$ (26,441)	-1.7%		

Hoodsport

	Service Data Hoodsport											
Туре	Unincorporated											
Population	3,009											
# of Active Cards	953											
% of Population Active	31.7%											
Service	2017	2018	2019	2020 YTD								
Circulation												
Physical	17,372	20,511	26,874									
Digital	4,457	5,322	7,196									
Total	21,829	25,833	34,070									
Events												
Number of Events	73	103	231									
Attendance	464	661	911									
Computer Use												
Hours	996	1,669	1,808									

Hoodsport - 2.05 FTE



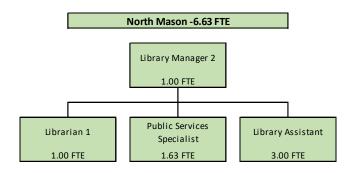
	Hoodsport Position Inventory														
		2020							2021						
Position Title	Group	FTE		Salary	В	enefits		Total	FTE		Salary	В	enefits		Total
Library Manager 1	Local 3758-S	0.80	\$	41,129	\$	17,881	\$	59,010	0.80	\$	48,040	\$	19,215	\$	67,255
Eliminated	Local 3759	0.70		25,241		14,819		40,060	0.00		-		-		-
Library Assistant	Local 3758	0.70		24,506		14,678		39,184	0.75		27,383		15,944		43,327
Library Assistant	Local 3758	0.30		10,503		2,535		13,037	0.50		18,301		5,333		23,634
Total 2.50				101,378	\$	49,913	\$	151,291	2.05	\$	93,723	\$	40,492	\$	134,215

- Salaries decreased 7.5% or \$7,655 due to elimination of 1.0 FTE Library Assistant
- Benefits decreased 18.9% or \$9,421 due to elimination of 1.0 FTE Library Assistant.
- Operating Rentals increased 1500.0% or \$1,125 due to new leased color copier being deployed in 2020.

	Timberland Regional Library 2021 Final Budget General Fund Hoodsport												
2020 2020 Year 20 Adopted - 21 Final													
Adopted End 2021 Final													
Expenditures	2017 Actual	2018 Actual	2019 Actual	Budget	Estimate	Budget	\$ Change	% Change					
Salaries	\$ 60,509	\$ 65,785	\$ 62,598	\$ 102,378	\$ 104,800	\$ 94,723	\$ (7,655)	-7.5%					
Benefits	25,254	29,205	28,963	49,913	47,100	40,492	(9,421)	-18.9%					
Supplies	3,303	1,016	2,583	1,725	1,000	17,425	15,700	910.1%					
Equipment	583	-	1,251	-	-	-	-	n/a					
Professional Services	12,213	19,083	18,057	16,190	10,000	16,350	160	1.0%					
Communications	2,065	1,754	1,771	4,700	5,200	4,900	200	4.3%					
Mileage, Meals, Trans, Lodging	374	1,992	296	150	100	150	-	0.0%					
Operating Rentals	776	72	176	75	1,000	1,200	1,125	1500.0%					
Utilities	6,899	6,237	6,338	8,000	5,000	6,500	(1,500)	-18.8%					
Repairs & Maintenance	313	-	10	-	300	60	60	n/a					
Memberships & Registrations	-	185	125	500	-	500	-	0.0%					
Total Expenditures	\$ 112,289	\$ 125,330	\$ 122,167	\$ 183,631	\$ 174,500	\$ 182,300	\$ (1,331)	-1.1%					

North Mason

	Service Data North Mason													
Туре	Unincorporated													
Population	17,886													
# of Active Cards	4,905													
% of Population Active	27.4%													
Service	2017	2018	2019	2020 YTD										
Circulation														
Physical	65,903	65,402	85,508											
Digital	26,055	29,359	32,838											
Total	91,958	94,761	118,346											
Events														
Number of Events	218	311	297											
Attendance	3,699	3,004	2,424											
Computer Use			·											
Hours	7,091	8,229	7,893											



	North Mason Position Inventory														
					2020							2021			
Position Title	Group	FTE	TE Salary			enefits		Total	FTE	Salary		Benefits			Total
Library Manager 2	Local 3758-S	1.00	00 \$ 65,126 \$		\$	23,744	\$	88,870	1.00	\$	68,428	\$	25,173	\$	93,601
Librarian 1	Local 3758	1.00		51,411		20,587		71,998	1.00		53,483		21,750		75,233
Public Services Specialist	Local 3758	0.63		36,165		9,102		45,267	0.63		36,526		9,181		45,707
Public Services Specialist	Local 3758	1.00		43,056		18,778		61,834	1.00		44,904		19,892		64,796
Library Assistant	Local 3758	0.50		18,029		9,829		27,858	0.50		18,711		9,875		28,585
Library Assistant	Local 3758	0.50		21,528		10,587		32,115	1.00		42,959		19,657		62,616
Library Assistant	Local 3758	0.50		20,293		5,579		25,871	0.50		21,215		5,779		26,994
Library Assistant	Local 3758	0.50		21,528		10,587		32,115	0.50		22,564		10,709		33,273
Library Assistant	Local 3758	0.50		17,504		4,975		22,479	0.50		18,301		5,148		23,448
	Total	6.13	\$	294,640	\$	113,767	\$	408,407	6.63	\$	327,091	\$	127,164	\$	454,255

- Salaries increased 10.2% or \$30,451 due to increase of 0.50 FTE Library Assistant to 1.00 FTE.
- Benefits decreased 11.8% or \$13,397 due to increase of 0.50 FTE Library Assistant to 1.00 FTE.
- Supplies increased 261.0% or \$13,635 due to one-time purchase of new display shelving, public seating, and children's area furniture.
- Professional Services decreased 16.8% or \$4,775 due to new vendor providing janitorial services.
- Operating Rentals increased 379.3% or \$1,100 due to new leased color copier deployed in 2020.

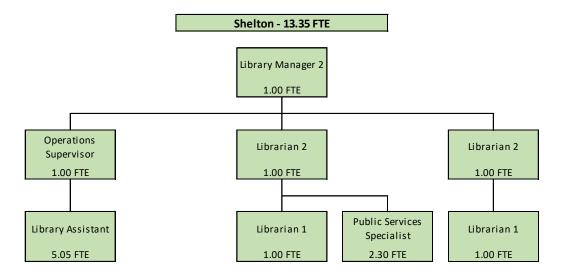
	Timberland Regional Library														
	2021 Final Budget														
	General Fund														
North Mason															
				2020	2020 Year		20 Adopte	d - 21 Final							
				Adopted	End	2021 Final									
Expenditures															
Salaries	\$ 30,451	10.2%													
Benefits	93,590	96,120	96,964	113,767	95,000	127,164	13,397	11.8%							
Supplies	2,808	4,191	5,495	5,225	5,100	18,860	13,635	261.0%							
Equipment	-	-	630	-	-	-	-	n/a							
Professional Services	38,064	43,688	40,800	28,475	36,000	23,700	(4,775)	-16.8%							
Communications	2,779	2,358	2,642	5,100	5,800	5,700	600	11.8%							
Mileage, Meals, Trans, Lodging	1,313	1,449	894	800	100	400	(400)	-50.0%							
Operating Rentals	481	262	487	290	1,200	1,390	1,100	379.3%							
Utilities	21,339	21,874	18,855	22,000	18,000	19,000	(3,000)	-13.6%							
Repairs & Maintenance	959	553	10,523	13,000	10,000	11,150	(1,850)	-14.2%							
Memberships & Registrations	1,415	854	821	1,605	100	1,605	-	0.0%							
Total Expenditures	\$ 430,909	\$ 445,775	\$ 443,571	\$ 487,902	\$ 442,300	\$ 537,060	\$ 49,158	11.1%							

Shelton

	Property Tax Shelto	vies		
	2017 Levy	2018 Levy	2019 Levy	2020 Levy
Property Assessed Values	\$ 563,299,953	\$ 652,529,064	\$ 712,548,758	\$ 733,130,558
Levy Rate	\$ 0.399261	\$ 0.382151	\$ 0.362124	\$ 0.340468
Amount Levied	\$ 224,904	\$ 249,365	\$ 258,031	\$ 249,607

Amounts Budgeted for		ry Building F the City of	•		ance	e, and Utilitie	S							
2017 Budget 2018 Budget 2019 Budget 2020 Budget														
Supplies	\$	6,000	\$	6,000	\$	6,000	\$	6,180						
Services	\$	31,558	\$	39,350	\$	40,750	\$	41,980						
Total Amount Budgeted	\$	37,558	\$	45,350	\$	46,750	\$	48,160						

	Service D Shelto			
Туре	City			
Population	42,023			
# of Active Cards	14,296			
% of Population Active	34.0%			
Service	2017	2018	2019	2020 YTD
Circulation				
Physical	198,889	175,676	185,113	
Digital	49,655	57,874	66,459	
Total	248,544	233,550	251,572	
Events				
Number of Events	352	457	464	
Attendance	3,105	3,578	2,949	
Computer Use				
Hours	15,321	18,211	15,906	



			Shelton Po	sition Inven	tory				
				2020				2021	
Position Title	Group	FTE	Salary	Benefits	Total	FTE	Salary	Benefits	Total
Library Manager 2	Local 3758-S	1.00	\$ 84,975	\$ 27,858	\$ 112,833	1.00	\$ 87,112	\$ 29,035	\$ 116,147
Librarian 2	Local 3758-S	1.00	80,097	26,987	107,084	1.00	80,898	27,874	108,773
Librarian 2	Local 3758-S	1.00	57,864	22,171	80,034	1.00	60,196	24,025	84,221
Operations Supervisor	Local 3758-S	1.00	63,229	24,139	87,368	1.00	66,435	25,191	91,626
Librarian 1	Local 3758	1.00	51,411	21,484	72,895	1.00	53,616	22,414	76,031
Librarian 1	Local 3758	1.00	51,411	12,661	64,071	1.00	54,151	13,255	67,406
Public Services Specialist	Local 3758	1.00	44,348	19,243	63,591	0.00	-	-	-
Public Services Specialist	Local 3758	0.50	23,524	6,279	29,803	0.50	24,235	6,433	30,668
Public Services Specialist	Local 3758	0.80	35,479	17,387	52,866	0.80	36,550	17,868	54,418
Public Services Specialist	Local 3758	1.00	52,953	21,837	74,790	1.00	56,327	22,816	79,143
Library Assistant	Local 3758	0.55	19,832	12,365	32,197	0.55	20,838	12,285	33,123
Library Assistant	Local 3758	0.50	17,504	11,035	28,539	0.50	18,301	11,106	29,406
Library Assistant	Local 3758	0.50	17,504	9,901	27,405	0.50	18,392	9,991	28,383
Library Assistant	Local 3758	0.55	23,681	6,532	30,213	0.55	25,005	6,819	31,824
Library Assistant	Local 3758	0.60	25,081	12,558	37,639	0.60	26,353	12,711	39,064
Library Assistant	Local 3758	0.50	18,029	5,089	23,118	0.00	-	-	-
Library Assistant	Local 3758	0.60	22,285	13,351	35,635	0.60	22,453	13,265	35,718
Library Assistant	Local 3758	0.50	17,504	9,901	27,405	0.50	18,346	11,116	29,462
Library Assistant	Local 3758	0.60	21,005	5,802	26,807	0.60	20,249	5,638	25,887
Library Assistant	Local 3758	0.65	24,142	12,677	36,819	0.65	24,749	12,676	37,425
Library Page	0.50	14,659	10,604	25,264	0.00	-	-	-	
	Total	15.35	\$ 766,519	\$ 309,859	\$ 1,076,378	13.35	\$ 714,207	\$ 284,518	\$ 998,725

- Salaries decreased 6.9% or \$53,312 due reduction of 2.00 FTE.
- Benefits decreased 8.2% or \$25,341 due to reduction of 2.00 FTE.
- Supplies increased 10.3% or \$1,085 due to increased toner costs.
- Operating Rentals budget of \$3,300 was added due to new leased color copiers deployed in 2020.

				Tim		land Reg 021 Final General Shelto	Bu Fur	•	′						
								2020	20	020 Year	-	224 51	2	20 Adopte	d - 21 Final
Expenditures	Expenditures 2017 Actual 2018 Actual 2019 Actual Budget Estimate Budget														
Salaries														Change (53,312)	% Change -6.9%
Benefits		249,522		261,981		269,830		309,859		275,000		284,518		(25,341)	-8.2%
Supplies		1,364		7,093		8,223		10,555		4,000		11,640		1,085	10.3%
Equipment		1,417		9,263		-		-		-		-		-	n/a
Professional Services		36,863		7,475		1,042		2,740		-		2,500		(240)	-8.8%
Communications		1,002		782		603		3,600		4,100		3,800		200	5.6%
Mileage, Meals, Trans, Lodging		663		117		1,574		500		50		250		(250)	-50.0%
Operating Rentals		-		-		-				2,000		3,300		3,300	n/a
Utilities		-		-		126		-		-		-		-	n/a
Repairs & Maintenance		-		1,788		1,502		1,300		1,900		1,540		240	18.5%
Memberships & Registrations 558 1,007 829 1,875 1,700 1,925 5														50	2.7%
Intergovernmental		35		-		-		-		-		-		-	n/a
Total Expenditures	Ś	925,340	\$	956,183	\$	957,860	\$:	1,099,948	\$	988,750	\$:	1,025,680	\$	(74.268)	-7.8%

Pacific County Library Budgets

		perty Tax Levies Pacific County	5			
		2017 Levy		2018 Levy	2019 Levy	2020 Levy
	Property Assessed Values	\$ 1,741,621,270	\$	1,862,307,331	\$ 2,056,372,880	\$ 2,264,145,059
Unincorporated	Levy Rate	\$ 0.399261	\$	0.382151	\$ 0.362124	\$ 0.340468
	Amount Levied	\$ 695,361	\$	711,683	\$ 744,662	\$ 770,869
	Property Assessed Values	\$ 112,415,581	\$	121,614,253	\$ 129,595,044	\$ 137,289,250
Ilwaco	Levy Rate	\$ 0.399261	\$	0.382151	\$ 0.362124	\$ 0.340468
	Amount Levied	\$ 44,883	\$	46,475	\$ 46,929	\$ 46,743
	Property Assessed Values	\$ 259,760,531	\$	276,652,368	\$ 295,530,562	\$ 327,885,538
Long Beach	Levy Rate	\$ 0.399261	\$	0.382151	\$ 0.362124	\$ 0.340468
	Amount Levied	\$ 103,712	\$	105,723	\$ 107,019	\$ 111,635
	Property Assessed Values	\$ 142,411,025	\$	144,422,499	\$ 158,971,090	\$ 173,103,845
Raymond	Levy Rate	\$ 0.399261	\$	0.382151	\$ 0.362124	\$ 0.340468
	Amount Levied	\$ 56,859	\$	55,191	\$ 57,567	\$ 58,936
	Property Assessed Values	\$ 80,501,429	\$	84,539,542	\$ 92,737,961	\$ 99,441,085
South Bend	Levy Rate	\$ 0.399261	\$	0.382151	\$ 0.362124	\$ 0.340468
	Amount Levied	\$ 32,141	\$	32,307	\$ 33,583	\$ 33,857
	Property Assessed Values	\$ 2,336,709,836	\$	2,489,535,993	\$ 2,733,207,537	\$ 3,001,864,777
Pacific County Total	Levy Rate	\$ 0.399261	\$	0.382151	\$ 0.362124	\$ 0.340468
	Amount Levied	\$ 932,957	\$	951,379	\$ 989,760	\$ 1,022,039

		Service Data Pacific County			
	Population	21,890			
	# of Active Cards	7,323			
	% of Population Active	33.5%			
	Service	2017	2018	2019	2020 YTD
	Circulation				
	Physical	186,439	185,884	224,740	
Pacific County Libraries	Digital	35,138	42,822	46,976	
	Total	221,577	228,706	271,716	
	Events				
	Number of Events	826	896	1,032	
	Attendance	12,369	14,103	15,530	
	Computer Use				
	Hours	12,317	13,027	13,729	



The chart below contains a list of cities in Pacific County that are contractually responsible for building repairs, maintenance, and utilities of the libraries in their cities. These items are not a part of the TRL budget.

	City Budgets for Library Building Repairs, Maintenance, and Utilities Pacific County														
		20	17 Budget	Budget 2018 Budg			2019 Budget		2020 Budget						
	Supplies	\$	-	\$	-	\$	-	\$	-						
Ilwaco	Services	\$	17,797	\$	19,828	\$	18,622	\$	18,699						
	Total Amount Budgeted	\$	17,797	\$	19,828	\$	18,622	\$	18,699						
	Supplies	\$	-	\$	-	\$	-	\$	-						
Raymond	Services	\$	8,350	\$	8,700	\$	9,800	\$	11,500						
	Total Amount Budgeted	\$	8,350	\$	8,700	\$	9,800	\$	11,500						
	Supplies	\$	500	\$	500	\$	500	\$	500						
South Bend	Services	\$	4,300	\$	4,300	\$	5,500	\$	5,500						
	Total Amount Budgeted	\$	4,800	\$	4,800	\$	6,000	\$	6,000						
	Supplies	\$	500	\$	500	\$	500	\$	500						
Pacific County Total	Services	\$	30,447	\$	32,828	\$	33,922	\$	35,699						
	Total Amount Budgeted	\$	30,947	\$	33,328	\$	34,422	\$	36,199						

	Timberland Regional Library 2021 Final Budget General Fund Revenues Pacific County Libraries														
						raciiic Co	unt	Libraries						20 Adopted	- 21 Final
	2020 Year End 2021 Final 2017 Actual 2018 Actual 2010 Actual 2020 Adopted Fairnets Rudot Schemes 9/ Change														
Revenue Type															
Property Tax	\$	953,297	\$	969,641	\$	988,865	\$	1,022,140	\$	1,042,857	\$	999,800	\$	(22,340)	-2.2%
Leasehold Tax														-	0.0%
Timber Excise Tax		79,078		142,460		209,593		100,000		150,000		100,000		-	0.0%
In Lieu of Taxes		4,883		3,879		2,944		4,000		1,744		4,000		-	0.0%
DNR Trust		20,828		12,209		23		9,000		100		9,000		-	0.0%
DNR In Lieu of Taxes		-		-		1,421		1,000		6,000		1,000		-	0.0%
Forest Board Rentals		271		31,552		31,626		7,000		33,180		-		(7,000)	-100.0%
Timber Sales - State		29,775		62,721		103,240		20,000		70,000		40,000		20,000	100.0%
Total Revenues	\$	1,093,848	\$	1,227,114	\$	1,347,282	\$	1,169,140	\$	1,311,881	\$	1,159,800	\$	(9,340)	-0.7%

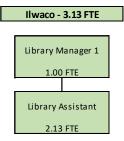
	Timberland Regional Library 2021 Final Budget General Fund Pacific County Libraries														
2020 2020 Year 20 Adopted - 21 Final															
				Adopted	End	2021 Final									
Expenditures	2017 Actual	2018 Actual	2019 Actual	Budget	Estimate	Budget	\$ Change	% Change							
Salaries	\$ 720,632	\$ 703,236	\$ 709,717	\$ 799,964	\$ 776,500	\$ 830,079	\$ 30,115	3.8%							
Benefits	251,541	257,462	268,915	297,667	285,100	309,992	12,325	4.1%							
Supplies	5,810	14,457	15,081	20,815	21,100	13,115	(7,700)	-37.0%							
Equipment	3,650	3,123	538	-	-	-	-	n/a							
Professional Services	44,831	35,445	39,549	42,185	35,350	43,070	885	2.1%							
Communications	5,643	6,059	6,302	19,200	23,000	21,830	2,630	13.7%							
Mileage, Meals, Trans, Lodging	7,924	5,185	7,556	3,750	800	1,975	(1,775)	-47.3%							
Operating Rentals	633	498	782	562	3,600	6,070	5,508	980.1%							
Utilities	10,719	9,878	11,409	14,300	10,000	12,000	(2,300)	-16.1%							
Repairs & Maintenance	2,618	6,428	3,611	1,500	2,180	1,960	460	30.7%							
Memberships & Registrations	1,411	595	1,699	6,945	350	6,945	-	0.0%							
Intergovernmental	434	1,656	-	-	-	-	-	n/a							
Capital	3,012	-	6,475	-	-	-	-	n/a							
Total Expenditures	\$ 1,058,858	\$ 1,044,022	\$ 1,071,635	\$ 1,206,888	\$ 1,157,980	\$ 1,247,036	\$ 40,148	3.8%							

Ilwaco

	Property Tax Levies														
llwaco															
		2017 Levy		2018 Levy		2019 Levy		2020 Levy							
Property Assessed Values	\$	112,415,581	\$	121,614,253	\$	129,595,044	\$	137,289,250							
Levy Rate	\$	0.399261	\$	0.382151	\$	0.362124	\$	0.340468							
Amount Levied	\$	44,883	\$	46,475	\$	46,929	\$	46,743							

Amounts Budgeted for Library Building Repairs, Maintenance, and Utilities by the City of Ilwaco														
	2017 Budget 2018 Budget 2019 Budget 2020 Budget													
Supplies	\$		\$		\$	-								
Services	\$	17,797	\$	19,828	\$	18,622	\$	18,699						
Total Amount Budgeted \$ 17,797 \$ 19,828 \$ 18,622 \$ 18,699														

	Service D Ilwaco			
Туре	City			
Population	4,202			
# of Active Cards	1,586			
% of Population Active	37.7%			
Service	2017	2018	2019	2020 YTD
Circulation				
Physical	34,810	37,927	41,138	
Digital	8,872	9,498	11,279	
Total	43,682	47,425	52,417	
Events				
Number of Events	153	221	235	
Attendance	3,114	4,307	3,595	
Computer Use				
Hours	3,009	3,263	3,829	·



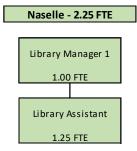
	Ilwaco Position Inventory																
					2020)			2021								
Position Title	Group	FTE		Salary	В	enefits		Total	FTE		Salary	В	Benefits		Total		
Library Manager 1	Local 3758-S	1.00	\$	67,080	\$	24,973	\$	92,053	1.00	\$	70,481	\$	26,067	\$	96,548		
Library Assistant	Local 3758	0.85		38,827		17,891		56,717	0.75		35,996		16,108		52,104		
Library Assistant	Local 3758	0.63		23,909		14,023		37,932	0.75		29,412		16,156		45,568		
Library Assistant	Local 3758	0.63	0.63 21,880 13,583 35,46								22,990		13,696		36,686		
Total 3.10 \$ 151,696 \$ 70,470 \$ 222,166 3.13 \$ 158,879 \$ 72,027 \$ 23										230,906							

- Salaries increased by 9.2% or \$14,183 due to increase in extra hours budget for substitutes.
- Operating Rentals budget of \$1,100 was added due to new leased color copier deployed in 2020.

Timberland Regional Library 2021 Final Budget **General Fund** Ilwaco 2020 2020 Year 20 Adopted - 21 Final **Adopted 2021** Final **Expenditures** 2017 Actual 2018 Actual 2019 Actual **Budget Estimate** Budget \$ Change % Change Salaries 133,862 \$ 137,873 \$ 143,686 \$ 153,696 \$ 159,200 \$ 167,879 \$ 14,183 9.2% Benefits 52,575 61,030 67,184 70,470 61,000 72,027 1,557 2.2% Supplies 1,320 1,888 2,620 1,400 2,420 (200)-7.6% (100) **Professional Services** 1,289 814 834 2,600 2,500 -3.8% 3,600 Communications 547 567 624 3,200 3,730 530 16.6% Mileage, Meals, Trans, Lodging 1,815 1,372 1,401 1,000 400 500 (500)-50.0% **Operating Rentals** 206 208 208 210 400 1,310 1,100 523.8% Repairs & Maintenance 14 50 100 100 n/a Memberships & Registrations 571 268 495 1,275 50 1,275 0.0% Total Expenditures \$ 190,865 \$ 203,452 \$ 216,335 235,071 \$ 226,100 251,741 | \$ 16,670 7.7%

Naselle

	Service D Naselle			
Туре	Unincorporated			
Population	2,202			
# of Active Cards	500			
% of Population Active	22.7%			
Service	2017	2018	2019	2020 YTD
Circulation				
Physical	16,186	17,192	25,135	
Digital	2,549	3,381	3,877	
Total	18,735	20,573	29,012	
Events				
Number of Events	186	221	222	
Attendance	2,691	3,506	3,292	
Computer Use				
Hours	456	563	521	_



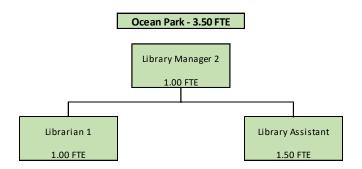
	Naselle Position Inventory																				
		2020 2021												2020							
Position Title	Group	FTE	FTE Salary Benefits Total FTE Salary Benefits Total											Total							
Library Manager 1	Local 3758-S	1.00	\$	71,165	\$	25,858	\$	97,023	1.00	\$	71,876	\$	26,370	\$	98,246						
Library Assistant	Local 3758	0.75		27,044		15,376		42,420	0.50		18,528		11,155		29,684						
Library Assistant	Local 3758	0.75	0.75 35,287 8,997 44,284 0.75 36,441 9,248									45,689									
	Total 2.50 \$ 133,495 \$ 50,231 \$ 183,727 2.25 \$ 126,846 \$ 46,772 \$ 173,619																				

- Professional Services increased 32.4% or \$3,350 due to one-time costs of additional data line for public computer and reupholstering chairs.
- Operating Rentals increased 916.7% or \$1,100 due to new leased color copier deployed in 2020.

	Timberland Regional Library														
			2021 Final	Budget											
	General Fund														
Naselle															
	2020 2020 Year 20 Adopted - 21 Final														
				Adopted	End	2021 Final									
Expenditures	2017 Actual	2018 Actual	2019 Actual	Budget	Estimate	Budget	\$ Change	% Change							
Salaries	\$ 123,946	\$ 119,229	\$ 119,411	\$ 134,495	\$ 127,300	\$ 135,846	\$ 1,351	1.0%							
Benefits	40,193	41,239	44,120	50,231	45,000	46,772	(3,459)	-6.9%							
Supplies	1,875	2,984	2,700	1,935	1,900	2,235	300	15.5%							
Equipment	-	1,872	538	-	-	-	-	n/a							
Professional Services	14,927	12,283	13,528	10,350	10,500	13,700	3,350	32.4%							
Communications	878	887	897	3,500	5,800	4,000	500	14.3%							
Mileage, Meals, Trans, Lodging	2,886	1,411	2,712	1,300	100	750	(550)	-42.3%							
Operating Rentals	201	116	120	120	300	1,220	1,100	916.7%							
Utilities	3,514	3,522	4,494	7,000	4,000	5,000	(2,000)	-28.6%							
Repairs & Maintenance	2,352	-	1,122	-	50	50	50	n/a							
Memberships & Registrations	25	-	345	1,500	-	1,500	-	0.0%							
Capital	-	-	6,475		-	-	-	n/a							
Total Expenditures	\$ 190,797	\$ 183,543	\$ 196,463	\$ 210,431	\$ 194,950	\$ 211,074	\$ 643	0.3%							

Ocean Park

	Service Da Ocean Pa			
Туре	Unincorporated			
Population	5,922			
# of Active Cards	2,362			
% of Population Active	39.9%			
Service	2017	2018	2019	2020 YTD
Circulation				
Physical	64,417	63,849	71,306	
Digital	12,664	15,469	17,909	
Total	77,081	79,318	89,215	
Events				
Number of Events	172	197	219	
Attendance	3,524	3,401	2,017	
Computer Use				
Hours	3,962	4,159	3,839	



	Ocean Park Position Inventory														
					2020							2021	l .		
Position Title	Group	FTE		Salary	Ве	enefits		Total	FTE		Salary	В	enefits	its To	
Library Manager 2	Local 3758-S	1.00	\$	82,500	\$	27,321	\$	109,822	1.00	\$	86,468	\$	28,895	\$	115,363
Librarian 1	Local 3758	0.00	\$	-	\$	-	\$	-	1.00	\$	47,757	\$	11,870	\$	59,626
Public Services Specialist	Local 3758	0.75		34,259		8,775		43,034	0.00		-		-		-
Library Assistant	Local 3758	0.75		33,261		15,669		48,930	0.50		17,945		9,709		27,653
Library Assistant	Local 3758	0.50		17,504		4,975		22,479	0.50		18,255		9,776		28,031
Library Assistant	Local 3758	0.50		17,504		5,162		22,666	0.50		18,346		5,159		23,505
	Total	3.50	\$	185,029	\$	61,902	\$	246,931	3.50	\$	188,771	\$	65,408	\$	254,179

- Professional services decreased 9.3% or \$2,250 due to decrease in landscaping costs.
- Operating Rentals increased 951.7% or \$1,104 due to new leased color copier deployed in 2020.

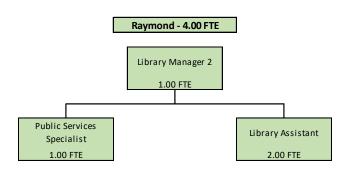
	Timberland Regional Library														
			2021 Final	Budget											
	General Fund														
	Ocean Park														
2020 2020 Year 20 Adopted - 21 Final															
				Adopted	End	2021 Final									
Expenditures	2017 Actual	2018 Actual	2019 Actual	Budget	Estimate	Budget	\$ Change	% Change							
Salaries	\$ 166,941	\$ 164,799	\$ 167,394	\$ 188,029	\$ 178,000	\$ 191,771	\$ 3,742	2.0%							
Benefits	53,046	53,434	55,294	61,902	57,200	65,408	3,506	5.7%							
Supplies	576	2,095	3,449	2,070	3,000	2,870	800	38.6%							
Equipment	-	1,250	-	-	-	-	-	n/a							
Professional Services	23,281	20,434	23,734	24,120	23,000	21,870	(2,250)	-9.3%							
Communications	1,326	1,249	1,391	4,000	4,300	4,500	500	12.5%							
Mileage, Meals, Trans, Lodging	1,726	1,832	2,637	1,000	300	500	(500)	-50.0%							
Operating Rentals	110	116	116	116	500	1,220	1,104	951.7%							
Utilities	7,205	6,356	6,915	7,300	6,000	7,000	(300)	-4.1%							
Repairs & Maintenance	266	1,503	767	-	500	100	100	n/a							
Memberships & Registrations	75	43	184	1,620	300	1,620	-	0.0%							
Intergovernmental	434	1,656	-	-	-	-	-	n/a							
Capital	3,012	-	-	-	-	-	-	n/a							
Total Expenditures	\$ 257,998	\$ 254,767	\$ 261,882	\$ 290,157	\$ 273,100	\$ 296,859	\$ 6,702	2.6%							

Raymond

	Property Tax Levies														
Raymond															
		2017 Levy		2018 Levy		2019 Levy		2020 Levy							
Property Assessed Values	\$	142,411,025	\$	144,422,499	\$	158,971,090	\$	173,103,845							
Levy Rate	\$	0.399261	\$	0.382151	\$	0.362124	\$	0.340468							
Amount Levied	\$	56,859	\$	55,191	\$	57,567	\$	58,936							

Amounts Budgeted fo		y Building I the City of I	•	•	ance,	and Utilitie	S			
	201	7 Budget	20:	18 Budget	20	19 Budget	202	20 Budget		
Supplies	\$	-	\$	-	\$					
Services	\$	\$ 8,350 \$ 8,700 \$ 9,800 \$				11,500				
Total Amount Budgeted	\$ 8,350 \$ 8,700 \$ 9,800 \$ 11,500									

	Service D Raymor			
Туре	City			
Population	6,681			
# of Active Cards	1,989			
% of Population Active	29.8%			
Service	2017	2018	2019	2020 YTD
Circulation				
Physical	51,706	50,557	60,739	
Digital	6,919	8,283	10,097	
Total	58,625	58,840	70,836	
Events				
Number of Events	223	145	259	
Attendance	2,375	1,844	5,210	
Computer Use				
Hours	3,506	4,286	4,396	



	Raymond Position Inventory														
						2021									
Position Title	Group	FTE		Salary	Ве	enefits		Total	FTE		Salary	В	enefits		Total
Library Manager 2	Local 3758-S	1.00	\$	87,525	\$	29,402	\$	116,926	1.00	\$	87,327	\$	29,716	\$	117,043
Public Services Specialist	Local 3758	1.00		44,348		20,050		64,398	1.00		44,574		20,456		65,030
Library Assistant	Local 3758	1.00		37,141		18,489		55,630	1.00		37,794		18,987		56,781
Library Assistant	Local 3758	1.00		35,009		9,108		44,117	1.00		36,875		9,512		46,387
Total			\$	204,023	\$	77,048	\$	281,071	4.00	\$	206,569	\$	78,672	\$	285,241

Budget Highlights:

Operating Rentals budget of \$1,100 was added due to new leased color copier added in 2020.

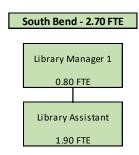
		Tim	berland Reg	ional Library	/									
			2021 Final	Budget										
			General	Fund										
			Raymo	ond										
	2020 2020 Year 20 Adopted - 21 Final													
				Adopted	End	2021 Final								
Expenditures	2017 Actual	2018 Actual	2019 Actual	Budget	Estimate	Budget	\$ Change	% Change						
Salaries	\$ 193,575	\$ 184,881	\$ 186,287	\$ 207,023	\$ 195,000	\$ 209,569	\$ 2,546	1.2%						
Benefits	69,005	68,646	72,757	77,048	78,800	78,672	1,624	2.1%						
Supplies	2,694	1,268	4,002	3,315	4,500	3,215	(100)	-3.0%						
Equipment	3,650	-	-	-	-	-	-	n/a						
Professional Services	3,407	1,085	639	2,575	1,500	2,500	(75)	-2.9%						
Communications	1,605	1,791	1,880	4,400	4,800	5,000	600	13.6%						
Mileage, Meals, Trans, Lodging	1,388	389	514	200	-	100	(100)	-50.0%						
Operating Rentals	-	-	-		2,000	1,100	1,100	n/a						
Repairs & Maintenance	-	4,925	1,705	1,500	1,500	1,620	120	8.0%						
Memberships & Registrations	740	285	675	1,550	-	1,550	-	0.0%						
Total Expenditures	\$ 276,064	\$ 263,269	\$ 268,459	\$ 297,611	\$ 288,100	\$ 303,326	\$ 5,715	2.1%						

South Bend

		Property Tax	Lev	/ies						
		South Be	end							
	2017 Levy 2018 Levy 2019 Levy 202									
Property Assessed Values	\$	80,501,429	\$	84,539,542	\$	92,737,961	\$	99,441,085		
Levy Rate	\$	0.399261	\$	0.382151	\$	0.362124	\$	0.340468		
Amount Levied	\$	32,141	\$	32,307	\$	33,583	\$	33,857		

Amounts Budgeted for Library Building Repairs, Maintenance, and Utilities by the City of South Bend											
	2017 Budget 2018 Budget 2019 Budget 2020							020 Budget			
Supplies	\$	500	\$	500	\$	500	\$	500			
Services	\$	4,300	\$	4,300	\$	5,500	\$	5,500			
Total Amount Budgeted \$ 4,800 \$ 4,800 \$ 6,000 \$ 6,000											

	Service D South Be			
Туре	City			
Population	2,223			
# of Active Cards	780			
% of Population Active	35.1%			
Service	2017	2018	2019	2020 YTD
Circulation				
Physical	15,551	12,903	26,422	
Digital	2,965	3,974	3,814	
Total	18,516	16,877	30,236	
Events				
Number of Events	92	112	97	
Attendance	665	1,045	1,416	
Computer Use				
Hours	1,385	756	1,144	



	South Bend Position Inventory														
			2020 2021												
Position Title	Group	FTE	9	Salary	Benefi	ts		Total	FTE		Salary	В	enefits		Total
Library Manager 1	Local 3758-S	0.80	\$	47,680	\$ 19,	.300	\$	66,980	0.80	\$	50,097	\$	19,661	\$	69,758
Library Assistant	Local 3758	0.70		18,029	5,	411		23,440	0.50		18,483		5,187		23,670
Library Assistant	Local 3758	0.70		24,506	6,	628		31,134	0.70		25,812		15,210		41,022
Library Assistant	Local 3758	0.50		24,506	6,	677		31,183	0.70		25,621		7,055		32,676
Total			\$	114,721	\$ 38,	016	\$	152,738	2.70	\$	120,014	\$	47,113	\$	167,126

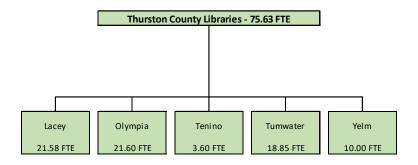
- Salaries increased 7.1% or \$8,293 due step increases, 1.0% COLA and increase in extra hours budget for substitutes.
- Benefits increased 23.9% or \$9,097 due to employee opting for medical insurance when previous employee in position declined coverage.
- Supplies decreased 78.2% or \$8,500 due to one-time purchase of new shelving in 2020.
- Operating Rentals increased 951.7% or \$1,104 due to new leased color copier deployed in 2020.

		Tim	berland Reg	ional Library	/									
			2021 Final	Budget										
			General	Fund										
	South Bend													
	2020 2020 Year 20 Adopted - 21 Final													
				Adopted	End	2021 Final								
Expenditures	2017 Actual	2018 Actual	2019 Actual	Budget	Estimate	Budget	\$ Change	% Change						
Salaries	\$ 102,308	\$ 96,454	\$ 92,938	\$ 116,721	\$ 117,000	\$ 125,014	\$ 8,293	7.1%						
Benefits	36,722	33,114	29,558	38,016	43,100	47,113	9,097	23.9%						
Supplies	665	6,790	3,042	10,875	10,300	2,375	(8,500)	-78.2%						
Professional Services	1,927	829	814	2,540	350	2,500	(40)	-1.6%						
Communications	1,287	1,564	1,510	4,100	4,500	4,600	500	12.2%						
Mileage, Meals, Trans, Lodging	109	182	293	250	-	125	(125)	-50.0%						
Operating Rentals	116	58	338	116	400	1,220	1,104	951.7%						
Repairs & Maintenance	-	-	1	-	80	90	90	n/a						
Memberships & Registrations	-	-	-	1,000	-	1,000	-	0.0%						
Total Expenditures	\$ 143,134	\$ 138,990	\$ 128,495	\$ 173,618	\$ 175,730	\$ 184,036	\$ 10,418	8.1%						

Thurston County Library Budgets

	ı		erty Tax Levies						
		The	urston County						
	I		2017 Levy	_	2018 Levy	_	2019 Levy	-	2020 Levy
	Property Assessed Values	_	13,944,014,407	·	15,419,513,847	·	16,883,861,146		17,918,606,159
Unincorporated	Levy Rate	\$	0.399261	\$	0.382151	\$	0.362124	\$	0.340468
	Amount Levied	\$	5,567,301	\$	5,892,583	\$	6,114,051	\$	6,100,712
	Property Assessed Values	\$	24,315,377	\$	27,065,260	\$	29,746,586	\$	31,568,665
Bucoda	Levy Rate	\$	0.399261	\$	0.382151	\$	0.362124	\$	0.340468
	Amount Levied	\$	9,708	\$	10,343	\$	10,772	\$	10,748
	Property Assessed Values	\$	5,266,599,967	\$	5,743,443,053	\$	6,381,577,858	\$	7,268,934,236
Lacey	Levy Rate	\$	0.399261	\$	0.382151	\$	0.362124	\$	0.340468
	Amount Levied	\$	2,102,748	\$	2,194,863	\$	2,310,923	\$	2,474,840
	Property Assessed Values	\$	6,631,555,378	\$	6,690,364,182	\$	7,078,934,567	\$	7,694,031,828
Olympia	Levy Rate	\$	0.399261	\$	0.382151	\$	0.362124	\$	0.340468
	Amount Levied	\$	2,647,721	\$	2,556,729	\$	2,563,452	\$	2,619,572
	Property Assessed Values	\$	138,695,502	\$	153,946,058	\$	177,110,936	\$	187,435,364
Rainier	Levy Rate	\$	0.399261	\$	0.382151	\$	0.362124	\$	0.340468
	Amount Levied	\$	55,376	\$	58,831	\$	64,136	\$	63,816
	Property Assessed Values	\$	107,677,484	\$	117,344,048	\$	122,698,300	\$	131,970,145
Tenino	Levy Rate	\$	0.399261	\$	0.382151	\$	0.362124	\$	0.340468
	Amount Levied	\$	42,991	\$	44,843	\$	44,432	\$	44,932
	Property Assessed Values	\$	3,120,252,330	\$	3,238,005,823	\$	3,452,723,144	\$	3,781,842,537
Tumwater	Levy Rate	\$	0.399261	\$	0.382151	\$	0.362124	\$	0.340468
	Amount Levied	\$	1,245,795	\$	1,237,407	\$	1,250,314	\$	1,287,596
	Property Assessed Values	\$	801,499,848	\$	827,148,177	\$	905,204,140	\$	992,606,622
Yelm	Levy Rate	\$	0.399261	\$	0.382151	\$	0.362124	\$	0.340468
	Amount Levied	\$	320,008	\$	316,096	\$	327,796	\$	337,951
	Property Assessed Values	\$	30,034,610,293	\$	32,216,830,448	\$	35,031,856,677	\$	38,006,995,556
Thurston County Total	Levy Rate	\$	0.399261	\$	0.382151	\$	0.362124	\$	0.340468
	Amount Levied	\$	11,991,649	\$	12,311,694	\$	12,685,876	\$	12,940,166

		Service Data Thurston County			
	Population	272,895			
	# of Active Cards	89,303			
	% of Population Active	32.7%			
	Service	2017	2018	2019	2020 YTD
	Circulation				
	Physical	1,518,361	1,465,835	1,575,445	
Thurston County Libraries	Digital	427,444	516,820	605,503	
	Total	1,945,805	1,982,655	2,180,948	
	Events				
	Number of Events	1,757	1,842	2,044	
	Attendance	77,401	79,769	72,449	
	Computer Use				
	Hours	89,608	114,650	104,698	



The chart below contains a list of cities in Thurston County that are contractually responsible for building repairs, maintenance, and utilities of the libraries in their cities. These items are not a part of the TRL budget.

	City Budgets for Library Building Repairs, Maintenance, and Utilities										
			ston County								
		20	17 Budget	2	2018 Budget	2019 Budget			2020 Budget		
	Supplies	\$	-	\$	=	\$	-	\$	-		
Langu	Services	\$	163,607	\$	93,675	\$	103,675	\$	70,402		
Lacey	Capital	\$	-	\$	=	\$	-	\$	194,975		
	Total Amount Budgeted	\$	163,607	\$	93,675	\$	103,675	\$	265,377		
	Supplies	\$	-	\$	-	\$	-	\$	-		
Olympia	Services	\$	-	\$	-	\$	-	\$	-		
	Total Amount Budgeted	\$	-	\$	-	\$	-	\$	-		
	Supplies	\$	-	\$	-	\$	-	\$	500		
Tenino	Services	\$	9,237	\$	12,593	\$	11,553	\$	16,709		
	Total Amount Budgeted	\$	9,237	\$	12,593	\$	11,553	\$	17,209		
	Supplies	\$	-	\$	-	\$	-	\$	-		
Tumwater	Services	\$	55,575	\$	55,575	\$	72,200	\$	62,000		
	Total Amount Budgeted	\$	55,575	\$	55,575	\$	72,200	\$	62,000		
	Supplies	\$	-	\$	-	\$	-	\$	-		
Yelm	Services	\$	55,000	\$	30,000	\$	27,165	\$	28,528		
	Total Amount Budgeted	\$	55,000	\$	30,000	\$	27,165	\$	-		
	Supplies	\$	-	\$	-	\$	-	\$	500		
Thurston County Total	Services	\$	283,419	\$	191,843	\$	214,593	\$	177,639		
	Total Amount Budgeted	\$	283,419	\$	191,843	\$	214,593	\$	344,586		

^{*} Waiting for budget data from the cities of Olympia.

	2021 Final Budget General Fund Revenues Thurston County Libraries													
	2020 Year End 2021 Final 2021 Final													
Revenue Type 2017 Actual 2018 Actual 2019 Actual 2020 Adopted Estimate Budget \$ Change % Char														
Property Tax	\$ 11,984,312	\$ 12,258,384	\$ 12,669,861	\$ 12,941,065	\$ 12,897,918	\$ 13,060,000	\$ 118,935	0.9%						
Sale of Tax Title Property	445	51	2,872	-	150	-	-	n/a						
Leasehold Tax	19,606	19,604	23,070	19,000	20,000	19,000	-	0.0%						
Timber Excise Tax	65,153	102,859	129,989	65,000	50,000	65,000	-	0.0%						
In Lieu of Taxes	3,420	4,232	4,498	-	-	-	-	n/a						
DNR Trust	45,384	18,409	77,116	30,000	79,900	30,000	-	0.0%						
Forest Board Interest	137	110	323	50	350	100	50	100.0%						
Forest Board Rentals	2,518	1,322	4,569	150	2,500	2,000	1,850	1233.3%						
Timber Sales - State	117,100	85,458	152,751	90,000	170,000	90,000	-	0.0%						
Total Revenues	\$ 12,238,075	\$ 12,490,429	\$ 13,065,048	\$ 13,145,265	\$ 13,220,818	\$ 13,266,100	\$ 120,835	0.9%						

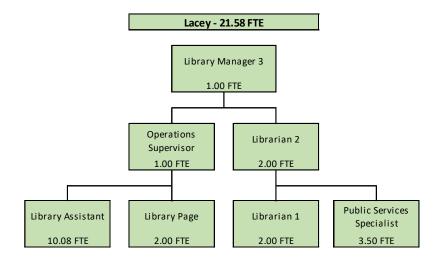
			berland Reg 2021 Final General urston Coun	Fund	1						
2020 2020 Year 20 Adopted - 21 Final											
Expenditures	2017 Actual	2018 Actual	2019 Actual	Adopted Budget	End Estimate	2021 Final Budget	\$ Change	% Change			
Salaries	\$3,141,506	\$3,110,708	\$ 3,143,011	\$3,871,294	\$ 3,654,207	\$ 3,809,984	\$ (61,310)				
Benefits	1,255,252	1,245,036	1,342,932	1,620,291	1,462,200	1,577,976	(42,315)	-2.6%			
Supplies	9,020	28,409	60,795	83,780	63,000	86,055	2,275	2.7%			
Equipment	3,599	4,817	5,063	-	25,600	-	-	n/a			
Professional Services	96,300	96,843	92,487	119,145	67,850	110,500	(8,645)	-7.3%			
Communications	4,985	5,587	10,171	19,250	21,800	21,500	2,250	11.7%			
Mileage, Meals, Trans, Lodging	7,816	7,358	6,989	3,650	3,750	1,775	(1,875)	-51.4%			
Operating Rentals	116	116	645	120	9,400	11,120	11,000	9166.7%			
Utilities	-	-	413	-	-	1	-	n/a			
Repairs & Maintenance	25,397	23,983	28,793	1,500	6,300	8,700	7,200	480.0%			
Memberships & Registrations	3,140	4,661	3,632	10,205	3,250	13,086	2,881	28.2%			
Capital	-	12,140	-	-	-	-	-	n/a			
Total Expenditures	\$ 4,547,131	\$ 4,539,658	\$ 4,694,931	\$ 5,729,235	\$ 5,317,357	\$ 5,640,696	\$ (88,539)	-1.9%			

Lacey

Property Tax Levies											
Lacey											
2017 Levy 2018 Levy 2019 Levy 2020 Levy											
Property Assessed Values	\$	5,266,599,967	\$	5,743,443,053	\$	6,381,577,858	\$	7,268,934,236			
Levy Rate	\$	0.399261	\$	0.382151	\$	0.362124	\$	0.340468			
Amount Levied	\$	2,102,748	\$	2,194,863	\$	2,310,923	\$	2,474,840			

Amounts Budgeted for Library Building Repairs, Maintenance, and Utilities by the City of Lacey											
2017 Budget 2018 Budget 2019 Budget 2020 Budget											
Supplies	\$	\$ - \$ - \$ -									
Services	\$	163,607	\$	93,675	\$	103,675	\$	70,402			
Capital \$ - \$ - \$ 194,975											
otal Amount Budgeted \$ 163,607 \$ 93,675 \$ 103,675 \$ 265,377											

	Service Lac			
Туре	City			
Population	113,997			
# of Active Cards	30,704			
% of Population Active	26.9%			
Service	2017	2018	2019	2020 YTD
Circulation				
Physical	529,631	513,846	553,824	
Digital	159,264	190,904	224,150	
Total	688,895	704,750	777,974	
Events				
Number of Events	332	379	380	
Attendance	23,391	26,792	22,467	
Computer Use				
Hours	28,945	38,569	35,973	



			Lacey Posi	tion Invent	ory				
				2020				2021	
Position Title	Group	FTE	Salary	Benefits	Total	FTE	Salary	Benefits	Total
Library Manager 3	Local 3758-S	1.00	\$ 84,975	\$ 27,857	\$ 112,832	1.00	\$ 89,063	\$ 29,457	\$ 118,520
Librarian 2	Local 3758-S	1.00	75,500	25,805	101,305	1.00	80,898	27,690	108,588
Librarian 2	Local 3758-S	1.00	71,165	25,052	96,216	1.00	74,589	26,507	101,096
Operations Supervisor	Local 3758-S	1.00	63,229	23,147	86,376	1.00	65,139	24,275	89,414
Librarian 1	Local 3758	1.00	67,080	25,159	92,239	1.00	69,614	26,065	95,679
Librarian 1	Local 3758	1.00	51,411	11,988	63,398	1.00	53,750	12,495	66,245
Public Services Specialist	Local 3758	0.75	43,398	19,122	62,520	0.75	43,832	19,464	63,296
Public Services Specialist	Local 3758	0.50	28,089	12,193	40,282	0.50	28,867	12,260	41,126
Public Services Specialist	Local 3758	0.75	34,259	15,885	50,144	0.75	35,640	16,031	51,671
Public Services Specialist	Local 3758	0.75	43,398	17,864	61,262	0.75	43,832	17,806	61,637
Public Services Specialist	Local 3758	0.75	37,435	17,830	55,266	0.75	38,660	18,344	57,004
Operations Supervisor	Local 3758-S	1.00	52,953	22,004	74,957	0.00	-	-	-
Library Assistant	Local 3758	1.00	39,402	17,986	57,388	1.00	40,393	18,915	59,309
Library Assistant	Local 3758	0.75	29,552	15,051	44,602	0.75	30,743	15,156	45,899
Library Assistant	Local 3758	1.00	37,141	17,682	54,823	1.00	38,356	18,659	57,015
Library Assistant	Local 3758	0.40	16,721	3,950	20,670	0.40	17,612	4,143	21,755
Library Assistant	Local 3758	1.00	41,802	18,692	60,493	1.00	43,595	19,794	63,390
Library Assistant	Local 3758	0.75	27,044	14,322	41,366	0.00	-	-	-
Library Assistant	Local 3758	0.63	26,126	6,928	33,054	0.63	26,849	7,085	33,934
Library Assistant	Local 3758	1.00	37,141	18,412	55,553	1.00	38,637	18,984	57,622
Library Assistant	Local 3758	0.75	26,257	14,152	40,408	1.00	36,510	18,074	54,585
Library Assistant	Local 3758	0.85	29,757	16,314	46,072	0.85	31,034	16,839	47,873
Library Assistant	Local 3758	0.85	29,757	16,314	46,072	0.85	39,315	18,633	57,948
Library Assistant	Local 3758	0.75	27,044	14,322	41,366	0.75	27,724	14,317	42,041
Library Assistant	Local 3758	0.50	17,504	9,715	27,219	0.85	31,731	16,180	47,911
Library Page	Local 3758	1.00	29,319	16,794	46,113	1.00	28,112	16,693	44,804
Library Page	Local 3758	0.70	19,925	13,686	33,611	1.00	29,612	17,030	46,642
	Total	22.43	\$ 1,087,383	\$ 458,226	\$ 1,545,608	21.58	\$ 1,084,107	\$ 450,895	\$ 1,535,002

- Supplies increased 15.0% or \$2,850 due to one-time purchase of end panel and shelves.
- Operating Rentals budget of \$3,300 was added due to new leased color copiers deployed in 2020.
- Repairs & Maintenance increased 166.7% or \$2,500 due to increase in charges for copier usage.

		Tim	berland Reg 2021 Final General		1							
			Lace									
			2000	2020	2020 Year		20 Adopte	d - 21 Final				
	Adopted End 2021 Final											
Expenditures 2017 Actual 2018 Actual 2019 Actual Budget Estimate Budget \$ Change % Change												
Salaries	\$ 938,851	\$ 952,119	\$ 977,599	\$ 1,092,383	\$1,018,000	\$ 1,087,107	\$ (5,276)	-0.5%				
Benefits	373,713	385,552	420,353	458,226	416,000	450,895	(7,331)	-1.6%				
Supplies	927	8,217	13,572	19,010	21,000	21,860	2,850	15.0%				
Equipment	-	1,543	ì	-	5,100	-	-	n/a				
Professional Services	4,352	3,031	4,009	3,600	4,000	2,500	(1,100)	-30.6%				
Communications	1,556	1,469	1,669	4,250	4,600	4,700	450	10.6%				
Mileage, Meals, Trans, Lodging	1,489	822	597	700	100	350	(350)	-50.0%				
Operating Rentals	-	-	ì	-	3,000	3,300	3,300	n/a				
Repairs & Maintenance	-	1,574	2,645	1,500	3,000	4,000	2,500	166.7%				
Memberships & Registrations	1,814	2,125	1,169	3,425	1,200	3,200	(225)	-6.6%				
Capital	-	6,070	-	-	-	-	-	n/a				
Total Expenditures	\$ 1.322.702	\$ 1.362.521	\$ 1.421.614	\$ 1,583,094	\$ 1,476,000	\$ 1,577,912	\$ (5.182)	-0.4%				

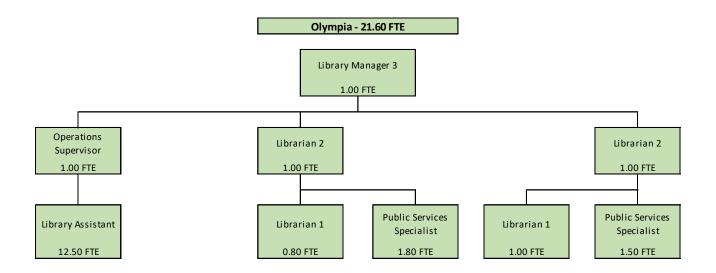
Olympia

Property Tax Levies											
Olympia											
2017 Levy 2018 Levy 2019 Levy 2020 Levy											
Property Assessed Values	\$	6,631,555,378	\$	6,690,364,182	\$	7,078,934,567	\$	7,694,031,828			
Levy Rate	\$	0.399261	\$	0.382151	\$	0.362124	\$	0.340468			
Amount Levied \$ 2,647,721 \$ 2,556,729 \$ 2,563,452 \$ 2,619,572											

Amounts Budgeted for Library Building Repairs, Maintenance, and Utilities by the City of Olympia											
	2017 Budget 2018 Budget 2019 Budget 2020 Budget										
Supplies	\$	-	\$	-	\$	-					
Services	\$ - \$ - \$										
Total Amount Budgeted \$ - \$ - \$ -											

*Currently waiting on budget data from City of Olympia

*Currently waiting on budget data from	Service	e Data		
	Olyn	пріа		
Туре	City			
Population	69,263			
# of Active Cards	27,531			
% of Population Active	39.7%			
Service	2017	2018	2019	2020 YTD
Circulation				
Physical	469,595	449,046	468,754	
Digital	144,202	172,560	208,214	
Total	613,797	621,606	676,968	
Events				
Number of Events	464	475	525	
Attendance	19,678	18,174	19,944	
Computer Use				
Hours	29,443	42,479	36,898	



			Olympia Po	sition Inven	tory				
				2020				2021	
Position Title	Group	FTE	Salary	Benefits	Total	FTE	Salary	Benefits	Total
Library Manager 3	Local 3758-S	1.00	\$ 77,764	\$ 26,481	\$ 104,245	1.00	\$ 81,101	\$ 27,918	\$ 109,019
Librarian 2	Local 3758-S	1.00	65,126	24,455	89,582	1.00	66,764	25,119	91,884
Librarian 2	Local 3758-S	1.00	71,165	25,763	96,928	1.00	74,589	26,814	101,403
Librarian 2	Local 3758	1.00	80,097	26,801	106,899	0.00	-	-	-
Librarian 2	Local 3758	0.50	40,049	9,858	49,907	0.00	-	-	-
Librarian 2	Local 3758	1.00	80,097	26,801	106,899	0.00	-	-	-
Operations Supervisor	Local 3758-S	1.00	56,179	21,620	77,799	0.00	-	-	-
Librarian 1	Local 3758	0.80	42,362	19,710	62,073	0.80	44,511	19,820	64,331
Librarian 1	Local 3758	1.00	34,445	16,619	51,064	0.00	-	-	-
Librarian 1	Local 3758	1.00	59,600	14,434	74,034	1.00	62,157	23,629	85,786
Operations Supervisor	Local 3758-S	1.00	51,411	20,587	71,998	1.00	53,750	21,808	75,558
Public Services Specialist	Local 3758	0.80	34,445	17,163	51,608	0.80	36,102	17,771	53,873
Public Services Specialist	Local 3758	1.00	49,914	21,255	71,169	1.00	52,444	21,975	74,419
Public Services Specialist	Local 3758	0.80	43,634	18,424	62,057	0.80	45,062	18,755	63,817
Public Services Specialist	Local 3758	0.70	32,934	16,504	49,438	0.70	34,012	16,986	50,998
Library Assistant	Local 3758	1.00	31,508	17,454	48,962	1.00	36,066	9,337	45,403
Library Assistant	Local 3758	0.90	36,059	17,194	53,253	0.90	33,930	17,155	51,085
Library Assistant	Local 3758	1.00	36,059	18,254	54,313	1.00	35,889	9,299	45,188
Library Assistant	Local 3758	0.90	31,508	16,859	48,367	0.90	33,023	17,436	50,459
Library Assistant	Local 3758	1.00	44,348	19,058	63,406	1.00	45,688	20,062	65,750
Library Assistant	Local 3758	1.00	43,056	19,770	62,826	1.00	45,240	20,600	65,840
Library Assistant	Local 3758	0.70	29,261	7,658	36,919	0.70	30,441	7,914	38,354
Library Assistant	Local 3758	0.80	34,445	17,145	51,590	0.80	36,013	16,610	52,623
Library Assistant	Local 3758	0.70	24,506	6,628	31,134	0.70	25,621	7,055	32,676
Library Assistant	Local 3758	1.00	36,059	18,159	54,218	1.00	37,606	18,804	56,410
Library Assistant	Local 3758	0.70	25,241	14,819	40,060	0.70	26,131	15,321	41,453
Library Assistant	Local 3758	0.60	21,005	11,490	32,495	0.60	21,961	13,158	35,119
Library Assistant	Local 3758	0.70	24,506	12,591	37,097	0.70	25,621	6,197	31,818
Library Assistant	Local 3758	0.70	24,506	14,678	39,184	0.70	25,749	15,196	40,944
Library Assistant	Local 3758	0.80	28,847	15,221	44,068	0.80	29,864	7,857	37,721
	Total	26.10	\$ 1,290,136	\$ 533,454	\$ 1,823,590	21.60	\$ 1,039,332	\$ 422,598	\$ 1,461,930

- Salaries decreased 19.5% or \$252,804 due to 2.50 FTE of the Librarian 2 positions being moved to Lacey, Centralia, and Yelm.
- Benefits decreased 20.8% or \$110,856 due to 2.50 FTE of the Librarian 2 positions being moved to Lacey, Centralia, and Yelm.
- Supplies increased 59.4% or \$10,160 due to one-time purchases of shelving, new end-caps and blinds for meeting room.
- Professional services decreased 10.2% or \$7,250 due to reduced security costs.
- Operating Rentals budget of \$3,300 was added due to new leased color copiers deployed in 2020.
- Repairs & Maintenance of \$4,000 was added due to costs of maintenance based on copier usage.

	Timberland Regional Library 2021 Final Budget General Fund												
	Olympia 2020 2020 Year 20 Adopted - 21 Final												
	Adopted End 2021 Final												
Expenditures	Expenditures 2017 Actual 2018 Actual 2019 Actual Budget Estimate Budget												
Salaries	\$ 982,020	\$ 955,316	\$ 931,637	\$ 1,295,136	\$ 1,102,507	\$ 1,042,332	\$ (252,804)	-19.5%					
Benefits	392,216	372,256	387,371	533,454	427,000	422,598	(110,856)	-20.8%					
Supplies	856	6,119	15,498	17,090	12,000	27,250	10,160	59.4%					
Equipment	475	-	2,980		-	-	-	n/a					
Professional Services	75,378	71,738	72,467	70,750	22,000	63,500	(7,250)	-10.2%					
Communications	726	806	854	3,650	3,900	3,900	250	6.8%					
Mileage, Meals, Trans, Lodging	2,923	2,567	2,608	1,000	250	500	(500)	-50.0%					
Operating Rentals	-	-	-		3,000	3,300	3,300	n/a					
Repairs & Maintenance	762	131	2,137		2,100	4,000	4,000	n/a					
Memberships & Registrations	1,261	876	1,007	2,675	200	2,675	-	0.0%					
Capital	-	6,070	-		-	-	-	n/a					
Total Expenditures	\$ 1,456,617	\$ 1,415,878	\$ 1,416,559	\$ 1,923,755	\$ 1,572,957	\$ 1,570,055	\$ (353,700)	-25.0%					

Tenino

	Property Tax Levies											
Tenino												
		2017 Levy		2018 Levy		2019 Levy		2020 Levy				
Property Assessed Values	\$	107,677,484	\$	117,344,048	\$	122,698,300	\$	131,970,145				
Levy Rate	\$	0.399261	\$	0.382151	\$	0.362124	\$	0.340468				
Amount Levied	\$	42,991	\$	44,843	\$	44,432	\$	44,932				

Amounts Budgeted for		Building F the City of	•	•	ance	, and Utilitie	:S		
	2017	7 Budget	20:	18 Budget	20	19 Budget	20	20 Budget	
Supplies	\$	-	\$	-	\$	-	\$	500	
Services	\$	9,237	\$	12,593	\$	11,553	\$	16,709	
Total Amount Budgeted									

	Service D Tenino			
Туре	City			
Population	7,249			
# of Active Cards	2,767			
% of Population Active	38.2%			
Service	2017	2018	2019	2020 YTD
Circulation				
Physical	28,008	25,623	33,124	
Digital	6,762	8,453	10,673	
Total	34,770	34,076	43,797	
Events				
Number of Events	135	130	157	
Attendance	2,957	2,313	3,032	
Computer Use				
Hours	2,477	2,585	2,374	



Tenino Position Inventory													
					2020		2021						
Position Title	Group	FTE	9	Salary	Benefits		Total	FTE		Salary	Benefits	Total	
Library Manager 1	Local 3758-S	1.00	\$	51,411	\$ 21,578	\$	72,989	1.00	\$	71,876	\$ 25,734	97,610	
Public Services Specialist	Local 3758	1.00		49,913	12,336		62,250	0.00		-	-	-	
Library Assistant	Local 3758	0.00		49,913	12,336		62,250	0.80		29,718	15,432	45,150	
Library Assistant	Local 3758	0.90		36,527	17,481		54,007	0.90		37,998	18,221	56,219	
Library Assistant	Local 3758	0.90		32,453	17,064	П	49,517	0.90		33,433	17,525	50,958	
Library Assistant	Local 3758	0.50		17,504	5,161		22,665	0.00		-	-	-	
	Total	4.30	\$	237,721	\$ 85,956	\$	323,678	3.60	\$	173,026	\$ 76,912	\$ 249,937	

- Benefits decreased 7.8% or \$14,782 due to net effect of position changes.
- Supplies decreased 75.3% or \$9,000 due to one-time costs for new office equipment and furniture purchased in 2020.
- Operating Rentals increased 916.7% or \$1,100 due to new leased color copier deployed in 2020.

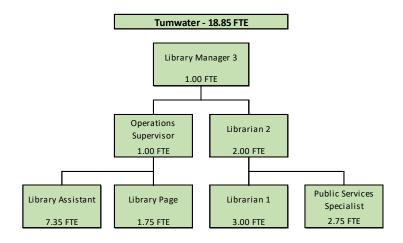
Timberland Regional Library 2021 Final Budget **General Fund Tenino** 2020 2020 Year 20 Adopted - 21 Final **Adopted** 2021 Final End **Expenditures** 2017 Actual 2018 Actual 2019 Actual **Budget Estimate** Budget \$ Change % Change Salaries \$ 117,915 \$ 121,568 \$ 127,324 188,808 \$ 149,000 \$ 174,026 \$ (14,782)-7.8% 76,912 Benefits 42,319 43,750 48,851 73,620 62,000 3,292 4.5% Supplies 554 2,105 4,711 11,960 10,500 2,960 (9,000)-75.3% Equipment 608 1,341 n/a **Professional Services** 1,606 2,242 1,650 2,550 1,500 2,500 (50)-2.0% Communications 971 978 5,109 3,600 4,000 4,200 600 16.7% Mileage, Meals, Trans, Lodging 1,208 354 492 250 600 125 (125)-50.0% 120 120 500 916.7% **Operating Rentals** 116 116 1,220 1,100 Repairs & Maintenance 20 50 100 100 n/a Memberships & Registrations 224 525 500 525 0.0% Total Expenditures \$ 164,689 \$ 281,433 \$ 171,945 | \$ 189,617 228,650 262,567 (18,866)-9.9%

Tumwater

Property Tax Levies											
Tumwater											
		2017 Levy		2018 Levy		2019 Levy		2020 Levy			
Property Assessed Values	\$	3,120,252,330	\$	3,238,005,823	\$	3,452,723,144	\$	3,781,842,537			
Levy Rate	\$	0.399261	\$	0.382151	\$	0.362124	\$	0.340468			
Amount Levied	\$	1,245,795	\$	1,237,407	\$	1,250,314	\$	1,287,596			

Amounts Budgetee	d for	Library Buildin by the City o	_	•	anc	e, and Utilities			
2017 Budget 2018 Budget 2019 Budget 2020 Budget									
Supplies	\$	-	\$	-	\$	-	\$	-	
Services \$ 55,575 \$ 55,575 \$ 72,200 \$ 62,000									
Total Amount Budgeted \$ 55,575 \$ 55,575 \$ 72,200 \$ 62,000									

	Service Tumv			
Туре	City			
Population	50,797			
# of Active Cards	18,578			
% of Population Active	36.6%			
Service	2017	2018	2019	2020 YTD
Circulation				
Physical	336,663	325,241	366,377	
Digital	87,717	104,836	124,289	
Total	424,380	430,077	490,666	
Events				
Number of Events	395	456	606	
Attendance	16,399	17,574	17,460	
Computer Use				
Hours	19,068	18,951	18,950	



	Tumwater Position Inventory											
				2020				2021				
Position Title	Group	FTE	Salary	Benefits	Total	FTE	Salary	Benefits	Total			
Library Manager 3	Local 3758-S	1.00	\$ 80,097	\$ 27,716	\$ 107,814	1.00	\$ 83,950	\$ 28,799	\$ 112,749			
Librarian 2	Local 3758-S	1.00	80,097	27,978	108,076	1.00	80,898	28,509	109,408			
Librarian 2	Local 3758-S	1.00	80,097	27,793	107,890	1.00	80,898	28,324	109,222			
Operations Supervisor	Local 3758-S	1.00	56,179	22,721	78,899	1.00	59,611	23,713	83,324			
Librarian 1	Local 3758	1.00	51,411	21,579	72,990	1.00	53,750	22,443	76,194			
Librarian 1	Local 3758	1.00	54,542	21,266	75,808	1.00	58,589	22,856	81,445			
Librarian 1	Local 3758	1.00	65,126	24,473	89,600	1.00	67,920	25,327	93,247			
Public Services Specialist	Local 3758	1.00	49,914	21,441	71,355	1.00	51,421	22,124	73,545			
Public Services Specialist	Local 3758	0.75	43,398	17,864	61,262	0.75	43,832	17,806	61,637			
Public Services Specialist	Local 3759	0.00	-	-	-	1.00	51,673	12,719	64,392			
Library Assistant	Local 3758	0.75	27,044	15,394	42,438	0.75	27,793	15,807	43,599			
Library Assistant	Local 3758	0.75	26,257	14,152	40,408	0.75	27,519	15,749	43,268			
Library Assistant	Local 3758	1.00	43,056	18,963	62,019	1.00	45,352	20,179	65,530			
Library Assistant	Local 3758	1.00	43,056	19,770	62,826	1.00	44,466	20,437	64,903			
Library Assistant	Local 3758	0.75	26,257	14,152	40,408	1.00	39,796	19,612	59,408			
Library Assistant	Local 3758	0.75	30,439	16,315	46,754	0.75	31,902	16,887	48,790			
Library Assistant	Local 3758	0.60	21,005	11,490	32,495	0.60	22,070	13,190	35,260			
Library Assistant	Local 3758	1.00	36,059	18,363	54,422	1.00	37,981	19,037	57,018			
Library Assistant	Local 3758	0.60	21,635	5,938	27,573	0.00	-	-	-			
Library Assistant	Local 3758	0.50	17,504	9,715	27,219	0.50	18,301	5,159	23,459			
Library Page	Local 3759	0.00	-	-	-	1.00	38,262	18,466	56,728			
Library Page	Local 3758	0.00	-	-	-	0.75	26,860	15,616	42,475			
	Total	16.45	\$ 853,173	\$ 357,083	\$ 1,210,256	18.85	\$ 992,844	\$ 412,758	\$ 1,405,602			

- Salaries increased 16.4% or \$140,671 due to increase of 2.40 FTE. Two Library Page positions were moved from the Courier Department to Tumwater.
- Benefits increased 15.6% or \$55,675 due to increase of 2.40 FTE. Two Library Page positions were moved from the Courier Department to Tumwater.
- Supplies increased 14.9% or \$3,515 due to one-time purchase of tables.
- Operating Rentals budget of \$2,200 was added for new leased copiers deployed in 2020.
- Memberships & Registrations increased 153.9% or \$2,970 due to requests for conference attendance dependent on state of COVID-19.

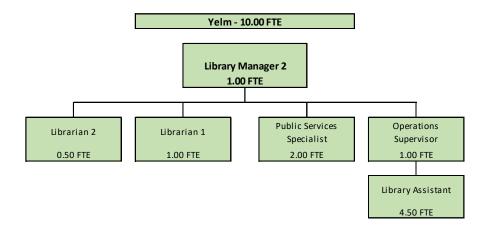
	Timberland Regional Library 2021 Final Budget											
General Fund												
	Tumwater											
2020 2020 Year 20 Adopted - 21 Final												
				Adopted	End	2021 Final						
Expenditures	2017 Actual	2018 Actual	2019 Actual	Budget	Estimate	Budget	\$ Change	% Change				
Salaries	\$ 712,848	\$ 696,039	\$ 729,841	\$ 855,173	\$ 937,500	\$ 995,844	\$ 140,671	16.4%				
Benefits	288,596	283,627	308,617	357,083	367,200	412,758	55,675	15.6%				
Supplies	1,166	5,310	19,634	23,515	9,000	27,030	3,515	14.9%				
Equipment	737	-	-	-	19,500	-	-	n/a				
Professional Services	1,416	1,129	832	2,625	350	2,500	(125)	-4.8%				
Communications	928	726	864	3,500	4,700	3,900	400	11.4%				
Mileage, Meals, Trans, Lodging	1,485	1,737	2,210	1,300	2,700	600	(700)	-53.8%				
Operating Rentals	-	-	525	-	2,500	2,200	2,200	n/a				
Utilities	-	-	413	-	-	-	-	n/a				
Repairs & Maintenance	-	159	68	-	1,000	400	400	n/a				
Memberships & Registrations	50	1,183	1,170	1,930	650	4,900	2,970	153.9%				
Total Expenditures	\$ 1,007,226	\$ 989,910	\$ 1,064,174	\$ 1,245,126	\$ 1,345,100	\$ 1,450,132	\$ 205,006	19.3%				

Yelm

		Property Tax	(Le	vies							
Yelm											
		2017 Levy		2018 Levy		2019 Levy	2020 Levy				
Property Assessed Values	\$	801,499,848	\$	827,148,177	\$	905,204,140					
Levy Rate	\$	0.399261	\$	0.382151	\$	0.362124					
Amount Levied	\$	320,008	\$	316,096	\$	327,796					

Amounts Budgeted for		y Building F by the City o	•	•	ance	, and Utilitie	s	
	201	17 Budget	20	018 Budget	20	019 Budget	20	020 Budget
Supplies	\$	-	\$	-	\$	-	\$	
Services	\$	55,000	\$	30,000	\$	27,165	\$	28,528
Total Amount Budgeted \$ 55,000 \$ 30,000 \$ 27,165								

	Service D Yelm			
Туре	City			
Population	30,797			
# of Active Cards	8,862			
% of Population Active	28.8%			
Service	2017	2018	2019	2020 YTD
Circulation				
Physical	142,584	135,332	152,359	
Digital	25,996	29,802	37,741	
Total	168,580	165,134	190,100	
Events				
Number of Events	431	402	376	
Attendance	14,976	14,916	9,546	
Computer Use				
Hours	9,675	12,066	10,503	



			Yel	lm Posi	tion Inven	tory	/					
					2020					2021		
Position Title	Group	FTE	Sa	alary	Benefits		Total	FTE	Salary	Benefits	1	Total
Library Manager 2	Local 3758-S	1.00	\$	67,080	\$ 25,15	9 \$	92,239	1.00	\$ 68,936	\$ 25,918	\$	94,854
Librarian 2	Local 3757	0.00	\$	-	\$	- \$	-	0.50	40,449	9,945		50,394
Librarian 1	Local 3758	1.00		51,411	21,76	5	73,176	1.00	53,884	22,658		76,542
Operations Supervisor	Local 3758-S	0.00		-		-	-	1.00	54,553	22,660		77,212
Public Services Specialist	Local 3758	1.00		54,542	22,18	1	76,723	1.00	56,740	22,906		79,646
Public Services Specialist	Local 3758	1.00		57,864	21,98	5	79,849	1.00	58,442	22,825		81,267
Library Assistant	Local 3758	1.00		44,348	20,05	0	64,398	1.00	46,023	20,770		66,793
Library Assistant	Local 3758	0.75		26,257	14,15	2	40,408	0.50	18,255	9,776		28,031
Library Assistant	Local 3758	0.75		26,257	15,20	5	41,462	0.50	18,301	11,106		29,406
Library Assistant	Local 3758	0.50		17,504	4,97	5	22,479	0.50	18,346	9,796		28,142
Library Assistant	Local 3758	0.50		17,504	9,90	1	27,405	0.50	18,255	4,465		22,720
Library Assistant	Local 3758	0.50		19,127	11,38	7	30,514	0.00	-	-		-
Library Assistant	Local 3758	0.75		27,044	15,58	0	42,624	0.75	27,793	15,990		43,783
Library Assistant	Local 3758	0.75		27,856	15,57	0	43,426	0.75	28,697	16,001		44,697
	Total	9.50	\$ 4	136,794	\$ 197,90	8 \$	634,702	10.00	\$ 508,675	\$ 214,814	\$	723,488

- Salaries increased 16.1% or \$70,881 due to Librarian 2 and Operations Supervisor positions being moved from Olympia to Yelm
- Benefits increased 8.5% or \$16,906 due to Librarian 2 and Operations Supervisor positions being moved from Olympia to Yelm.
- Supplies decreased 43.0% or \$5,250 due to one-time purchase of new office equipment and furniture in 2020.
- Operating Rentals budget of \$1,100 was added due to new leased color copier deployed in 2020.

		Tim	berland Reg 2021 Final General	_	1										
			Yeln	n 2020	2020 Year		20 Adopte	d - 21 Final							
	Adopted End 2021 Final														
Expenditures	2017 Actual	2018 Actual	2019 Actual	Budget	Estimate	Budget	\$ Change	% Change							
Salaries	aries \$ 389,872 \$ 385,666 \$ 376,610 \$ 439,794 \$ 447,200 \$ 510,675 \$ 70,881 16.1%														
Benefits	158,408	159,851	177,739	197,908	190,000	214,814	16,906	8.5%							
Supplies															
Equipment	2,387	2,666	742		1,000	-	-	n/a							
Professional Services	13,548	18,702	13,529	39,620	40,000	39,500	(120)	-0.3%							
Communications	804	1,609	1,675	4,250	4,600	4,800	550	12.9%							
Mileage, Meals, Trans, Lodging	711	1,879	1,082	400	100	200	(200)	-50.0%							
Operating Rentals	-	-	-	-	400	1,100	1,100	n/a							
Repairs & Maintenance	epairs & Maintenance 24,635 22,120 23,924 - 150 200 n/a														
Memberships & Registrations	15	253	286	1,650	700	1,786	136	8.2%							
Total Expenditures	\$ 595,897	\$ 599,404	\$ 602,966	\$ 695,827	\$ 694,650	\$ 780,029	\$ 84,202	14.0%							

Part 3 – Technology Fund

Technology Fund

The Technology Fund is used to accumulate and expend funds to be used for one-time information technology purchases and projects.

Highlights of Changes:

• In 2021, TRL will be replacing its wireless access points. The project total cost is \$216,000 but is e-rate eligible and will only cost TRL \$96,000 after e-rate reimbursement.

				1	Γim	berland f 2021 Fii Techno	nal		ary	1					
	2020 2020 Year 20 Adopted - 21 Final														
	Adopted End 2021 Final														
Revenues	201	.7 Actual	20:	18 Actual	20:	19 Actual	ı	Budget	Е	stimate	ı	Budget	\$	Change	% Change
Investment Interest	\$	10,267	\$	13,509	\$	17,229	\$	14,000	\$	10,000	\$	-	\$	(17,229)	-100.0%
Transfers In		-		-		250,000		250,000		250,000		250,000		-	0.0%
Total Revenues	\$	10,267	\$	13,509	\$	267,229	\$	264,000	\$	260,000	\$	250,000	\$	(17,229)	-127.5%

				1		20 Prelin	nina	ional Libr ary Budge y Fund	_	1					
	2020 2020 Year 20 Adopted - 21 Final														
	Adopted End 2021 Final														
Expenditures															
Supplies	\$		\$	61,275	\$		\$		\$	1	\$	-	\$	-	n/a
Equipment		-		-		113,561		-		163,850		-		-	0.0%
Professional Services		25,802		-		-		-		-		-		-	n/a
Capital		-		102,380		15,803		400,000		132,600		96,000		(304,000)	-1923.7%
Total Expenditures	\$	25,802	\$	163,655	\$	129,363	\$	400,000	\$	296,450	\$	96,000	\$	(304,000)	-235.0%

Part 4 – Unemployment Fund

Unemployment Fund

The Unemployment Fund is to accumulate funds to be used to pay future unemployment costs paid to employees that have terminated employment with TRL. Instead of paying into the State unemployment, TRL has opted to reserve funds and reimburse the Employment Security Department for unemployment benefits they pay out to employees who have terminated employment.

Highlighted Changes:

• Unemployment costs increased in 2020 and are expected to increase 300.0% or \$30,000 in 2021 compared to the 2020 budget.

				1		perland F 2021 Fir Unemplo	nal I	Budget	-	1					
	2020 2020 Year 20 Adopted - 21 Final														
	Adopted End 2021 Final														
Revenues	201	7 Actual	20:	18 Actual	201	L9 Actual	E	Budget	E:	stimate	E	Budget	\$	Change	% Change
Investment Interest	\$	1,985	\$	2,639	\$	5,340	\$	3,000	\$	3,000	\$	2,000	\$	(1,000)	-33.3%
Transfer In	\$	-	\$	60,185	\$	60,185	\$	60,185	\$	60,185	\$	60,185	\$	0	0.0%
Total Expenditures	\$	1,985	\$	62,824	\$	65,525	\$	63,185	\$	63,185	\$	62,185	\$	(1,000)	-1.6%

				1	imbe	erland R	tegi	onal Libr	ary						
					202	0 Prelin	nina	ry Budge	et						
	Unemployment Fund														
	2020 2020 Year 20 Adopted - 21 Final														
	Adopted End 2021 Final														
Expenditures	2017	Actual	2018	3 Actual	2019	Actual	В	Budget	Es	stimate	В	udget	\$	Change	% Change
Unemployment costs	nemployment costs \$ 8,170 \$ 7,997 \$ - \$ 10,000 \$ 80,000 \$ 40,000 \$ 30,000 300.0%														
Total Expenditures	Total Expenditures \$ 8,170 \$ 7,997 \$ - \$ 10,000 \$ 80,000 \$ 40,000 \$ 30,000 300.0%														

Part 5 – Gift Fund

Gift Fund

The Gift Fund is used to account for donations and bequests given to the various libraries and the Administrative Service Center. In some instances, restrictions are placed on use of the gifted funds. Gift funds are used for one-time expenditures, therefore the budget varies each year.

- Contributions cannot be predicted each year and can vary greatly so a conservative amount of \$50,000 is budgeted.
- Naselle has budgeted \$400 to purchase biography and history titles for their collection.
- Shelton gift funds of \$63,000 will be transferred to the Building Fund for the Shelton remodel.
- Westport is purchasing a new table and chairs for \$2,500.

				Ti	imb	erland R 2021 Fin Gift	al B	udget	ary						
	2020 2020 Year 20 Adopted - 21 Final														
	Adopted End 2021 Final														
Expenditures	201	7 Actual	201	L8 Actual	20	19 Actual	В	Budget	Es	stimate	E	Budget	\$0	Change	% Change
Contributions	\$	49,321	\$	259,395	\$	134,953	\$	50,000	\$	20,000	\$	50,000	\$	-	0.0%
Interest	nterest 16,559 23,724 37,356 30,000 20,000 10,000 (20,000) -66.7%														
Total Expenditures	\$	65,880	\$	283,119	\$	172,309	\$	80,000	\$	40,000	\$	60,000	\$	(20,000)	-7.1%

		Ti	imberland R	egional Libra	ary			
				al Budget				
			Gift	Fund				
				2020 Adopted	2020 Year End	2021 Final	20 Adopte	
Expenditures	2017 Actual	2018 Actual	2019 Actual	Budget	Estimate	Budget	\$ Change	% Change
Location	4			_	_		_	,
Aberdeen	\$ 24,699	\$ 10,171	\$ 13,438	\$ -	\$ -	\$ -	\$ -	n/a
Centralia	979	-	17,811	-	1,000	-	-	n/a
Chehalis	2,984	-	531	-	-	-	-	n/a
Elma	150	-	-	-	-	-	-	n/a
Hoodsport	100	-	-	-	-	-	-	n/a
Hoquiam	1,500	-	-	-	-	-	-	n/a
Ilwaco	150	749	-	-	-	-	-	n/a
Lacey	1,000	-	-	1,750	120,000	-	(1,750)	-100.0%
Mountain View	200	-	-	-	-	-	-	n/a
Naselle	1,101	-	-	400	-	400	-	0.0%
North Mason	500	-	-	-	-	-	-	n/a
Oakville	200	-	-	-	-	-	-	n/a
Ocean Park	150	-	-	-	-	-	-	n/a
Olympia	1,505	5,385	8,256	4,800	-	-	(4,800)	-100.0%
Packwood	100	-	-	-	-	-	-	n/a
Raymond	277	-	6,827	-	-	-	-	n/a
Service Center	16,083	400	10,467	3,500	-	-	(3,500)	-100.0%
Shelton	1,870	-	-	-	-	-	-	n/a
South Bend	200	-	-	-	-	-	-	n/a
Tenino	50	-	-	-	-	-	-	n/a
Tumwater	3,900	-	30	-	-	-	-	n/a
Westport	17,861	8,852	-	2,600	700	2,600	-	0.0%
Winlock	200	-	-	-	-	-	-	n/a
Transfer to Building Fund								
Lacey	-	-	-	-	150,000	-	-	n/a
Olympia	-	-	51,850	-	158,448	-	-	n/a
Shelton	-	-	-	-	-	63,000	63,000	n/a
Total Expenditures	\$ 75,759	\$ 25,557	\$ 109,210	\$ 13,050	\$ 430,148	\$ 66,000	\$ 52,950	48.5%

Part 6 – Building Fund

Building Fund

The Building Fund is used for capital projects on TRL buildings as well as stipulated amounts for specified expenditures at non-TRL buildings. Budgeted expenditures are for one-time items, so the overall Building Fund budget will vary from year to year depending on the needs of TRL and available funds.

- In 2019 the TRL Board of Trustees updated the Fund Balance Policy and directed that the resulting surplus in the General Fund be used to fund future one-time projects in the Building Fund. The surplus was transferred in 2020. The Transfers In budget for 2021 therefore decreased 94.7% or \$5,015,323. The 2021 Transfers In budget of \$278,650 is comprised of the annual amount of the 20-year replacement schedule created in 2016.
- The 2021 projects in the Building Fund are:
 - o Centralia \$17,000 for replacing flooring and repainting the meeting room.
 - Hoodsport \$20,000 for exterior painting and a new circulation desk. This project was originally budgeted for 2020,
 but has been moved to 2021 with TRL Facilities staff completing the painting.
 - O North Mason \$8,500 to add put a cover over the bicycle parking at the library.
 - o Ocean Park \$5,000 for exterior painting
 - Packwood \$32,000 for new flooring, circulation desk, two new windows, and conversion of an upstairs room to a manager's office.
 - o Salkum \$20,000 for a new digital sign.
 - Shelton \$150,000 for new flooring, interior paint, new circulation desk, and furniture.
 - New Service Points \$100,000 for Express Library, \$1,010,000 for Lucky Day libraries in Olympia and Hawks Prairie

					Tin		inal	gional Lik Budget Fund	rar	у					
	2020 2020 Year 20 Adopted - 21 Final														
Adopted End 2021 Final															
Revenues	Revenues 2017 Actual 2018 Actual 2019 Actual Budget Estimate Budget \$ Change % Change													% Change	
Investment Interest	\$	25,456	\$	28,673	\$	38,160	\$	35,000	\$		\$	30,000	\$	(5,000)	-14.3%
Local Grant Revenue		-		-		25,000		-		-		-		-	n/a
Recoveries		-		-		88,235		-		-		-		-	n/a
Transfers In		-		158,146		330,500	5	,293,973	5	,452,421		341,650		(4,952,323)	-93.5%
Total Revenues	\$	25,456	\$	186,819	\$	481,896	\$5	,328,973	\$5	,452,421	\$	371,650	\$	(4,957,323)	-2653.5%

			2021 F	Regional Lib inal Budget ding Fund	,			
				2020 Adopted	2020 Year End	2021 Final	20 Adopted	
Expenditures	2017 Actual	2018 Actual	2019 Actual	Budget	Estimate	Budget	\$ Change	% Change
Capital								
Public Services	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ (100,000)	n/a
Service Center	71,207	178,689	80,972	-	27,065	-	-	n/a
Aberdeen	-	-	-	-	26,000	-	-	n/a
Amanda Park	33,594	-	29,523	-	1,300	-	-	n/a
Centralia	40,299	32,671	-	-	-	17,000	17,000	n/a
Hoodsport	112,904	-	49,471	40,000	-	20,000	(20,000)	-50.0%
Lacey	-	4,328	-	-	64,500	-	-	n/a
Montesano	-	-	121,467	70,000	100,000	-	(70,000)	-100.0%
Mountain View	-	18,147	-	-	-	-	-	n/a
Naselle	9,094	15,808	-	-	-	-	-	n/a
North Mason	-	151,748	15,180	75,000	75,000	8,500	(66,500)	-88.7%
Ocean Park	-	-	-	-	-	5,000	5,000	n/a
Olympia	1,000	5,400	51,850	-	159,108	-	-	n/a
Packwood	768	-	-	-	3,000	32,000	32,000	n/a
Raymond	112	-	-	-	-	-	-	n/a
Salkum	-	-	-	-	-	20,000	20,000	n/a
Shelton	-	-	-	-	5,300	150,000	150,000	n/a
Tenino	-	-	-	45,000	45,000	-	(45,000)	-100.0%
Express Library	-	-	-	-	-	100,000	-	n/a
Hawks Prairie	-	-	-	-	-	505,000	-	n/a
West Olympia	-	-	-	-	-	505,000	-	n/a
Transfer Out	159,000	-	-	-	-	-	-	n/a
Total Expenditures	\$ 427,978	\$ 406,790	\$ 348,464	\$ 330,000	\$ 506,273	\$ 1,362,500	\$ (77,500)	-22.2%